Transcript of Regular Meeting on Nov 10, 2020 12:00pm The Port of Seattle Commission.



START OF TRANSCRIPT

[00:00:29] OKAY, GOOD AFTERNOON. THIS IS COMMISSION
[00:00:32] PRESIDENT PETER STEINBRUECK RECONVENING THE REGULAR MEETING [00:00:36] OF NOVEMBER 10, 2020. THE TIME IS 12:06 P.M. WE'RE MEETING
[00:00:42] REMOTELY TODAY VIA TEAMS TO COMPLY WITH THE GOVERNOR'S
[00:00:46] SAFE START STAY HEALTHY ORDER IN ACCORDANCE WITH PROCLAMATION
[00:00:50] 20-28. PRESENT WITH ME TODAY ARE COMMISSIONERS CALKINS AND
[00:00:56] FELLEMAN EXPECTED TO BE JOINED SOON BY BOWMAN
[00:01:00] AND CHO. I WILL ASK THE CLERK TO DO THE ROLL CALL ON THE [00:01:03] COMMISSIONERS. YEAH, IT DOES LOOK LIKE WE HAVE EVERYBODY.
[00:01:07] GOOD. WE'LL GO AHEAD WITH THE ROLE THEN BEGINNING WITH
[00:01:11] COMMISSIONER BOWMAN. PRESENT. THANK YOU. COMMISSIONER CALKINS.
[00:01:15] HERE. THANK YOU. COMMISSIONER CHO. PRESENT. THANK YOU.
[00:01:20] COMMISSIONER FELLEMAN.
[00:01:24] PRESENT. THANK YOU. AND COMMISSIONER STEINBREUCK. WE
[00:01:27] HAVE A FULL QUORUM. WELL GOOD. TODAY'S MEETING IS STRUCTURED [00:01:31] FOR OUR VIRTUAL FORMAT. WE'VE MADE SPECIAL ARRANGEMENTS TO
[00:01:34] PROVIDE FOR REMOTE PARTICIPATION FOR ALL OF OUR
[00:01:38] STAFF AND COMMISSIONERS. LATER WE WILL BE TAKING PUBLIC
[00:01:41] COMMENT FROM PEOPLE WHO ARE PARTICIPATING BY TEAMS AND WHO
[00:01:45] HAVE SIGNED UP TO SPEAK. I'D LIKE TO NOTE THE NEW ORDER OF
[00:01:49] BUSINESS THAT WE HAVE FOR OUR AGENDAS MOVING FORWARD. MEMBERS,
[00:01:53] STAFF, AND THE PUBLIC WILL NOTICE SOME CHANGES AS WE PROCEED WITH [00:01:56] THE NEW FORMAT.
[00:01:59] ALSO NOTE THAT ALL VOTES TODAY WILL BE TAKEN BY ROLL CALL
[00:02:02] METHOD SINCE ALL COMMISSIONERS ARE PARTICIPATING REMOTELY. THAT
[00:02:08] MEANS FOR EACH VOTE THE CLERK WILL CALL EACH COMMISSIONER'S
[00:02:10] NAME, COMMISSIONERS ON THE TEAMS CALL WILL MAKE SURE THAT
[00:02:14] THEY ARE UNMUTED AND THEN ANSWER YAY OR NAY YES OR NO.
[00:02:16] BECAUSE COMMISSIONERS ON THE LINE ARE NOT FULLY IN CONTROL [00:02:20] OF THE SOUND WE WILL TAKE ALL VOTES TODAY IN THIS MANNER
[00:02:23] INCLUDING OUR CONSENT AGENDA. AND TO BE EQUITABLE WE WILL
[00:02:27] ASK ALL COMMISSIONERS TO SPEAK IN TURN AND
[00:02:29] WAIT TO BE RECOGNIZED BEFORE SPEAKING AS MUCH AS POSSIBLE.
[00:02:34] WE DO HAVE A LENGTHY MEETING TODAY SO I THANK EVERYONE
[00:02:39] FOR YOUR FORBEARANCE AND ATTENDANCE HERE. [00:02:43] WE BEGIN TODAY'S MEETING BY ACKNOWLEDGING THE INDIGENOUS
[00:02:45] PEOPLES OF THE DUWAMISH AND COASTAL SALISH WHO HAVE STEWARDED
[00:02:49] THESE BEAUTIFUL LANDS AND WATER SINCE TIME IMMEMORIAL. WE MUST
[00:02:53] COMMIT TO DOING THE SAME FOR THE PLANET AND FOR FUTURE
[00:02:57] GENERATIONS TO COME. THIS MEETING IS BEING DIGITALLY
[00:03:00] RECORDED AND MAY BE VIEWED OR HEARD AT ANY TIME ON THE PORT'S
[00:03:03] WEBSITE AND MAY BE REBROADCAST BY THE KING COUNTY TELEVISION. [00:03:08] PLEASE STAND OR JOIN US FOR THE PLEDGE OF ALLEGIANCE AND PLEASE
[00:03:11] MUTE IF YOU ARE.
[00:03:17] PETER YOU'RE MUTED.
[00:03:23] OKAY, HERE WE GO. START OVER AGAIN. I PLEDGE
[00:03:27] ALLEGIANCE TO THE FLAG OF THE UNITED STATES OF AMERICA AND TO
[00:03:31] THE REPUBLIC FOR WHICH IT STANDS ONE NATION UNDER GOD
[00:03:35] INDIVISIBLE WITH LIBERTY AND JUSTICE FOR ALL. [00:03:41] I DO HAVE SOME OPENING COMMENTS HERE. I WANT TO BEGIN FIRST
[00:03:47] FIDO HAVE SOME OPENING COMMENTS HERE. I WANT TO BEGIN FIRST
[00:03:51] PROCEED WITH TODAY'S AGENDA I'D LIKE TO TALK A LITTLE, I'D
[00:03:55] LIKE TO TAKE A MOMENT
[00:03:57] TO MENTION HIS PASSING. AS YOU KNOW, HE DIED PEACEFULLY IN
[00:04:01] EARLY NOVEMBER, I THINK IT WAS NOVEMBER 1ST, SURROUNDED BY HIS
[00:04:04] FAMILY AND CLOSE FRIENDS. HE WAS ALSO PART OF THE PORT [00:04:08] FAMILY, A GOOD FRIEND OF THE PORT, AND ONE OF THE LONGEST
[00:04:06] FAMILT, A GOOD FRIEND OF THE PORT, AND ONE OF THE LONGEST [00:04:10] SERVING PORT COMMISSIONERS. FIRST ELECTED IN 1973 AND
[00:04:14] RETIRED FROM OFFICE IN 2001. HE WAS A SALT OF THE EARTH DOCK
[00:04:20] MAN. JACK SPOKE HIS MIND FREELY, AT TIMES BLUNTLY, ALWAYS
100:04:251 SUPPORTED WORKING PEOPLE, FREE TRADE, AND THOSE IN THE



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I00:04:28I COMMUNITY WHO NEEDED HELP MOST. AFFECTION FOR JACK AMONG HIS
[00:04:33] COLLEAGUES AT THE PORT WAS STRONG AND IT'S NO WONDER THEY
[00:04:36] NAMED A PARK AFTER JACK WHILE HE WAS STILL LIVING. THAT ALMOST
[00:04:41] NEVER HAPPENS AND THAT PARK IS JACK BLOCK PARK NEAR TERMINAL 5
[00:04:47] AT THE MOUTH OF THE DUWAMISH, A FITTING TRIBUTE OF HIS LIFE AND
[00:04:52] LEGACY. HIS WIDOW VICKY SCHMIDT BLOCK, WHO I HAD AN
[00:04:56] OPPORTUNITY TO TALK WITH THIS MORNING, HAD THIS TO SAY, "HE WAS
[00:05:01] MOST PROUD OF HIS WORK TO EXPAND PUBLIC ACCESS TO THE
[00:05:06] PORT'S PARK PROPERTIES AND FACILITIES. AND FOR THE
[00:05:10] MODERNIZATION OF OUR SHIPPING TERMINALS."
[00:05:13] OUR CONDOLENCES GO TO JACK'S FAMILY, THE ILWU LONGSHORE UNION,
[00:05:18] AND FRIENDS IN MOURNING. WE LOOK FORWARD TO CELEBRATING HIS
[00:05:22] LIFE WORK AND LEGACY AT JACK BLOCK PARK AT A FUTURE DATE IN
[00:05:28] SPRING. REST IN PEACE, JACK, AND THANK YOU. PLEASE NOW. I'D LIKE
[00:05:36] TO ASK DIRECTOR METRUCK FOR HIS COMMENTS REGARDING
[00:05:39] COMMISSIONER JACK BLOCK AND THEN I'LL OPEN FOR
[00:05:42] COMMISSIONERS IF THERE ARE ANY.
[00:05:45] THANK YOU PRESIDENT STEINBREUCK. THANKS FOR THE OPPORTUNITY TO
100:05:481 SAY A FEW WORDS ABOUT THE PASSING LAST WEEK OF JACK BLOCK.
[00:05:51] THE LONGEST-SERVING PORT OF SEATTLE COMMISSIONER TO DATE.
[00:05:54] WHEN WE LOOK AT OUR HARBOR AND SEATTLE-TACOMA INTERNATIONAL
[00:05:57] AIRPORT, WE CAN ALL SEE THE RESULTS OF HIS VISION FOR THE
[00:06:00] PORT. JACK BLOCK HAD A VISION SHARED BY A LONG LINE OF
[00:06:04] COMMISSIONERS THAT CAME AFTER HIM THAT THE PORT WOULD BECOME
[00:06:06] A NATIONAL AND GLOBAL TRADE POWER THAT IS TODAY. TO SOME OF
[00:06:11] THE ACCOMPLISHMENTS OVER 27 YEARS AS A COMMISSIONER, THE
[00:06:14] DEVELOPMENT OF THE CENTRAL WATER FRONT WITH THE BELLE
100:06:161 HARBOR CRUISE TERMINAL, CONFERENCE CENTER, WORLD
[00:06:19] TRADE CENTER, MARRIOTT HOTEL, AND CONDOMINIUMS, AND PIER 69
[00:06:22] HEADQUARTERS, THE REDEVELOPMENT OF TERMINALS 5 AND 18, AND
[00:06:26] IMPROVEMENTS TO FISHERMAN'S TERMINAL. HE WAS AN ADVOCATE
[00:06:29] FOR THE PORT'S INVESTMENT IN THE WEST SEATTLE BRIDGE IN THE
[00:06:31] 1980S AND OTHER TRANSPORTATION IMPROVEMENTS TO HELP KEEP
I00:06:351 FREIGHT MOVING AT THE AIRPORT. HE WORKED FOR THE RENOVATION OF
[00:06:38] THE CENTRAL TERMINAL, CONCOURSE A, AS WELL AS THE THIRD RUNWAY.
[00:06:42] HE ALSO STRONGLY BELIEVED IN THE PORT'S RESPONSIBILITY TO THE
[00:06:45] ENVIRONMENT AND THE NEED TO OPEN UP ACCESS TO THE DUWAMISH TO EVERYONE
[00:06:49] IN THE COMMUNITY. HE WAS A LIFELONG UNION MAN, BUT HE
[00:06:52] COULD BRIDGE BUSINESS AND LABOR TO MOVE THE PORT FORWARD. THE PORT
[00:06:56] WAS FAMILY TO JACK. FOR MANY YEARS HE WAS A SPONSOR OF THE
[00:06:59] PORT FIREFIGHTERS SALMON DERBY THAT RAISED THOUSANDS OF
[00:07:02] DOLLARS FOR THE BURN FUND. MATTER OF FACT, THE LAST TIME I
100:07:05] SAW JACK AND VICKI WAS AT A FUNDRAISER FOR THE POLICE
[00:07:08] DEPARTMENT IN 2018. WE EXTEND OUR CONDOLENCES TO HIS WIFE
[00:07:13] VICKI AND HIS ENTIRE FAMILY. WE OWE HIM A DEBT OF GRATITUDE FOR
[00:07:17] HELPING TO MAKE THE PORT OF SEATTLE WHAT IT IS TODAY.
[00:07:20] I KNOW THAT ALL THE COMMISSIONERS MAY WANT TO SAY A
[00:07:22] FEW WORDS AS WELL. THANK YOU.
[00:07:31] BEGINNING WITH COMMISSIONER FELLEMAN.
[00:07:36] YES, I WOULD JUST LIKE TO ADD MY VOICE TO THE FACT THAT WE
[00:07:41] HAD SOMEBODY WITH HIS DEEP EXPERIENCE IN THE MARITIME
[00:07:44] FIELD WILLING TO CONTRIBUTE TO THE PUBLIC DISCOURSE ON HOW TO
[00:07:48] MAKE THE MARITIME INDUSTRY,
[00:07:51] YOU KNOW, COMPATIBLE WITH AND THE PORT BEING ABLE TO
[00:07:54] SUPPORT THOSE ACTIVITIES AND JOBS THEY CREATE. AND THE
[00:07:58] EXISTENCE OF THAT PARK IS A REALLY UNIQUE JUXTAPOSITION OF
[00:08:02] PUBLIC ACCESS TO A WORKING WATERFRONT AND I THINK THAT
[00:08:06] SOMEWHAT EMBODIES HIS LIFE AND CAREER AND I AM DEEPLY
[00:08:10] APPRECIATIVE OF IT.
[00:08:13] THANK YOU, COMMISSIONER FELLEMAN. COMMISSIONER CHO.
[00:08:17] WELL, I JUST WANTED TO SAY THAT I NEVER GOT AN OPPORTUNITY TO
[00:08:21] MEET JACK BLOCK, BUT I HAD HEARD SO MUCH ABOUT
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[00:08:25] HIM, YOU KNOW, PRIOR TO TAKING THIS OFFICE. AND SO I



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I00:08:28] APPRECIATE HIS LEGACY AND ALL THE GREAT WORK THAT HE HAS DONE [00:08:33] FOR US AND I WISH HIS FAMILY THE BEST. [00:08:37] THANK YOU. COMMISSIONER CHO. COMMISSIONER CALKINS. SAME. 100:08:41] JUST ECHO THE SENTIMENTS OF WHAT A TRUE PILLAR HE WAS IN [00:08:45] THE COMMUNITY AND MUCH LIKE EXECUTIVE DIRECTOR METRUCK [00:08:49] SHARED, I KNEW HIM AS A FUNDRAISER, SOMEBODY WHO WENT [00:08:53] OUT AND FOUND WAYS TO GET OTHERS ALONG WITH HIMSELF TO [00:08:57] CONTRIBUTE TO THE COMMUNITY AND HE BROUGHT ME ALONG TO A [00:09:00] FUNDRAISER SHORTLY AFTER I WAS ELECTED AND INTRODUCED ME TO A I00:09:031 BUNCH OF THE ILWU PENSIONERS IN THE UNIQUE WAY THAT JACK HAD OF [00:09:10] MAKING SURE THAT EVERYBODY IN THE ROOM MET ME. IT WAS, FOR ME, [00:09:16] AN INCREDIBLE INTRODUCTION TO PART OF THE PORT COMMUNITY THAT [00:09:19] I HADN'T KNOWN PRIOR TO BEING ELECTED. SO REST IN PEACE, JACK. [00:09:24] THANK YOU COMMISSIONER CALKINS. COMMISSIONER BOWMAN. [00:09:28] THANK YOU, YOU KNOW, FIRST I JUST WANTED TO EXTEND MY [00:09:31] CONDOLENCES TO VICKI AND THE REST OF THE FAMILY. [00:09:35] I WANT TO AND SHARE A LITTLE BIT OF A STORY. WHEN I FIRST MET [00:09:39] JACK BLOCK SHORTLY AFTER I WAS CONFIRMED ON THE COMMISSION AND 100:09:441 HE WALKED RIGHT UP TO ME [00:09:46] IN OUR PUBLIC MEETING AND GAVE ME A HUGE BEAR HUG AND SAID, [00:09:51] "WELCOME TO THE PORT FAMILY. WE HAVEN'T HAD MANY OF YOU AROUND." [00:09:55] AND BY THAT HE MEANT FEMALE COMMISSIONERS. AND HE JUST. HE [00:10:00] TRUL.Y IT WAS LIKE MEETING YOUR FAVORITE UNCLE. I LEARNED SO [00:10:04] MUCH FROM HIM ABOUT MY APPRECIATION FOR THE WORKING [00:10:08] WATERFRONT, THE HARD WORK THAT THE ILWU PROVIDES FOR US [00:10:11] EVERYDAY, AND AS COMMISSIONER STEINBREUCK SAID EARLIER, HE [00:10:14] TRULY WAS SALT OF THE EARTH. HE JUST LOVED THE PORT OF SEATTLE. [00:10:19] IT WAS SO MUCH A PART OF WHO HE WAS AND WHO VICKI WAS. THE [00:10:23] ENTIRE BLOCK FAMILY HAS ALWAYS BEEN COMMITTED TO THE [00:10:27] WATERFRONT AND THERE'S JUST NOBODY ELSE LIKE HIM. HE'S JUST [00:10:30] GOING TO BE REALLY REALLY MISSED AND I'M SO GRATEFUL FOR [00:10:33] THE OPPORTUNITY TO HAVE GOTTEN TO KNOW HIM. AND SO THANKFUL [00:10:36] FOR HIS INSIGHTS AND HIS COUNSEL OVER MY YEARS ON THE [00:10:39] COMMISSION. [00:10:42] WONDERFUL WORDS. THOUGHTS. THANK YOU COMMISSIONERS. I HAVE SOME [00:10:46] CONTINUING REMARKS. TODAY WOULD ALSO LIKE TO TAKE A FEW MOMENTS [00:10:51] NOW TO ACKNOWLEDGE. MR. BRAD TILDEN, WHO IS THE CURRENT AND [00:10:57] OUTGOING CEO OF ALASKA AIRLINES. BRAD, WE WISH YOU ALL [00:11:01] THE BEST AS YOU STEP DOWN FROM YOUR ROLE AS CEO OF ALASKA AIR [00:11:06] GROUP. IT'S A ROLE HE'S HELD FOR THE LAST EIGHT YEARS. [00:11:10] ALTHOUGH HE'S BEEN WITH ALASKA AIRLINES FOR NEARLY 30 YEARS [00:11:14] RISING THROUGH THE RANKS. [00:11:16] BRAD HAS BEEN AN INCREDIBLE PARTNER AND LEADER IN THE [00:11:21] BRAD TILDEN LED ALASKA AIRLINES THROUGH AN EXTRAORDINARY AND [00:11:25] PERIOD OF GROWTH CREATING EXPONENTIALLY MORE WAYS [00:11:28] FOR PARTNERS LIKE THE PORT TO MAKE LONG-TERM INVESTMENTS IN [00:11:32] CUSTOMER SERVICE AND SUSTAINABILITY AND TO CREATE [00:11:36] JOBS. ALASKA'S GROWTH STRATEGY UNDER BRAD TILDEN [00:11:40] BENEFITED THE REGION AND STATE BY UNLOCKING ROUTES TO NEW [00:11:44] DESTINATIONS AND BOOSTING WASHINGTON'S TOURISM ECONOMY. [00:11:48] WE FACED SEVERAL CHALLENGES TOGETHER OVER HIS TENURE [00:11:53] INCLUDING THE UNPRECEDENTED COVID-19 ECONOMIC AND HEALTH CRISES. [00:11:59] IN THE HARDEST DAYS, BRAD WAS ALWAYS STEADY, PRIORITIZED [00:12:03] SAFETY OF PEOPLE, AND RELATIONSHIPS. THE PORT LOOKS [00:12:07] FORWARD TO WORKING WITH ALASKA AIRLINES AND BEN MANUCCI IN [00:12:12] OUR RELATIONSHIP TO BUILD AN EQUITABLE RECOVERY. STEVE, WOULD [00:12:16] YOU LIKE TO ADD SOME COMMENTS? [00:12:20] THANK YOU, PRESIDENT STEINBREUCK. I'D ALSO LIKE TO [00:12:24] RECOGNIZE BRAD FOR HIS INCREDIBLE PARTNERSHIP AND [00:12:27] LEADERSHIP IN THE REGION AND I'LL JUST KEEP IT SHORT AND SAY [00:12:30] WE LOOK FORWARD TO WORKING WITH BEN MANNUCI AND HIS [00:12:33] RELATIONSHIP AS WE BUILD THE RECOVERY TOGETHER. BUT IT'S



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100:12:371 BEEN GREAT TO WORK WITH BRAD AND HE'S BEEN A GREAT [00:12:41] PARTNER FOR US HERE AT THE PORT. OPEN FOR ANY COMMISSIONER [00:12:47] COMMENTS AND ACKNOWLEDGEMENTS HERE, CLERK. THANK YOU BEGINNING [00:12:52] WITH COMMISSIONER FELLEMAN. [00:13:02] YOU'RE MUTED COMMISSIONER. [00:13:05] I WOULD JUST LIKE TO ACKNOWLEDGE THE FACT THAT WE [00:13:08] STILL HAVE THEM THROUGH MARCH AS A CEO OF THE BOARD. [00:13:12] HE'S NOT GOING FAR. SO WE'LL STILL HAVE THE BENEFIT OF [00:13:15] LIFE FLOWING EXPERIENCE AT THE AIRLINE AND AS A LOCAL 100:13:20] RESIDENT OF THE SEATAC AREA. I THINK WE WILL STILL BENEFIT [00:13:24] GREATLY FROM HIS TENURE WITH THE ORGANIZATION. THANK YOU, [00:13:28] COMMISSIONER FELLEMAN. COMMISSIONER CHO. [00:13:32] YEAH, I JUST YOU KNOW, I'VE HAD THE PLEASURE OF BEING IN [00:13:35] QUARTERLY MEETINGS WITH BRAD AND YOU KNOW, HE'S ALWAYS BEEN [00:13:39] SO GRACIOUS AND SO JUST. JUST SO DOWN TO EARTH AND I THINK THE [00:13:43] REGION, NOT JUST THE PORT, BUT THE REGION, THE BROADER PUGET [00:13:46] SOUND REGION HAS BENEFITED SO MUCH FROM HIS LEADERSHIP AND [00:13:49] SO I TRULY WANTED TO SAY THANK YOU FOR YOUR SERVICE TO THE [00:13:53] GROWTH OF OUR HUB HERE AND WISH YOU THE BEST IN RETIREMENT. YOU [00:13:59] KNOW, I CAN'T IMAGINE THAT HE PREDICTED THAT HE WOULD [00:14:02] HAVE TO DEAL WITH THE GLOBAL PANDEMIC IN HIS LAST YEAR, BUT [00:14:05] I THINK HE'S DONE A TERRIFIC JOB FOR US. AND SO I REALLY [00:14:09] APPRECIATE THAT AND WISH HIM THE BEST. [00:14:13] THANK YOU. COMMISSIONER CHO. COMMISSIONER CALKINS. [00:14:16] NOTHING MORE THAN JUST TO ADD THAT WE WERE GRATEFUL FOR HIS [00:14:21] STEWARDSHIP OF ONE OF OUR REGION'S MOST REVERED BRANDS [00:14:24] AND I FEEL VERY CONFIDENT IN THE TRANSITION TO NEW [00:14:26] LEADERSHIP UNDER BEN. THANK YOU. COMMISSIONER BOWMAN. AS [00:14:31] COMMISSIONER FELLEMAN SAID, HE'S NOT GONE YET. SO I'M GOING TO [00:14:34] RESERVE MY REMARKS UNTIL HE ACTUALLY LEAVES BUT HE'S DONE A [00:14:38] FANTASTIC, JUST REMARKABLE JOB LEADING ALASKA AIRLINES. AND [00:14:42] WE'RE VERY. HE'S GOING TO BE MISSED BUT I'LL SAVE THAT TILL [00:14:44] MARCH. WELCOME BEN. 100:14:481 GREAT, WELL A SUCCESSION PLANNING IS CRITICALLY IMPORTANT TO ANY [00:14:52] ORGANIZATION, WHETHER IT BE BUSINESS OR PRIVATE SECTOR OR [00:14:55] PUBLIC AND THE RELATIONSHIPS THAT ONE DEVELOPS ARE SO [00:15:00] IMPORTANT TO THE SUCCESS OF THE ORGANIZATION AND THAT'S [00:15:05] SOMETHING HE UNDERSTOOD EXTREMELY WELL AND DOES [00:15:07] UNDERSTAND AND I FOR ONE I FEEL LIKE HE IS JUST ALMOST LIKE A [00:15:12] NEXT DOOR NEIGHBOR IN THAT REGARD. HE'S JUST ALWAYS [00:15:16] APPROACHABLE AND ACCESSIBLE AND COMMUNICATES REALLY WELL WITH [00:15:22] STAKEHOLDERS AND THE PORT AND HAS BEEN A GREAT TERRIFIC [00:15:25] LEADER AT ALASKA AIRLINES. I'D LIKE NOW TO GO TO A ANOTHER [00:15:31] ITEM ON OUR PRELIMINARY TOPICS HERE, WHICH IS TO RECOGNIZE [00:15:36] THAT TOMORROW IS A VERY IMPORTANT DAY. IT'S VETERANS [00:15:40] DAY. AND SO TO THE VETERANS WHO ARE NOW PART OF OUR PORT FAMILY [00:15:44] AND IN OUR BROADER COMMUNITY, I WANT TO PERSONALLY THANK YOU [00:15:48] FOR YOUR SERVICE. I WANT TO ACKNOWLEDGE THAT FOR MANY THIS [00:15:52] IS A DAY OF GREAT PRIDE AND ALSO GREAT PAIN AND ANGUISH. FOR [00:15:58] ALL OF THOSE OF US IT SHOULD BE A DAY WHEN WE RECOGNIZE THE [00:16:01] SACRIFICE THAT SO MANY INDIVIDUALS HAVE MADE TO [00:16:05] PROTECT OUR COLLECTIVE PEACE IN THIS COUNTRY. DIRECTOR METRUCK? [00:16:16] THANK YOU. THANK YOU COMMISSIONER. [00:16:20] REGARDING VETERAN'S DAY, IT'S ANOTHER GROUP WE [00:16:24] WOULD LIKE TO THANK ALL OF THEM FOR THEIR SERVICE TO OUR NATION [00:16:27] AND THEN ESPECIALLY FOR THOSE THAT WORK AT THE PORT. IN A [00:16:30] NORMAL YEAR WE WOULD HAVE WELCOMED A COHORT OF VETERANS [00:16:33] FOR THE PORT VETERANS FELLOWSHIP AROUND THIS TIME OF [00:16:36] THE YEAR, BUT COVID-19 INTERRUPTED THOSE PLANS. BUT WE [00:16:39] LOOKED FORWARD TO RETURNING TO THAT IN THE FUTURE YEARS. BE AS [00:16:43] IT MAY WE ARE PLEASED TO HAVE AN ACTIVE EMPLOYEE RESOURCE [00:16:46] GROUP FOR VETERANS HERE AT THE PORT WHO DO WORK BOTH WITHIN

[00:16:49] THE PORT AND THEN THE COMMUNITY. AND WE HAVE OVER NINE PERCENT



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100:16:53] OF OUR WORKFORCE CLASSIFYING AS VETERANS, WHICH IS MUCH HIGHER [00:16:57] THAN THE AVERAGE EMPLOYER FOR EMPLOYING VETERANS. AND I THINK [00:17:01] THEY MAKE A GREAT CONTRIBUTION TO US HERE AT THE PORT. OF [00:17:04] COURSE MYSELF., I'M A VETERAN PROUD TO HAVE SERVED, AND I KNOW [00:17:08] MANY OF OUR VETERANS THAT HAVE REPRESENTED ALL THE SERVICES DO [00:17:11] AN INCREDIBLE JOB FOR US HERE AT THE PORT AND THROUGHOUT THE [00:17:14] NATION. IN HONOR OF VETERANS' DAYS WE [00:17:19] RECOGNIZE AND CELEBRATE THE CONTRIBUTIONS OF [00:17:22] THESE UNSUNG HEROES BOTH DURING THEIR SERVICE AND THEN AS 100:17:251 VETERANS THEMSELVES TO BOTH THE PORT AND THE NATION. AND THANK [00:17:29] YOU FOR RECOGNIZING THEM PRESIDENT STEINBREUCK. OKAY. [00:17:31] WELL, I'M SURE OF THIS SENTIMENT OR SHARED BY ALL OF [00:17:33] US AT THE PORT HERE. COMMISSIONERS I'D LIKE TO NOW [00:17:37] TURN TO ITEM 3, WHICH IS APPROVAL OF THE AGENDA. [00:17:40] COMMISSIONERS ON THE LINE, PLEASE UNMUTE YOURSELVES. I'M [00:17:44] GOING TO ASK EACH COMMISSIONER IN TURN IF THEY HAVE ANY [00:17:47] MOTIONS TO REORDER THE REST OF THE DAY. IF YOU DO YOU WILL [00:17:52] BE ASKED FOR A SECOND IF NEEDED. PLEASE RESPOND WHEN THE [00:17:55] CLERK CALLS YOU. IF YOU HAVE NO CHANGES TO SAY NONE. CLERK? [00:17:59] THANK YOU. BEGINNING WITH COMMISSIONER FELLEMAN. NO [00:18:03] CHANGES AT THIS TIME. THANK YOU. COMMISSIONER CHO. NONE. [00:18:06] COMMISSIONER CALKINS. NONE. COMMISSIONER BOWMAN. NO CHANGES. [00:18:13] AND COMMISSIONER. STEINBREUCK. NO CHANGES. THERE ARE NO [00:18:17] CHANGES TO THE AGENDA PROPOSED TODAY. GREAT. COMMISSIONERS, THE [00:18:20] QUESTION IS NOW ON THE APPROVAL OF THE AGENDA. PLEASE SAY YES [00:18:23] OR NO WHEN YOUR NAME IS CALLED. COMMISSIONER FELLEMAN, FOR [00:18:29] APPROVAL OF THE AGENDA. [00:18:32] MY APOLOGIES. I'M STILL TRYING TO MULTITASK FOR THE LATE PART [00:18:35] OF THE MEETING. NO CHANGES. [00:18:38] FOR APPROVAL OF THE AGENDA. [00:18:40] I APPROVE THE AGENDA. THANK YOU. COMMISSIONER CHO. APPROVE. THANK [00:18:48] YOU. COMMISSIONER CALKINS. AYE. THANK YOU. COMMISSIONER BOWMAN. [00:18:53] AYE. THANK YOU. COMMISSIONER STEINBREUCK. YES. THERE ARE I00:18:58] FIVE YEAS AND 0 NAYS. THE AGENDA IS APPROVED, COMMISSIONER [00:19:02] BOWMAN. I SEE YOUR HAND IS UP. THANK YOU. IF I MIGHT. JUST A [00:19:07] MOMENT OF PERSONAL PRIVILEGE, I BELIEVE THAT THIS IS THE 65TH [00:19:11] ANNIVERSARY OF OUR FIRE DEPARTMENT. IS THAT CORRECT? [00:19:14] MR. METRUCK? [00:19:17] THAT IS. THAT IS CORRECT COMMISSIONER. GREAT. I JUST [00:19:20] WANTED TO TAKE A MOMENT TO RECOGNIZE THE PORT OF SEATTLE'S [00:19:24] FIRE DEPARTMENT AND ALL OF OUR AMAZING EMPLOYEES OVER THERE. [00:19:28] WE'VE GOT A REALLY DEDICATED STAFF WHO DOES SO MUCH WORK [00:19:32] BEHIND THE SCENES THAT MOST OF US DON'T GET TO SEE. THE FIRE [00:19:35] DEPARTMENT HAS WELCOMED ME AND OTHER COMMISSIONERS WITH OPEN [00:19:39] ARMS AND ONE OF MY ACTUALLY GREATEST MEMORIES OF BEING ON [00:19:44] THE PORT COMMISSION IS MY FIRST YEAR WHEN I ATTENDED THE FIRE [00:19:48] TRAINING ACADEMY, WHICH IS, FOR THOSE OF YOU WHO HAVE [00:19:51] NOT DONE THAT, IT'S A GRUELING DAY IN EASTERN [00:19:54] WASHINGTON. THE DAY THAT I DID IT WAS A HUNDRED AND FIVE AND [00:19:58] THEY TAKE YOU THROUGH ALL OF THE PACES OF WHAT IT'S LIKE TO [00:20:01] BE A FIREFIGHTER ON THE GROUND. YOU CLIMB A LADDER ON A [00:20:05] TWO-STORY BUILDING AND BREAK A HOLE WITH AN AXE THROUGH THE [00:20:09] ROOF. YOU DRAG A BODY OUT OF A SMOKE-FILLED BUILDING THAT YOU [00:20:13] CAN'T SEE AND HAVING TO DO IT JUST WITH YOUR WITH [00:20:16] FEELING YOUR WAY THROUGH THE BUILDING. YOU RESCUE A PERSON [00:20:20] OUT OF A CAR ACCIDENT HAVING TO USE A CHAINSAW AND REMOVE THE [00:20:24] BODY FROM THE VEHICLE. YOU PUT OUT A, EXCUSE ME, A FUEL [00:20:31] FIRE AND YOU PROVIDE CPR. SO JUST A FEW THINGS THAT OUR FIRE [00:20:36] DEPARTMENT HAS TO DEAL WITH IN THEIR TRAINING AND JUST WANTED [00:20:39] TO AGAIN THANK THEM FOR ALL THEIR SERVICE AND CONGRATULATE [00:20:42] THEM ON THEIR ANNIVERSARY. WONDERFUL. APPRECIATE YOUR [00:20:47] POINTING THAT OUT AND IN HONOR OF OUR GREAT FIREFIGHTERS. [00:20:52] WITH THAT WE WILL MOVE TO ITEM FOR SPECIAL ORDERS OF THE DAY,



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[00:20:56] AND I KNOW OF NO SPECIAL ORDERS OF THE DAY. [00:20:59] SO MOVING TO THE EXECUTIVE DIRECTOR'S REPORT. EXECUTIVE [00:21:03] DIRECTOR METRUCK. [00:21:05] THANK YOU COMMISSIONER STEINBREUCK. AND IF I [00:21:08] CAN JUST ADD ON TO COMMISSIONER BOWMAN'S ELOQUENT [00:21:11] CONGRATULATIONS FOR THE FIRE DEPARTMENT ON 65 YEARS OF [00:21:15] SERVICE. YOU KNOW, THEY'RE ON THE FRONT. THEY'RE FIRST [00:21:17] RESPONDERS, THE FRONT LINES, AND WE LOOK AT EVERYTHING [00:21:20] THAT THEY DO FROM RESPONDING TO THAT INDIVIDUAL PERSON IN I00:21:24] DISTRESS. WHETHER IT BE A HEART ATTACK ON BOARD OR UP INTO THE [00:21:29] CATASTROPHIC EVENT, YOU KNOW, THE LOW PROBABILITY HIGH [00:21:32] CONSEQUENCE EVENT THERE. THEY HAVE TO BE PREPARED FOR IT ALL [00:21:35] AND THEY DO DAY IN AND DAY OUT 24/7 SERVING THE PORT AND THE [00:21:41] PUBLIC KEEPING US ALL SAFE AND HEALTHY AS WE'RE [00:21:45] MOVING FORWARD. YOU KNOW, THEY'RE ALSO INVOLVED IN OUR [00:21:47] COVID PROTOCOLS AND BEING PREPARED FOR THOSE AND [00:21:49] RESPONDING TO THOSE AS WELL AS ALL INFECTIOUS DISEASES. SO [00:21:52] THEY'RE AN INCREDIBLE GROUP AND CONTINUE TO SERVE US WELL AT [00:21:58] THE PORT AND WE LOOK FORWARD TO JUST MANY MORE YEARS [00:22:02] OF SERVICE FROM THE FIRE DEPARTMENT. TRANSITIONING TO [00:22:05] MY REPORT. I DO WANT TO TALK ABOUT. I MENTIONED THE [00:22:08] COVID PANDEMIC, IT CONTINUES TO HAVE AN IMPACT ON US. COVID-19 [00:22:13] INFECTIONS CONTINUE TO INCREASE BOTH GLOBALLY [00:22:19] AND HERE IN THE UNITED STATES. MANY EUROPEAN COUNTRIES HAVE [00:22:21] REINSTITUTED BUSINESS CLOSURES, LIMITATIONS ON OPERATIONS, AND [00:22:25] SERVICE AND BORDER SHUTDOWNS IN HOPES OF CONTAINING THE VIRUS [00:22:28] WHICH WE CAN SEE IN THE NEWS REPORTS IS CONTINUING TO SPIKE 100:22:321 AGAIN .UNITED STATES HAVE SEEN THE HIGHEST DAILY NUMBER OF [00:22:34] POSITIVE COVID TESTS SINCE THE PANDEMIC BEGAN. THIS TRAJECTORY [00:22:38] OF POSITIVE CASES IN THE US HAS DEMONSTRATED HERE IN WASHINGTON [00:22:42] STATE AND IN KING COUNTY AS WELL. HERE AT THE PORT OF [00:22:45] SEATTLE, OCTOBER BROUGHT 29 REPORTS OF POSITIVE COVID [00:22:49] NOTIFICATIONS FROM OUR STAKEHOLDERS AND TENANTS. IN THE [00:22:52] FIRST WEEK OF NOVEMBER, 21 REPORTS OF POSITIVE COVID [00:22:55] NOTIFICATIONS HAVE BEEN RECEIVED. PORT OF SEATTLE [00:22:58] EMPLOYEES REPORTED SIX CASES OF COVID IN THE MONTH OF OCTOBER [00:23:01] AND THREE CASES IN THE FIRST WEEK IN NOVEMBER. [00:23:05] THE MOST COMMON DENOMINATOR FOR NEARLY ALL OF THESE CASES IS [00:23:08] THAT WHEN WE INVESTIGATE THEM TO FIND WHERE POTENTIALLY [00:23:12] THEY WERE EXPOSED, WE FIND EXPOSURE HAS OCCURRED OUTSIDE [00:23:15] THE WORKPLACE. THE NEWS SPEAKS TO COVID FATIGUE AND THE [00:23:20] RELAXATION OF IMPORTANT PERSONAL SAFETY MEASURES WHEN 100:23:231 WE'RE AROUND FAMILY AND FRIENDS. THIS IS WHAT WE'RE [00:23:26] WITNESSING AT THE AIRPORT. AND NOW MORE THAN EVER WE NEED TO [00:23:29] DOUBLE DOWN ON THESE PERSONAL PROTECTION MEASURES BOTH AT [00:23:31] WORK AND AT HOME. I WANT TO BE CLEAR TO EVERYONE THAT THESE [00:23:35] SAFETY PROTOCOLS AND GUIDELINES IN THE WORKPLACE ARE [00:23:37] MANDATORY MEASURES THAT WE ALL MUST FOLLOW. MY EXPECTATION IS [00:23:41] THAT EVERYONE AT THE PORT WILL ABIDE BY THESE GUIDELINES AND WILL [00:23:44] MAKE SURE THAT THIS HAPPENS. I WANT TO EXPRESS MY GRATITUDE [00:23:47] FOR OUR HEALTH AND SAFETY TEAM FOR THE TREMENDOUS AMOUNT OF [00:23:50] WORK THAT THEY ALL PUT INTO OUR RESPONSE HERE AT THE [00:23:53] PORT AND I THANK THEM FOR THEIR SERVICE. SO WE'LL HAVE TO [00:23:56] CONTINUE ALL OF OUR WORK IN ORDER TO MAKE SURE THAT [00:23:59] BOTH OUR WORKFORCE AND THE PUBLIC REMAINS SAFE AND HEALTHY [00:24:03] MOVING FORWARD. MOVING TO TODAY'S COMMISSION MEETING, THE [00:24:07] MAJOR FOCUS FOR TODAY IS THE INTRODUCTION OF OUR PROPOSED [00:24:10] BUDGET AND PLAN OF FINANCE. I'LL HAVE MORE TO SAY ABOUT [00:24:13] THOSE ITEMS DURING THEIR INTRODUCTION. FOR NOW I WOULD [00:24:16] LIKE TO HIGHLIGHT TWO OTHER ITEMS ON TODAY'S AGENDA. [00:24:20] ITEM 8G ON OUR CONSENT AGENDA IS THE AUTHORIZATION FOR [00:24:24] THE ENVIRONMENTAL REMEDIATION LIABILITIES PROGRAM BUDGET. [00:24:28] THIS ROUTINE AUTHORIZATION ALLOWS THE PORT TO CONTINUE



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100:24:301 CLEANING UP LEGACY CONTAMINATION ON OUR PROPERTIES. [00:24:34] THE BULK OF THE LEGACY. COMBINATION IS THE RESULT OF [00:24:36] PAST OWNERS OPERATIONS ON [00:24:38] PROPERTY THE PORT HAS PURCHASED [00:24:40] TO SUPPORT INDUSTRIAL USE OF THE PROPERTIES. THE CLEANUPS [00:24:44] HELP PUT CONTAMINATED PROPERTIES BACK INTO INDUSTRIAL [00:24:46] USE THAT SUPPORTS JOB GROWTH AND ALSO ALLOWS DEVELOPMENT OF [00:24:50] PARKS AND HABITAT SITES. THIS WORK IMPROVES THE HEALTH OF OUR [00:24:54] COMMUNITY AND THE ENVIRONMENT AND IS PERFORMED UNDER LEGAL I00:24:57I AGREEMENTS AND OVERSIGHT BY FEDERAL AND STATE REGULATORS. [00:25:00] THE WORK INCLUDES CONTINUATION OF CLEANUP OF THE LOWER [00:25:03] DUWAMISH, TERMINAL 91, AND LOWER LAKE, AS WELL AS THE [00:25:08] INVESTIGATION OF THREE NEW SITES TERMINAL 108, TERMINAL 115 [00:25:12] PLANT ONE, AND THE SOUTH PARK MARINA. THE AUTHORIZATION ALSO [00:25:16] INCLUDES THE REPAIR OF THE ENVIRONMENTAL CAP AT TERMINAL 5, [00:25:20] THE FUNDING TO COMPLETE THE CONSTRUCTION OF THE NEW HABITAT [00:25:23] AND PUBLIC ACCESS SITE AT THE DUWAMISH RIVER PEOPLE'S PARK, [00:25:26] FORMERLY KNOWN AS TERMINAL 117 PARK. [00:25:31] ITEM 11A IS THE THIRD QUARTER FINANCIAL REPORT. AS WE MOVE [00:25:35] FORWARD IN OUR BUDGETING PROCESS, IT'S IMPORTANT TO [00:25:38] UNDERSTAND HOW WELL WE HAVE PERFORMED AGAINST OUR [00:25:40] PROJECTIONS AND REVISED BUDGET TO INFORM OUR DECISIONS FOR THE [00:25:43] YEAR AHEAD. AS YOU'LL LEARN FROM OUR BUDGET AND FINANCE TEAM [00:25:47] DURING THE PRESENTATION, OUR EXPENSES ARE TRENDING BELOW OUR [00:25:50] REVISED BUDGET AND WE'RE TRENDING WELL OVERALL. THIS [00:25:54] SHOULD COME AS NO SURPRISE [00:25:56] SINCE WE ARE FORTUNATE TO BE EQUIPPED WITH WORLD-CLASS [00:25:58] BUDGETING AND FINANCE TEAM TO PROVIDE THE [00:26:03] DIRECTION. EARLIER THIS YEAR, THE PORT'S FINANCE AND BUDGET TEAM [00:26:06] WERE AWARDED THE GOVERNMENT FINANCE OFFICERS ASSOCIATION [00:26:10] DISTINGUISHED BUDGET PRESENTATION AWARD FOR THE 2020 [00:26:13] BUDGET. THIS MARKS THE 13TH CONSECUTIVE YEAR THE PORT HAS [00:26:16] ACHIEVED THIS AWARD. I'M CONFIDENT WITH THE HARD WORK 100:26:201 THAT WENT INTO PREPARING THE BUDGET PRESENTATION YOU'LL SEE [00:26:22] TODAY, WE'LL BE IN SERIOUS CONSIDERATION FOR THIS AWARD [00:26:25] AGAIN SOON. [00:26:27] AND WITH THAT, MR. PRESIDENT, [00:26:29] I CONCLUDE MY REMARKS. THANKS VERY MUCH, [00:26:32] DIRECTOR METRUCK. AT THIS TIME. WE ARE ON TO ITEM 6, WHICH IS [00:26:37] COMMITTEE REPORTS. I BELIEVE THAT AARON MAY HAVE, AARON [00:26:42] PRITCHARD, MAY HAVE A COMMITTEE REPORT OUTS. YES. THANK YOU [00:26:47] COMMISSIONER. AARON PRITCHARD, COMMISSION POLICY MANAGER. LAST I00:26:51] WEEK COMMISSIONERS CALKINS AND CHO CONVENED THE AVIATION [00:26:54] COMMITTEE ON OCTOBER 29TH. THE COMMITTEE RECEIVED AN UPDATE ON [00:26:57] PROPOSED CHANGES TO ZONE 6 AND 7, PROJECTS STILL IN ITS [00:27:01] EARLY STAGES, AND A FLY HEALTHY UPDATE. ON THE ZONE SIX AND [00:27:05] SEVEN PROJECT, THE COMMITTEE DISCUSSED ADDITIONAL WORK THAT IS [00:27:08] NEEDED AROUND THE PROJECT IN AREAS SUCH AS TSA COORDINATION, [00:27:11] TRANSPORTATION, SECURITY, ADMINISTRATION, THE LEVEL OF [00:27:13] ENVIRONMENTAL REVIEW REQUIRED, AND PROJECT DELIVERY. GIVING THE [00:27:17] TIMING AND COMPLEXITIES OF THIS PROPOSAL, THE COMMITTEE [00:27:20] RECOMMENDED THAT LANCE COORDINATE WITH EXECUTIVE [00:27:22] DIRECTOR METRUCK TO GIVE ALL COMMISSIONERS SOME CONTEXT FOR [00:27:24] HOW THE PROJECT IS ADVANCING. THOSE TWO TO ONES I BELIEVE [00:27:27] HAVE BEEN SCHEDULED WITH EXECUTIVE DIRECTOR METRUCK. [00:27:30] COMMISSIONERS ALSO RECEIVED AN UPDATE ON FLY HEALTHY AND [00:27:34] ADVANCEMENTS ON THE RAPID TESTING PILOT. THE AIRPORT HAS [00:27:38] SIGNED THE CONTRACT WITH DISCOVERY HEALTH AND [00:27:41] LANCE WILL CONTINUE TO UPDATE COMMISSIONERS ON [00:27:43] PROGRESS THROUGH HIS REGULAR EMAILS. THERE ARE NO [00:27:46] RECOMMENDATIONS FROM THE COMMITTEE AROUND THE FLY [00:27:48] HEALTHY PROGRAM. THE NEXT COMMITTEE MEETING IS THE ENERGY [00:27:53] AND SUSTAINABILITY COMMITTEE ON NOVEMBER 12. THE COMMITTEE WILL



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100:27:561 RECEIVE A REVIEW OF HOW THE ONE MILLION DOLLAR [00:28:00] ENERGY SUSTAINABILITY FUND WAS ALLOCATED. THE FINAL ALLOCATION [00:28:04] FROM THAT FUND WILL BE COMING TO THE COMMISSION SOON. [00:28:08] COMMITTEE ALSO WILL DISCUSS PARAMETERS FOR THE SUSTAINABLE [00:28:11] AVIATION FUND, THE TIMING AND SCOPE OF THE MUNICIPAL SOLID [00:28:15] WASTE STUDY WITH KING COUNTY AND OTHER PARTNERS, AND WILL [00:28:18] RECEIVE A SUSTAINABLE AVIATION FUELS BRIEFING FROM SKY ENERGY. [00:28:22] THAT CONCLUDES MY [00:28:24] COMMITTEE SUMMARY. THANKS. THANK YOU AARON. I00:28:28] WITH THAT, WE'LL MOVE TO ITEM 7, WHICH IS PUBLIC COMMENT, THE [00:28:32] COMMISSION WILL NOW ACCEPT PUBLIC COMMENT FROM THOSE WHO [00:28:35] HAVE SIGNED UP. WRITTEN MATERIALS PROVIDED TO THE CLERK [00:28:38] WILL BE INCLUDED IN TODAY'S MEETING RECORD. THE DEPUTY [00:28:42] CLERK HAS A LIST OF THOSE PREPARED TO SPEAK. AS THE DEPUTY [00:28:45] CLERK CALLS YOUR NAME, WE WILL OPEN THE LINE AND COMMENTERS [00:28:49] WILL HAVE TO UNMUTE THEMSELVES THEN PLEASE REPEAT YOUR NAME [00:28:52] FOR THE RECORD. [00:28:54] IF YOU ARE ON THE TEAMS MEETING AND ARE ALSO STREAMING THE [00:28:57] MEETING, PLEASE MUTE THE VIDEO STREAM TO AVOID FEEDBACK. ALSO [00:29:03] NOTE THERE MAY BE A SHORT TIME LAG ON THE VIDEO SCREEN. OUR [00:29:08] COMMENT TIME TODAY WILL BE LIMITED TO TWO MINUTES PER [00:29:10] PERSON. CLERK, PLEASE CALL THE FIRST SPEAKER. [00:29:15] ALL RIGHT. THANK YOU. THE FIRST PERSON THAT I HAVE SIGNED UP TO [00:29:18] SPEAK TODAY IS JORDAN VAN BOAST. [00:29:22] GOOD AFTERNOON, COMMISSIONERS AND EXECUTIVE DIRECTOR METRUCK. [00:29:25] MY NAME IS JORDAN CVAN BOAST AND I'M A MEMBER OF THE GROUP SEATTLE [00:29:30] CRUISE CONTROL. WHILE THE ELECTION OF JOE BIDEN AND I00:29:34] KAMALA HARRIS AS OUR NEXT PRESIDENT AND VICE PRESIDENT [00:29:37] OFFERS A MEASURE OF HOPE FOR REVERSING THE DAMAGE OF THE [00:29:41] LAST FOUR YEARS, LET US NOT FORGET FOR AN INSTANT THAT WE [00:29:44] ARE IN THE AGE OF THE [00:29:46] ANTHROPOCENE. CLIMATE [00:29:48] CATASTROPHE IS UNFOLDING SLOWLY, BUT INEXORABLY DAY BY 100:29:511 DAY, EACH SQUARE MILE OF MELTING TUNDRA AND ARCTIC ICE. [00:29:56] EACH NEW HURRICANE AND MEGA FIRE, EACH WAVE OF GLOBAL [00:29:59] CLIMATE REFUGEES AND POLITICAL UPHEAVAL, EACH NEW PANDEMIC. WE [00:30:04] CAN EITHER WAKE UP TO THE UNPRECEDENTED IMPACTS OF HUMAN [00:30:07] SOCIETY OR SETTLE BACK INTO DENIAL THE DAMAGE WE DO TO THE [00:30:11] EARTH AND OURSELVES. LIFE AS WE KNOW IT WILL NOT SURVIVE MUCH [00:30:15] LONGER REGARDLESS OF WHAT WE DO NOW. WE MUST FACE THIS TRUTH. I [00:30:21] SINCERELY APPLAUD THE PORT'S EFFORTS TO ADDRESS THE CLIMATE [00:30:24] EMERGENCY THROUGH ITS VARIOUS INITIATIVES, BUT I ALSO CAUTION [00:30:28] YOU NOT TO SEE THE CLIMATE EMERGENCY AS A PROBLEMS THAT WE [00:30:32] CAN OVERCOME THROUGH MERE TECHNOLOGY OR POLITICAL [00:30:34] CALCULUS THAT ALTERS THE CLIMATE MATH. AS EINSTEIN [00:30:38] SAID PROBLEMS CAN NEVER BE SOLVED BY THE WAY OF [00:30:41] THINKING THAT FIRST CREATED THEM. CAPITALISM, WHICH SEES THE [00:30:45] PLANET AS A RESOURCE TO BE EXPLOITED AND USED AND EVEN [00:30:49] PROTECTED BUT SOMETHING SEPARATE AND EXTERNAL [00:30:53] ON RATHER THAN AN EXTENSION OF OUR OWN MIND, BODY, AND SPIRIT IS [00:30:57] AT THE CORE OF OUR COLLECTIVE IGNORANCE. WE NEED TO TRANSCEND [00:31:01] OUR MATERIALISTIC VIEW POINT AND ADOPT ONE MORE IN ALIGNMENT [00:31:04] WITH AN INDIGENOUS UNDERSTANDING OF SACREDNESS IN [00:31:07] ORDER TO MAKE OUR WORK AND PRIORITIES CLEAR. PROMOTING [00:31:11] GIANT CRUISE SHIPS, ESPECIALLY DURING A GLOBAL PANDEMIC, IS NO [00:31:15] LONGER IN ALIGNMENT WITH THE COMMON GOOD. THANK YOU. [00:31:20] THANK YOU JORDAN. THE NEXT PUBLIC SPEAKER, PLEASE. YES, [00:31:23] THE NEXT SPEAKER IS IRIS ANTMAN. [00:31:33] HELLO THERE, GOOD AFTERNOON, COMMISSIONERS AND EXECUTIVE [00:31:38] DIRECTOR METRUCK. MY NAME IS IRIS ANTMAN AND I TOO AM WITH SEATTLE [00:31:42] CRUISE CONTROL. WHAT A YEAR IT'S BEEN. COVID-19, NO CRUISE [00:31:47] SEASON, THE T46 PROJECT ON HOLD, ECONOMIC MELTDOWN, PROTESTS OVER

[00:31:53] SYSTEMIC RACISM, AND THE PRESIDENTIAL ELECTION MANY OF



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100:31:561 US FEEL RELIEVED THAT WILL ADDRESS THE CLIMATE CRISIS [00:32:03] CHALLENGES OF OUR TIME. THE PANDEMIC HAS BEEN AN [00:32:06] OPPORTUNITY NOT TO WAIT TO RETURN TO NORMAL BUT TO SEE [00:32:11] THAT IT IS TIME TO MAKE SUBSTANTIVE AND SYSTEMIC [00:32:14] CHANGES IN HOW WE LIVE, TRAVEL, AND POWER OUR LIVES. IT IS [00:32:20] ALREADY TOO LATE, AS JORDAN JUST ALLUDED TO, TO AVOID [00:32:24] INCONCEIVABLE LOSSES, WHICH I KNOW YOU ARE ALL WELL AWARE OF. [00:32:29] I SUSPECT WHEN YOU THINK ABOUT THESE LOSSES, YOUR HEARTS BREAK, [00:32:33] AND AS DOES MINE. BUT IT IS NOT TOO LATE TO MAKE CHANGES THAT I00:32:371 CAN MEANINGFULLY SLOW THE COURSE OF GLOBAL WARMING WHILE [00:32:41] LEARNING HOW TO ADAPT AND TO CREATE RESILIENT SYSTEMS THAT [00:32:45] WILL ALLOW FOR A SAFER FUTURE AS POSSIBLE. [00:32:49] WHAT ARE YOU CALLED UPON TO DO AS PORT COMMISSIONERS TO HELP [00:32:52] BUILD THE BEST POSSIBLE FUTURE? I HAVE TWO SUGGESTIONS. THE [00:32:56] FIRST IS TO HOLD CRUISE LINES RESPONSIBLE AND ACCOUNTABLE FOR [00:33:00] FULLY IMPLEMENTING THE CDC'S GUIDELINES FOR CRUISE RESUMPTION. [00:33:06] SECOND, SEVERAL MONTHS AGO, SEATTLE CRUISE CONTROL [00:33:09] SUBMITTED TO YOU THE PRINCIPLES OF RESPONSIBLE CRUISE TOURISM [00:33:13] CREATED BY THE GLOBAL CRUISE ACTIVIST NETWORK WHEREIN THE [00:33:17] CRUISE INDUSTRY IS HELD ACCOUNTABLE LOOK FOR CLEANING [00:33:19] UP THEIR ACT. HAVE YOU READ THIS DOCUMENT? ARE YOU WILLING [00:33:23] TO SUPPORT AND ENFORCE IT? THESE PRINCIPLES AND THE STEPS THEY [00:33:27] OUTLINED ARE NOT A NICE WISH LIST, BUT ARE MEASURES THAT [00:33:30] MUST BE TAKEN IN ORDER TO HONOR THE PART OF YOUR MISSION THAT [00:33:34] SPEAKS TO ENVIRONMENTAL STEWARDSHIP. YOUR MANDATE FOR [00:33:38] ENVIRONMENTAL SUSTAINABILITY IS AS IMPORTANT AS THE ONE FOR [00:33:42] ECONOMIC GROWTH AND THEY MAY IN FACT BE MUTUALLY EXCLUSIVE. THIS [00:33:47] CAN NO LONGER BE IGNORED. THANK YOU. [00:33:55] ALL RIGHT. THE NEXT SPEAKER IS STEFAN MORRIS. THANK YOU. GOOD [00:34:05] AFTERNOON PORT COMMISSIONERS. I'M STEFAN MORRIS WITH UNITE [00:34:09] HERE LOCAL 8. AS THE COVID-19 PANDEMIC SOARS BACK WITH [00:34:15] NUMBERS PREVIOUSLY UNHEARD OF, WORKERS WHO ARE NOT INCLUDED IN [00:34:20] THE SEATAC MINIMUM WAGE SUCH AS AIRLINE CATERING WORKERS. FIND [00:34:23] THEMSELVES IN A [00:34:25] SITUATION OF HAVING TO WORK EVERY MINUTE THEY CAN SCRAPE [00:34:28] TOGETHER, PUTTING THEMSELVES AT RISK OF COVID-19, WHILE STILL [00:34:32] BEING PAID SO LITTLE THAT THEY CANNOT AFFORD BASIC NECESSITIES [00:34:35] AND HEALTH CARE DURING A HEALTH CARE AND UNEMPLOYMENT DISASTER. [00:34:40] WE APPLAUD THE PORT OF SEATTLE FOR CENTERING A RACIAL EQUITY [00:34:46] AGENDA IN RECENT WEEKS, AND I WANT TO THANK YOU PORT [00:34:49] COMMISSIONERS FOR YOUR LEADERSHIP. I ALSO WANT TO [00:34:52] THANK YOU AGAIN FOR YOUR PARTNERSHIP IN APPROACHING THE [00:34:54] STATE LEGISLATURE FOR SOLUTIONS LAST LEGISLATIVE [00:34:57] SESSION ON THE WAGE ISSUE FACING CERTAIN WORKERS. [00:35:03] THE MOST RACIALLY DIVERSE GROUP OF WORKERS AT THE PORT OF [00:35:07] SEATTLE COMPRISED OF OVER 95% BIPOC WORKERS IS PAID LESS [00:35:13] THAN ANY OTHER GROUP OF WORKERS AT SEA-TAC AIRPORT. AND SO THAT [00:35:17] FOR US BRINGS ALL OF THOSE ISSUES TOGETHER. THIS [00:35:22] WAGE AND EQUITY CRISIS AT THE AIRPORT IS UNTENABLE. BUT IT'S [00:35:26] ALSO AN OPPORTUNITY TO MAKE THINGS RIGHT AND ADVANCE [00:35:30] THE GOALS OF RACIAL EQUITY AND YOUR RACIAL EQUITY AGENDA IN A [00:35:34] TANGIBLE WAY THAT WILL CHANGE PEOPLE'S LIVES. WE URGE YOU TO [00:35:38] MOVE FORWARD THIS YEAR ON MAKING USE OF THE ABILITY [00:35:41] CREATED BY SENATE BILL 6217 IN THE LAST LEGISLATIVE SESSION [00:35:45] AND VOTE FOR EQUALITY FOR HUNDREDS OF WORKERS, INCLUDING [00:35:47] THOSE WHO WILL TESTIFY BEFORE YOU TODAY. [00:35:51] YOU WILL JOIN SAN FRANCISCO AIRPORT, WHO ARE VOTING TODAY [00:35:54] ON EXPANDING HEALTHCARE ACCESS FOR AIRPORT WORKERS AND LEADING [00:35:57] THE WAY FOR THOSE WHO NEED IT THE MOST DURING THESE DIFFICULT [00:36:00] TIMES. WE FEEL INCREDIBLE URGENCY TO MAKE THINGS RIGHT. [00:36:05] THE TIME FOR ACTION IS NOW AND I URGE YOU TO JOIN US IN [00:36:08] GETTING THIS DONE TOGETHER AS FAST AS WE CAN. THANK YOU. [00:36:14] YOU'RE MUTED COMMISSIONER.



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I00:36:17] THERE WE GO. THERE WE GO. THANK YOU STEFAN, PLEASE CALL THE [00:36:21] NEXT SPEAKER, LAUREN. YES. THE NEXT SPEAKER IS RONNIE COLIMA. [00:36:28] AND I BELIEVE THE NEXT BATCH OF SPEAKERS WILL ALL BE SPEAKING [00:36:30] FROM THE SAME DESK TOP ACCOUNT. [00:36:34] GOOD AFTERNOON BOARD OF COMMISSIONERS. ONCE [00:36:38] MORE, WE ARE HERE AGAIN IN FRONT OF YOU BUT IN [00:36:41] DIFFERENT WAYS BECAUSE OF THIS PANDEMIC. WE ARE DOING THIS [00:36:45] VIRTUALLY. [00:36:47] I HOPE EVERYONE IS HEALTHY AND SAFE AND THANK YOU FOR THE I00:36:511 OPPORTUNITY TO SPEAK, MY NAME IS RONNIE, I WORK AT IINAUDIBLE1 [00:36:55] AS A DRIVER FOR SEVEN YEARS. [00:36:59] [INAUDIBLE] [00:37:08] WE WORK DIRECTLY WITH THE [00:37:11] AIRLINE BY BRINGING THE FOOD INTO THE PLANE. MOST OF MY [00:37:15] CO-WORKERS MAKE THIRTEEN DOLLAR AND FIFTY CENT. WE ALL [00:37:19] WORK HARD. WE'VE BEEN CARRYING THOUSANDS OF POUNDS [00:37:22] EVERY DAY AND IT'S NOT EASY FOR OUR BODY AND IT'S [00:37:26] PHYSICALLY EXHAUSTING. NOT HAVING MEDICAL INSURANCE A IS VERY SCARY [00:37:30] THING. I USED TO HAVE MEDICAL, BUT IT COST \$412 EVERY [00:37:35] MONTH FOR ME AND MY FAMILY. AND I CANNOT AFFORD THIS [00:37:39] ANYMORE. SAME WITH MY CO-WORKERS TOO. MANY OF US, WE DO NOT HAVE [00:37:43] MEDICAL BECAUSE WE NEED TO MAKE SURE THE FOOD IS ON THE [00:37:48] TABLE. [00:37:53] [INAUDIBLE] [00:37:56] MINIMUM WAGE, [00:38:00] THIS IS THE REASON WHY WE KEEPING COMING TO YOUR OFFICE [00:38:04] ASKING FOR YOUR HELP. TODAY WE ARE HERE, PROUD TO SAY THAT WE [00:38:09] WE WANT THIS 6217 [INAUDIBLE] [00:38:14] YOU THE POWER OF INQUIRY ABOUT INPUT AIRLINE CATERING WORKERS [00:38:18] TO SEE THAT MINIMUM WAGE. WE ARE COUNTING ON [00:38:22] YOUR ACTION BY IMPLEMENTING SENATE BILL 6217 [00:38:26] AND BY DOING THE RIGHT THING. YOU MAKE OUR [00:38:32] LIFE BETTER BECAUSE THIS MINIMUM WAGE WILL GIVE US AND I00:38:35] YOU KNOW. \$172 EVERY MONTH AND THIS MONEY WOULD BE ENOUGH FOR [00:38:41] THE MEDICAL PREMIUM. THE MOST OF US WE NEED [00:38:45] TO THINK TWICE IF WE ARE GOING TO DO MEDICAL OR FOOD FOR OUR [00:38:49] FAMILIES. WE ARE COUNTING ON YOU TO IMPLEMENT THIS. THANK YOU. [00:38:57] THANK YOU, RONNIE. NEXT SPEAKER, PLEASE. THE NEXT SPEAKER [00:39:01] [INAUDIBLE] [00:39:18] HI, MY NAME IS SONNY SALLY AND I'M SPEAKING FOR SARAH. SHE [00:39:22] DOESN'T SPEAK ENGLISH THAT WELL. I'M INTERPRETING FOR HER. [00:39:27] THIS IS WHAT SARAH SAID. GOOD MORNING PORT OF [00:39:30] COMMISSIONERS, MY NAME IS SARAH AND I HAVE BEEN WORKING WITH [00:39:34] THE GATE GOURMET FOR 40 YEARS. I'M SINGLE MOM WITH [00:39:37] ONE-YEAR-OLD DAUGHTER. I MAKE \$14.68 PER HOUR WHICH COMES TO [00:39:44] \$1,950 NET PAY A MONTH. MY RENT IS \$1,300. MY COVID CHILDCARE [00:39:52] IS \$400. MY CAR INSURANCE IS \$330. [00:39:56] MY CAR PAYMENT IS \$200. ELECTRIC AND PHONE ON TOP OF [00:40:02] THAT. YOU'RE LOOKING AT THE EXPENSES THAT I HAVE. [00:40:08] THE MONEY I HAVE FOR MY PAYCHECK DOESN'T COVER MY [00:40:11] EXPENSES. WITHOUT MY AUNT'S HELP, MY DAUGHTER AND I [00:40:15] WON'T SURVIVE IN THIS COUNTRY. I COME TO AMERICA TO DREAM [00:40:20] OF A BETTER LIFE. BUT NOW I AM LOSING HOPE [00:40:25] BECAUSE I HAVE THIS STRUGGLE I AM FACING. [00:40:31] I WANTED TO BE STRONG FOR MY DAUGHTER BECAUSE [00:40:35] I WANT HER TO HAVE A BETTER LIFE, BUT IT'S NOT REALLY HAPPENING. [00:40:40] RIGHT NOW WE HAVE THIS EPIDEMIC. AS SINGLE MOM I HAVE [00:40:44] I HAVE THE CHOICE TO GO TO EVERY [00:40:50] DAY TO WORK, MAKE SURE THAT I HAVE MONEY TO PAY MY BILLS. [00:40:55] BUT I WORRY EVERY DAY BECAUSE IF I GET SICK, I DON'T HAVE [00:40:59] MEDICAL INSURANCE AND WHAT WILL HAPPEN TO MY DAUGHTER AND

[00:41:05] HOW AM I GOING TO PAY MY BILLS? COMMISSIONER, I AM HERE TODAY

[00:41:09] ASKING YOU TO IMPLEMENT SENATE BILL 6217



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- [00:41:16] THAT WILL HELP AIRLINE CATERING WORKERS TO BE INCLUDED [00:41:21] AT SEA-TAC COMMISSIONER WAGE. BY DOING THAT RIGHT NOW, CHANGING [00:41:26] OUR LIVES. YOU'RE HELPING WITH A DECENT LIFE. [00:41:31] AN ADDITIONAL OF \$254 [00:41:36] TO MY PAYCHECK. THAT WILL MAKE DIFFERENCE. [00:41:39] WE ARE COUNTING ON YOU TO IMPLEMENT [00:41:43] SENATE BILL 6217. THANK YOU. [00:41:48] THANK YOU. [00:41:52] NEXT SPEAKER, PLEASE. YES. NEXT IS MARIA MOLINO. [00:42:28] THANK YOU. [00:42:32] HI, MY NAME IS MARIA MOLINA. AND I'M ANDY. I'LL BE HELPING WITH INTERPRETING. [00:42:39] OKAY, SO GOOD AFTERNOON PORT COMMISSIONERS. MY NAME IS MARIE [00:42:42] MOLINA AND I HAVE BEEN WORKING AT GATE GOURMET FOR 19 YEARS AS [00:42:46] A COOK. I HAVE TWO KIDS. I PAY RENT WHICH IS SIXTEEN HUNDRED [00:42:50] DOLLARS EVERY MONTH. SINCE MARCH I HAVE BEEN OUT OF WORK. [00:42:55] I'VE BEEN ON LAY OFF BECAUSE OF COVID-19 AND IT IS SO SAD [00:42:59] THAT WE, THE AIRLINE CATERING WORKERS, WHO MAKE LESS THAN [00:43:03] MINIMUM WAGE WE'RE THE FIRST ONES THAT ARE AFFECTED BY [00:43:08] THIS PANDEMIC. LIFE IS REALLY HARD FOR ME AND NOW IT'S HARDER [00:43:12] AND SCARIER BECAUSE IF I GET SICK, I DON'T HAVE MEDICAL. THE [00:43:17] COMPANY CUT MY MEDICAL BECAUSE I HAVE BEEN LAID OFF. IF I HAD [00:43:21] SAVINGS MAYBE I WOULDN'T BE SO WORRIED THIS MUCH. BUT WE'RE NOT [00:43:28] EVEN ABLE TO SAVE ANY MONEY IF WE CAN'T EVEN AFFORD TO COVER [00:43:33] OUR MONTHLY BILLS AND COSTS. MOST OF US MAKE LESS THAN THE [00:43:37] SEATAC MINIMUM WAGE AND IT'S UNFAIR BECAUSE WE ALSO WORK IN [00:43:40] SEATAC AND WE HAVE BEEN BEHIND FOR A LONG TIME. BUT NOW WE [00:43:45] HAVE THIS LAW SENATE BILL 6217, A LAW THAT CAN GIVE YOU I00:43:49] THE POWER TO INCLUDE US INTO THE SEATAC MINIMUM WAGE. IT'S [00:43:53] ONLY YOU WHO CAN HELP US BY IMPLEMENTING SB 6217 [00:43:59] TO CHANGE OUR LIVES. COMMISSIONERS, THIS IS THE TIME [00:44:03] THAT YOU SHOW US THAT YOU CARE ABOUT EQUALITY AND RACIAL [00:44:06] JUSTICE ON YOUR PORT AND THAT YOU PROVIDE BETTER JOBS AND [00:44:10] BETTER LIFE TO ALL THE PEOPLE WHO WORK IN AIRPORT AND CITY OF [00:44:13] SEATAC. WE ARE COUNTING ON YOU. [00:44:18] OKAY, THAT'S IT. THANK YOU. THANK YOU. [00:44:23] THANK YOU. NEXT SPEAKER. YES. NEXT IS KUFA BANTA. [00:44:41] GOOD AFTERNOON PORT COMMISSIONERS. THIS IS KUFA. I'VE BEEN WORKING HERE FOR ALMOST FIVE YEARS. I'M AN [00:44:43] IMMIGRANT FROM ETHIOPIA. 90% OF WORKERS IN AIRPORT CATERING ARE IMMIGRANTS LIKE ME. THE [00:45:07] MAJORITY OF THEM ARE WOMEN MAKING LESS THAN THE MINIMUM [00:45:12] WAGE. IT IS NOT FAIR FOR THEM AND FOR ALL OF US WHO WORK HARD [00:45:19] AND MAKE LESS THAN THE SEATAC MINIMUM WAGE AND OTHER WORKERS [00:45:25] AROUND THE AREA MAKE \$16.45. THIS IS NOT JUSTICE. [00:45:33] I'M HERE TODAY TO ASK YOU TO IMPLEMENT SENATE BILL 6217 THAT [00:45:38] HELPS WORKERS FROM AIRLINE CATERING TO BE INCLUDED IN [00:45:43] SEATAC MINIMUM WAGE. AS YOU ALL KNOW THAT WE IN AIRLINE CATERING [00:45:48] WORKERS ARE LEFT BEHIND FOR ALMOST SIX YEARS NOW. [00:45:54] BY DOING THE RIGHT THING, YOU ARE SHOWING TO IMPLEMENT AROUND [00:45:59] THE AIRPORT AND THE THIS CITY [00:46:05] THAT YOU ARE ADDRESSING THE RACIAL [00:46:09] INEQUALITY INJUSTICE THAT WE ARE FACING IN THE SYSTEM RIGHT [00:46:13] NOW. [00:46:14] AND BY IMPLEMENTING SENATE BILL 6217, YOU ARE CHANGING [00:46:20] PEOPLE'S LIFE TO BE DECENT. THANK YOU FOR YOUR [00:46:26] MAKING SURE THAT WORKING CLASS PEOPLE CAN HAVE [00:46:31] DECENT LIFE BY WORKING AROUND AIRPORT AND THIS CITY. THANK [00:46:35] YOU. [00:46:36] THANK YOU. NEXT SPEAKER, PLEASE. YES. NEXT IS JOSEPH [00:46:40] WALLACE. [00:46:46] JOSEPH
- [00:47:09] AND GIVE SUPPLIES TO THE OTHER DEPARTMENTS.

[00:46:55] GOOD AFTERNOON COMMISSIONER. MY NAME IS JOSEPH WALLACE. I WORK [00:46:59] FOR LSG SKY CHEFS FOR TWO AND A HALF YEARS AT THE WAREHOUSE. [00:47:04] PART OF MY JOB IS TO RECEIVE AND DELIVER, ORGANIZE, STOCK,



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- [00:47:13] AND I ALSO CARRY WINE [00:47:17] AND BEVERAGE TO HORIZON TRUCK TO THE LOADING DOCK. OUR JOB IS [00:47:22] HEAVY AND EXHAUSTING. SOMETIMES IF WE GET SICK, [00:47:27] MAYBE IF I AM SICK I CANNOT AFFORD TO GO TO THE DOCTOR. [00:47:33] BECAUSE I DON'T HAVE MEDICAL INSURANCE. I CANNOT AFFORD TO [00:47:37] PAY [00:47:39] FROM MY POCKET. I MAKE \$15.90 AN HOUR. MY GROSS INCOME PER MONTH [00:47:45] IS \$2,544. [00:47:51] \$1,800 IS MY MONTHLY COST AS A 100:47:571 SINGLE PERSON, I BARELY SURVIVE. [00:48:03] I HAVE A DREAM SOMEDAY I COULD HAVE MY OWN FAMILY BUT [00:48:08] WITH THIS MONEY I'M MAKING IT'S IMPOSSIBLE [00:48:12] TO HAPPEN. HOW CAN I AFFORD TO HAVE A KID WHEN I CAN BARELY [00:48:17] SUPPORT MYSELF? I DO NOT WANT THEM TO SUFFER [00:48:24] WHAT I AM SUFFERING RIGHT NOW. \$15.90 PER HOUR I BARELY [00:48:30] SURVIVE. WHAT ABOUT MY CO-WORKERS WHO HAS FAMILY AND [00:48:34] KIDS AND THEIR SOLUTION IS WORSE THAN MINE. BECAUSE MOST OF [00:48:39] MY CO-WORKERS IN THE AIRLINE CATERING MAKES THIRTEEN FIFTY [00:48:43] AN HOUR. IT'S SO SAD. I THINK [00:48:47] THAT IN THIS [00:48:51] [INAUDIBLE] [00:48:55] BARELY SURVIVED BY BEING USED BY IMPLEMENTING SENATE BILL, [00:49:04] AIRLINE CATERING IS GOING TO BE DECENT. WE ARE COUNTING ON YOUR [00:49:09] ACTION. [00:49:11] ONCE MORE PLEASE. IMPLEMENT SB 6217. THANK [00:49:16] YOU. [00:49:20] THANK YOU. NEXT SPEAKER, PLEASE. YES, THE NEXT SPEAKER [00:49:24] IS CAYA TANO. [00:49:28] YES. [00:49:29] YES. [00:49:33] GOOD AFTERNOON COMMISSIONERS AND EVERYONE HERE IN THE [00:49:35] MEETING. AND I WOULD LIKE TO THANK EVERYONE HERE FOR GIVING [00:49:41] ME THE OPPORTUNITY TO SPEAK AND TO BE A PART OF THIS MEETING. 100:49:441 MY NAME IS CAYA TANO BELONE. I'VE BEEN WORKING IN LSG SKY [00:49:49] CHEFS AS AN ASSISTANT DRIVER FOR ONE YEAR. ME AND MY COWORKER [00:49:55] WORK BOTH IN COLD AND HOT WEATHER, ARE ALWAYS [INAUDIBLE] [00:50:00] TO CATER THE PLANE. [00:50:02] THERE ARE LOTS OF SAFETY RULES WE HAVE TO FOLLOW. A COUPLE [00:50:06] MISTAKES AND WE COULD LOSE OUR JOBS. [00:50:10] AIRLINE CATERING'S NOT EASY JOB. BUT FOR MOST OF US, THIS IS THE [00:50:14] FIRST JOB THAT WE HAVE HERE. SO WE ARE THANKFUL. [00:50:19] MAJORITY IN AIRLINE CATERING IS IMMIGRANT LIKE ME. I HAVE TWO [00:50:25] KIDS AND WIFE. THEY JUST ARRIVED FROM THE PHILIPPINES. [00:50:29] I'M WORRIED THAT AS THE SINGLE SOURCE OF INCOME IN MY FAMILY [00:50:32] THAT I CANNOT PROVIDE THEM WITH A DECENT LIFE. [00:50:36] SAD THAT I'VE BEEN WORKING HARD BUT STILL HAVE THIS WORRY. [00:50:41] I AM ALSO CONCERNED WITH MY FELLOW CO-WORKERS WHO MAKES A [00:50:45] LOWER RATES THAN MYSELF WHICH MOST OF THEM MAKE [00:50:50] THIRTEEN FIFTY PER HOUR. [00:50:53] THE REASON WHY I'M WRITING TODAY TO ASK YOU PLEASE TO
- [00:50:57] IMPLEMENT SB 6217. THIS BILL WILL INCLUDE US ON THE SEATAC
- [00:51:02] MINIMUM WAGE 1645. IF THIS IMPLEMENT IT WILL GIVE US LESS
- [00:51:07] WORRY ON OUR DAILY LIVES. THANK YOU AND STAY SAFE AND GOD
- [00:51:10] BLESS. THANK YOU. NEXT SPEAKER, PLEASE.
- [00:51:16] YES. NEXT IS MARY BETH QUOTARIO.
- [00:51:26] HI, GOOD AFTERNOON, PORT COMMISSIONER. MY NAME IS MARY BETH QUOTARIO.
- [00:51:28] AND I'M READING THIS [INAUDIBLE]
- [00:51:33] I AM CONSTITUENT OF BURIEN FOR 16 YEARS. MY NAME IS
- [00:51:36] THERESA CALLER. I WORK AT LSG SKY CHEFS DEPARTMENT
- [00:51:41] FOR 2 YEARS AND 6 MONTHS AND WORKING PART-TIME AT THE
- $\left[00:51:45\right]$ SCHOOL. I HAVE ONE DAUGHTER THAT IN COLLEGE AT THE
- [00:51:47] UNIVERSITY OF WASHINGTON. AND AS A APARENT I DREAM THAT MY
- [00:51:51] DAUGHTER FINISHES SCHOOL [INAUDIBLE] PORT



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I00:51:55I COMMISSIONERS. I CANNOT JOIN A PORT MEETING IN PERSON BECAUSE [00:51:57] I AM AT WORK. I HOPE THIS LETTER WILL HELP YOU TO UNDERSTAND OUR [00:52:01] STRUGGLE IN AIRLINE CATERING. MY WAGE IS \$13.50 PER HOUR. [00:52:09] I PAY 1000 FOR TWO-BEDROOM IN BURIEN. OTHER EXPENSES LIKE [00:52:13] FOOD, ELECTRIC BILLS, AND MORE MY GROSS INCOME IS \$2,160. [00:52:17] JUST FOR RENT ALONE WE CANNOT [00:52:23] SURVIVE WITH MY ONE JOB AT LSG. THAT'S WHY I WORKED TWO JOB. [00:52:27] IT'S SO HARD FOR MY BODY AND I'M ALWAYS WORRIED WITH MY [00:52:31] HEALTH, ESPECIALLY RIGHT NOW THAT THERE'S A PANDEMIC. I00:52:351 I ALWAYS GO TO WORK TO MAKE SURE I CAN PAY MY BILLS. BESIDE [00:52:39] FROM THE BILLS MONTHLY I'M WORRIED THAT WILL COME EVERY [00:52:42] MONTH. I'M ALSO WORRIED WITH MY HEALTH BECAUSE I DON'T HAVE [00:52:45] HEALTH INSURANCE. I CANNOT AFFORD TO PAY 217 PER MONTH FOR [00:52:50] MYSELF ALONE. 217. THAT'S A LOT OF MONEY FOR ME. THAT IS WHY [00:52:55] I'M WRITING A LETTER TO YOU ALL AND I'M LIKE SPEAKING NOW TO [00:53:00] ALL YOUR COMMISSIONERS THAT PLEASE LOOK FOR THE EQUALITY OF [00:53:03] ALL WORKERS IN SEA. I'M ASKING YOU TO IMPLEMENT THE [00:53:06] SENATE BILL 6217 THAT BEEN SIGNED BY OUR GOVERNOR LAST [00:53:11] MARCH 19 2020. WE ARE COUNTING ON YOUR SUPPORT AND THANK YOU. [00:53:19] THANK YOU. NEXT SPEAKER PLEASE. [00:53:22] YES. THE NEXT SPEAKER IS DEBBIE CADCA. [00:53:31] THANK YOU FOR ALLOWING US TO SPEAK TODAY. MY NAME IS DEBBIE [00:53:40] CADCA. I WORK AT LSG FOR 5 YEARS. START AT WHOLE FOODS [00:53:45] AND NOW [00:53:48] FOOD COORDINATOR. IT JUST SAD FOR ME BECAUSE WE ARE NOT [00:53:53] EXPECTING THAT THIS PANDEMIC EFFORT AS BADLY AS THE FIRST [00:53:59] ONE. WE GET DAY OF WORK RIGHT NOW. I'M LAY OFF FROM WORK, BUT 100:54:061 MOST OF MY COWORKER BEEN LAID OFF SINCE MARCH. [00:54:11] WE AIRLINE CATERING WORKING IMPACT HARD BECAUSE MOST OF US [00:54:16] LIVING PAY TO PAYCHECK [00:54:20] WITH AN HOURLY RATE OF \$13.50 MOST OF MY COWORKER. NO ONE CAN [00:54:28] SAVE FROM THAT WAGES BECAUSE WE JUST BARELY SURVIVE. [00:54:35] THAT THE REASON WHY I AM HERE TODAY ASKING YOUR ACTION TO [00:54:41] IMPLEMENT [00:54:48] SB 6217 THAT WE WON LAST MARCH. LAW THAT GIVE YOU [00:54:55] THE POWER TO INCLUDE US ON SEATAC MINIMUM WAGES AND BY [00:54:59] DOING THAT YOU'RE CHANGING LIFE FOR YOUR AIRLINE CATERING [00:55:05] WORKER AND OUR FAMILY. WE ARE COUNTING ON YOU. THANK YOU. [00:55:12] THANK YOU, DEBBIE. NEXT SPEAKER, PLEASE. [00:55:16] THAT IS ALL I HAVE FOR THIS REGULAR PUBLIC TESTIMONY TIME. [00:55:21] THE LAST CHUNK OF SPEAKERS THAT I HAVE IS FOR THE [00:55:24] BUDGET PUBLIC HEARING. ALL RIGHT. [00:55:30] GOOD. SO WITH THAT WE TURN NOW TO THE CONSENT AGENDA. [00:55:35] COMMISSIONER STEINBREUCK, WOULD YOU LIKE ME TO OVERVIEW THE TWO [00:55:38] GENERAL PUBLIC WRITTEN COMMENTS THAT WE'VE RECEIVED TODAY? OH, [00:55:41] YES. I'M SORRY. YES. WE DO WANT TO HEAR THE SYNOPSIS OF [00:55:45] WRITTEN COMMENTS. GREAT, I'LL GO AHEAD AND DO THAT THEN. WE [00:55:48] HAVE TO GENERAL PUBLIC COMMENTS RECEIVED AND FIVE RELATED TO [00:55:52] THE BUDGET PUBLIC HEARING SO I CAN HOLD THOSE FOR LATER WHEN [00:55:56] WE GET TO THAT SECOND SEGMENT OF TIME. [00:55:59] YEAH, LET'S HEAR THE THE BUDGET RELATED AT THE HEARING. SURE. [00:56:04] ALL OF THESE HAVE BEEN DISTRIBUTED PRIOR TO THIS [00:56:07] MEETING TO THE COMMISSIONERS VIA EMAIL SO YOU HAVE THAT FOR [00:56:10] YOUR REVIEW. LOOKING AT THE TWO GENERAL COMMENTS WE HAVE [00:56:14] RECEIVED TODAY, WE HAVE CHARLA DODDS SPEAKING TO HER [00:56:18] CONCERNS ABOUT CLIMATE CHANGE. SHE ASKED THE PORT TO COMPLETE [00:56:22] A SUSTAINABLE AIRPORT MASTER PLAN WITH A FULL ENVIRONMENTAL [00:56:25] REVIEW AND ADVOCATES FOR A CHANGE TO RCW 53 TO SPECIFY ONE [00:56:31] PURPOSE OF A PORT IS TO PROTECT ENVIRONMENTAL RESOURCES AND THE [00:56:35] CLIMATE. AND THEN WE ALSO HAVE ONE ADDITIONAL GENERAL WRITTEN [00:56:39] PUBLIC COMMENT RECEIVED FROM BERNADINE LUND WHO SPEAKS TO [00:56:42] STUDIES THAT LINK NOISE POLLUTION TO HEALTH EFFECTS AND [00:56:45] ASK THE PORT REACH OUT TO THE FAA AND PORT STAFF TO SUGGEST A



[01:00:42] TODAY. [01:00:44] AND The Port of Seattle Commission.

100:56:491 MORE REALISTIC NOISE MEASURE IN CONCERT WITH THE WORLD HEALTH [00:56:52] ORGANIZATION STUDY. AND THAT CONCLUDES THE WRITTEN GENERAL [00:56:55] COMMENTS THAT WE RECEIVED TODAY. [00:56:58] VERY GOOD. THANK YOU, MICHELLE. HEARING NO [00:57:02] FURTHER PUBLIC TESTIMONY WE WILL NOW MOVE TO THE CONSENT [00:57:05] AGENDA. ITEMS ON THE CONSENT AGENDA ARE CONSIDERED [00:57:10] ROUTINE AND WILL BE ADOPTED BY ONE MOTION. ITEMS REMOVED FROM [00:57:14] THE CONSENT AGENDA WILL BE CONSIDERED SEPARATELY [00:57:17] IMMEDIATELY AFTER ADOPTION. THE REMAINING CONSENT AGENDA ITEMS. I00:57:21] THERE ARE NO ITEMS I KNOW OF PROPOSED FOR THE REMOVAL FROM [00:57:24] TODAY'S MEETING. AT THIS TIME THE CHAIR WILL ENTERTAIN A [00:57:26] MOTION TO APPROVE THE CONSENT CALENDAR COVERING ITEMS 8A 8B 8C [00:57:32] 8D 8E. [00:57:36] AND 8F WAS REMOVED PRIOR TO PUBLICATION AND 8G [00:57:42] SO MOVED. [00:57:44] IS THERE A SECOND? [00:57:49] SECOND. IT'S BEEN MOVED AND [00:57:53] SECONDED. THE MOTION HAS BEEN MOVED AND SECONDED, CLERK, [00:57:58] PLEASE CALL THE ROLE OF THE MOTION TO APPROVE THE CONSENT [00:58:03] AGENDA. BEGINNING WITH COMMISSIONER FELLEMAN. AYE. [00:58:07] THANK YOU. COMMISSIONER CHO. AYE. THANK YOU COMMISSIONER [00:58:13] CALKINS. AYE. THANK YOU. COMMISSIONER BOWMAN. AYE. THANK [00:58:19] YOU. AND COMMISSIONER STEINBREUCK. YES. WE HAVE FIVE [00:58:23] YESES AND 0 NO'S. MOTION PASSES AND THE CONSENT AGENDA IS [00:58:28] APPROVED. [00:58:32] NEXT ITEM IS ITEM NUMBER NINE. [00:58:36] UNFINISHED BUSINESS. I KNOW OF NO UNFINISHED BUSINESS, BUT [00:58:40] THERE'S ALWAYS MORE WORK TO DO. [00:58:47] WITH THAT, LET'S MOVE TO A NEW BUSINESS. CLERK HART, PLEASE [00:58:50] READ THE FIRST ITEM FROM THE RECORD. [00:58:53] THANK YOU COMMISSION PRESIDENT. THIS IS ITEM 10A [00:58:57] INTRODUCTION OF AND HOLD A PUBLIC HEARING REGARDING [00:59:00] RESOLUTION NUMBER 3779, A RESOLUTION OF THE PORT 100:59:031 COMMISSION OF THE PORT OF SEATTLE ADOPTING THE FINAL [00:59:06] BUDGET OF THE PORT OF SEATTLE FOR THE YEAR 2021 MAKING, [00:59:10] DETERMINING, AND DECIDING THE AMOUNT OF TAXES TO BE LEVIED [00:59:13] UPON THE CURRENT ASSESSMENT ROLE, PROVIDING PAYMENT OF BOND [00:59:16] REDEMPTIONS AND INTEREST, COST OF FUTURE CAPITAL IMPROVEMENTS [00:59:19] AND ACQUISITIONS, AND FOR SUCH GENERAL PURPOSES ALLOWED BY LAW [00:59:23] WHICH THE PORT DEEMS NECESSARY, AND DIRECTING THE KING COUNTY [00:59:27] COUNCIL AS TO THE SPECIFIC SIMS TO BE LEVIED ON ALL OF THE [00:59:31] ASSESSED PROPERTIES OF THE PORT OF SEATTLE DISTRICT IN THE YEAR I00:59:341 2021. DIRECTOR METRUCK, COMMISSIONERS LEADING UP TO TODAY'S INITIAL [00:59:41] ACTION ON THE PROPOSED 2021 BUDGET WE HAVE PROVIDED YOU [00:59:45] WITH NINE BRIEFINGS AND HAVE MET WITH YOU INDIVIDUALLY. [00:59:47] WE'VE HOSTED TWO VIRTUAL INFORMATION SESSIONS AND [00:59:50] PROVIDED PUBLIC NOTICE THROUGH THE DAILY JOURNAL OF COMMERCE. [00:59:53] YOUR INPUT AND SUBSEQUENT FEEDBACK HAVE SHAPED THE BUDGET [00:59:57] THAT IS BEFORE YOU TODAY. THIS IS A BUDGET THAT RESPONDS TO [01:00:00] REGIONAL NEEDS BY IMPROVING CUSTOMER SERVICE, EXPANDING [01:00:03] ECONOMIC ACTIVITY, AND SUPPORTING ACROSS OUR REGION, [01:00:07] SUPPORTING HABITS AND COMMUNITIES. WE'VE [01:00:12] TIGHTENED OUR BELT, DEFERRED PROJECTS, AND MADE CUTS TO OUR [01:00:14] BUDGET IN THE FACE OF THE UNCERTAINTY AHEAD OF US. WE [01:00:18] LOOK FORWARD TO TODAY'S CONVERSATION AND FEEDBACK. [01:00:21] HERE'S A NUMBER OF PRESENTERS TODAY, BUT I'M [01:00:23] GOING TO TURN IT OVER TO OUR CHIEF FINANCIAL OFFICER [01:00:26] DAN THOMAS TO KICK US OFF. DAN? THANK YOU STEVE. [01:00:32] GOOD AFTERNOON COMMISSIONERS. IF WE COULD GET THE PRESENTATION [01:00:35] UP. ACTUALLY IF YOU COULD JUST NOW GO TO SLIDE TWO. I THINK [01:00:39] THERE'S REALLY JUST AN OVERVIEW OF WHAT WE'LL BE COVERING



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[01:00:45] LET'S ACTUALLY JUST MOVE NOW ON TO SLIDE 3. [01:00:50] SO THIS IS JUST AN OVERVIEW OF THE PROCESS THIS YEAR. AS YOU [01:00:54] CAN SEE IT'S BEEN A LONG PROCESS BEGINNING BACK IN THE [01:00:58] SUMMER. [01:01:00] SO A LOT OF STEPS. A LOT OF BRIEFINGS WITH THE COMMISSION. [01:01:04] ALSO JUST A NOTE THAT WE DID HAVE TWO PUBLIC WORKSHOPS ON [01:01:08] BOTH AVIATION AND THEN THE MARITIME AND EDD SIDE OF THE [01:01:12] HOUSE. THEY WERE VERY WELL ATTENDED. BUT THIS ALSO [01:01:16] DOESN'T CAPTURE THE FACT AS YOU KNOW, WE ALSO REVISED OUR 101:01:201 2020 BUDGETS, SO IN THE MIDST OF [01:01:24] THIS CHALLENGE THIS YEAR AS YOU KNOW, EARLIER THIS YEAR [01:01:27] WE SPENT A LOT OF TIME REVISING THE 2020 BUDGET TO REFLECT THE [01:01:32] DECREASE IN REVENUES AND DECREASED EXPENSES THAT WE WE [01:01:36] IMPLEMENTED IN RESPONSE. [01:01:39] SO I REALLY WANT TO JUST ACTUALLY RECOGNIZE THE HARD [01:01:43] WORK OF OUR FINANCE AND BUDGET STAFF. STEVE MENTIONED EARLIER [01:01:47] THE GF AWAY BUDGET AWARD, BUT REALLY A LOT OF GREAT WORK AND [01:01:51] DEDICATION FROM OUR BUDGET STAFF TO REALLY AS WE GOT INTO [01:01:54] THIS PANDEMIC THIS YEAR AND THE CRISIS AND A LOT OF WORK GOING [01:02:00] ON TO EVALUATE THE FINANCIAL IMPACTS. A LOT OF DEVELOPMENT OF [01:02:03] SCENARIOS AND PROJECTIONS. THE WORK THAT THEY DID TO CREATE [01:02:07] THE REVISED BUDGET WAS PRETTY SIGNIFICANT. AND ALL OF THAT ON [01:02:11] TOP OF IMPLEMENTING A NEW BUDGET SYSTEM THIS YEAR. SO [01:02:15] THAT WAS NO SMALL FEAT AND AGAIN, I JUST WANT TO GIVE A [01:02:18] SHOUT OUT TO ALL OF OUR HARD-WORKING AND DEDICATED [01:02:22] FINANCE AND BUDGET STAFF. [01:02:25] NEXT SLIDE, PLEASE. [01:02:30] SO JUST VERY BRIEFLY, YOU'VE HEARD MUCH OF THIS IN TERMS OF [01:02:33] THE FORECASTS AT THE AIRPORT SIDE. OBVIOUSLY. WE ARE [01:02:38] PROJECTING ABOUT A SIXTY ONE PERCENT DECLINE THIS YEAR IN [01:02:43] ENPLANEMENTS. THAT WAS ONE OF THE SCENARIOS THAT WE ADOPTED [01:02:47] EARLIER IN THE YEAR AFTER CONSIDERING A COUPLE OF [01:02:50] DIFFERENT SCENARIOS. WE ARE TRACKING VERY VERY CLOSELY TO I01:02:54] THAT. SO WE DO EXPECT THAT YEAR END WILL COME IN AT ABOUT THAT [01:02:58] LEVEL. AND THEN AGAIN AS YOU CAN SEE, WE DO EXPECT SOME [01:03:01] IMPROVEMENT NEXT YEAR, BUT WE STILL ARE EXPECTING TO BE ABOUT [01:03:07] 30% BELOW 2019 LEVELS IN 2021. AND OF COURSE THE OTHER BIG ONE [01:03:15] AS YOU KNOW IS ON THE CRUISE SIDE. WE PRETTY MUCH LOST OUR [01:03:18] ENTIRE CRUISE BUSINESS THIS YEAR. WE ARE HOPEFUL FOR NEXT [01:03:24] YEAR AND OPTIMISTIC. AS YOU KNOW, THE CDC HAS LIFTED THE NO [01:03:28] SALE ORDER FOR UNITED STATES CONDITIONALLY, SO WE ARE HOPING [01:03:32] TO SEE SOME IMPROVEMENT BUT FROM A BUDGETARY STANDPOINT WE [01:03:37] DID PROJECT VERY CONSERVATIVELY AT ONLY ABOUT 25% OF THE [01:03:41] PASSENGER LEVELS THAT WE OTHERWISE WOULD HAVE FORECAST. [01:03:45] AND THEN THE BRIGHT LIGHT ON THE HORIZON IS [01:03:49] ACTUALLY WE'RE EXPECTING TO SEE A PRETTY SIGNIFICANT INCREASE [01:03:52] IN GRAIN VOLUMES NEXT YEAR AS WE'RE SEEING SOME [01:03:56] RECOVERY IN THAT BUSINESS. [01:04:00] NEXT SLIDE PLEASE. [01:04:04] THESE ARE SOME OF THE KEY BUDGET DRIVERS FOR 2021. [01:04:07] I'M NOT GOING TO GO THROUGH THESE IN DETAIL. YOU'VE HEARD [01:04:10] MUCH OF THIS AS PART OF THE PRESENTATIONS GIVEN TO YOU [01:04:15] IN OCTOBER AND LATE SEPTEMBER. I REALLY THINK THE POINT HERE [01:04:19] IS THAT WE ARE CONTINUING TO PURSUE THE OVERALL PORT MISSION [01:04:24] AND CONTINUING TO IMPLEMENT MANY OF THE CRITICAL [01:04:27] OBJECTIVES AND STRATEGIES THAT WE HAVE SET FORTH. SO DESPITE [01:04:32] THE PANDEMIC AND DESPITE THE CHALLENGES, WE ARE CONTINUING [01:04:35] TO MOVE ON ON MANY OF OUR KEY INITIATIVES THAT I KNOW ARE SO [01:04:39] IMPORTANT TO THE COMMISSIONERS, AND STAKEHOLDERS [01:04:43] IN THE COMMUNITY. [01:04:45] NEXT SLIDE PLEASE.

[01:04:48] AGAIN THIS JUST HIGHLIGHTS SOME OF THE KEY COMMUNITY [01:04:51] INVESTMENTS THAT WE'LL BE PURSUING NEXT YEAR. WE HAVE A



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I01:04:55] LITTLE BIT MORE DETAIL ON THESE LATER IN THE PRESENTATION. I [01:05:01] WANT TO NOTE ALSO THAT THE COMMISSION STEPPED UP TO [01:05:04] PROVIDE ABOUT 3 MILLION DOLLARS OF ADDITIONAL FUNDING THIS YEAR [01:05:08] AS PART OF THE ECONOMIC RECOVERY. WE ADDED 3 MILLION [01:05:12] DOLLARS OF ADDITIONAL FUNDING BOTH FOR TOURISM SUPPORT AND [01:05:16] FOR THE YOUTH JOBS INITIATIVE WHICH WAS HIGHLY SUCCESSFUL. SO [01:05:20] AGAIN CONTINUING TO FOCUS ON SOME OF THE KEY INVESTMENTS IN [01:05:24] THE COMMUNITY AS THE PORT HAS BEEN VERY STRONGLY BEHIND [01:05:30] ECONOMIC RECOVERY AND IN EQUITABLE RECOVERY IN [01:05:33] PARTICULAR. [01:05:35] NEXT SLIDE. [01:05:39] SO THIS IS JUST AGAIN A ROLLUP OF ALL THE NUMBERS YOU'VE SEEN [01:05:42] IN PAST PRESENTATIONS. THIS IS JUST A SUMMARY PORT WIDE. I [01:05:47] GUESS JUST TO HIGHLIGHT THAT WHILE AS YOU CAN SEE ON THE [01:05:50] RIGHT SIDE OF THE TABLE AT THE TOP. OVERALL WE'RE [01:05:55] PROJECTING REVENUES PORT WIDE WILL BE DOWN ABOUT A HUNDRED [01:05:58] AND THIRTY ONE MILLION DOLLARS COMPARED TO WHAT WE ORIGINALLY [01:06:01] BUDGETED THIS YEAR. BUT IF YOU COMPARE THAT TO OUR FORECAST [01:06:06] FOR THIS YEAR, WHERE WE THINK WE'RE GOING TO WIND UP AT YEAR [01:06:09] END, WE'RE PROJECTING TO BE UP ABOUT A HUNDRED AND SEVENTY [01:06:12] FIVE MILLION DOLLARS [01:06:15] ABOVE WHERE WE EXPECT TO WIND UP THIS YEAR. SO PRETTY [01:06:18] SIGNIFICANT IMPROVEMENT ON THE REVENUE [01:06:20] SIDE. SEEING IMPROVEMENTS ACROSS MOST OF OUR BUSINESS LINES. [01:06:26] AGAIN, EXPENSES DUE TO OUR COST CONTAINMENT EFFORTS ARE DOWN [01:06:30] ABOUT 47 MILLION DOLLARS COMPARED TO OUR 2020 APPROVED [01:06:34] BUDGET. BUT ALSO ONLY UP SLIGHTLY, ALMOST FLAT, COMPARED I01:06:39I TO WE THINK WE'RE GOING TO COME IN THIS YEAR IN 2020. SO AS A [01:06:43] RESULT, THE NET PERFORMANCE, NET OPERATING INCOME WHILE WE [01:06:48] EXPECT IT TO BE DOWN ABOUT 84 MILLION DOLLARS FROM THE 2020 [01:06:52] APPROVED BUDGET, WE ARE FORECASTING THAT IT'S GOING TO [01:06:56] BE UP A HUNDRED AND SEVENTY ONE MILLION DOLLARS FROM WHERE WE [01:06:59] THINK IT'S GOING TO BE THIS YEAR. SO A PRETTY SIGNIFICANT I01:07:02] IMPROVEMENT, WHICH AGAIN IS INDICATIVE OF THAT WE DO SEE [01:07:05] RECOVERY OCCURRING IN THE COMING YEAR. [01:07:09] NEXT SLIDE PLEASE. [01:07:15] SO WE DID WANT TO MAKE SURE WE HIGHLIGHT FOR YOU CHANGES IN [01:07:18] THE BUDGET THAT HAVE OCCURRED SINCE WE LAST PRESENTED TO YOU [01:07:22] IN OCTOBER AND ALSO THE NUMBERS THAT WERE REFLECTED IN THE [01:07:26] PRELIMINARY BUDGET. SO WE HAVE MADE SOME CHANGES. MANY OF THEM [01:07:30] ARE MODEST AND REFINEMENTS. BUT I DID WANT TO ASK, BORGEN [01:07:34] ANDERSON IS ON THE CALL. I WANTED HIM TO JUST GIVE YOU AN [01:07:37] UPDATE ON THEIR DECISION TO REALLOCATE SOME OF THE CARES [01:07:41] GRANT FUNDING [01:07:43] FROM 2020 TO 2021 IN THE INTEREST OF BALANCING SOME OF THE RATES [01:07:50] FOR THE AIRLINE'S ACROSS DIFFERENT COST CENTERS. SO I'M GOING TO ASK [01:07:52] BORGEN TO JUST JUMP IN HERE BRIEFLY AND GIVE YOU AN [01:07:56] OVERVIEW OF WHAT THEIR APPROACH THERE WILL BE. BORGEN, YOU THERE? [01:08:01] YES. I AM. THANK YOU DAN. AS STEVE METRUCK SAID AT THE [01:08:05] OUTSET, OUR THIRD QUARTER RESULTS ARE COMING IN A LITTLE [01:08:09] BETTER THAN WE ANTICIPATED AND SPECIFICALLY FOR THE AIRPORT. WHAT [01:08:15] WE HAVE BEEN ABLE TO DO FOR 2020 IS TO INCREASE OUR DEBT [01:08:20] SERVICE COVERAGE COMPARED TO WHAT WE WERE ORIGINALLY [01:08:22] EXPECTING AND WE'VE BEEN ABLE TO BRING DOWN THE ESTIMATED [01:08:26] AIRLINE DEFICIT AT THE END OF THE YEAR TO LESS THAN A MILLION [01:08:29] DOLLARS. AND THAT WAS ONE OF THE BIG AIRLINE CONCERNS. IN [01:08:33] ADDITION, WE HAD A BRIEFING ON 2021 RATES WITH THE AIRLINES [01:08:39] ON OCTOBER 26TH AND THE MESSAGE WE GOT LOUD AND CLEAR [01:08:43] WAS WHAT CAN YOU DO ABOUT THE 2021 LANDING FEE RATE INCREASE [01:08:48] WHICH, WHEN WE SHOWED IT TO THEM, IT WAS GOING TO BE 14%. AND SO [01:08:52] IN REFLECTING ON THE IMPROVED Q3 PERFORMANCE FOR 2020, WHAT [01:08:57] WE'VE DONE IS TO SHIFT 4.7 MILLION OF CARES GRANT MONEY

[01:09:03] FROM 2020 AND PRIMARILY FROM NON AERONAUTICAL USES TO 2021



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- [01:09:09] SO THAT WE CAN REDUCE THE LANDING FEE REVENUE [01:09:13] REQUIREMENT THEREFORE BRINGING THE RATE INCREASE DOWN TO ONLY [01:09:17] TEN PERCENT. AND IT'S THE KIND OF THING THAT WILL [01:09:20] ACTUALLY HELP OUR DEBT SERVICE COVERAGE IN 2021 AS WELL. SO WE [01:09:25] THINK THIS IS THE RIGHT MOVE TO MAKE AT THIS TIME BALANCING [01:09:29] THE NEEDS OF THE PORT WITH THE CONCERNS OF THE AIRLINES. [01:09:37] SO I WON'T SIFT THROUGH MOST OF THESE OTHER ADJUSTMENTS. MANY OF [01:09:41] THESE ARE JUST SMALL REFINEMENTS AND NUMBERS. [01:09:46] SOME INCORPORATION OF SOME TRANSFERS OF IT COSTS THAT I01:09:50] HADN'T BEEN REFLECTED IN THE BUDGET WE PRESENTED TO YOU [01:09:53] PREVIOUSLY. BORGEN MENTIONED THE GRANT CHANGE, WHICH IS [01:09:57] REALLY THE MOST SIGNIFICANT CHANGE AND AGAIN THAT DOES [01:10:01] DECREASE AERONAUTICAL REVENUES AND THE GRANTS ARE REFLECTED AT [01:10:05] THE BOTTOM OF THE SLIDE HERE. [01:10:08] SO NEXT SLIDE, PLEASE. [01:10:12] ON THE NON-AIRPORT SIDE, SOME OF THE CHANGES THAT HAVE OCCURRED [01:10:15] SINCE YOU LAST REVIEWED THE BUDGET WITHIN THE MARITIME [01:10:19] DIVISION, WE DID ADD \$50,000 FOR THE ORCA RECOVERY PROGRAM [01:10:25] THAT HAS BEEN BUDGET IN THE MARITIME ENVIRONMENTAL [01:10:28] DEPARTMENT. SLIGHT CHANGE IN THE JOINT VENTURE, WHAT WE CALL [01:10:32] CONTRA EVENT REVENUE. THAT'S JUST A MODEST CHANGE. THE [01:10:36] CONTRA REVENUE IS WHAT WE LOOK TO OFFSET, AS YOU KNOW, [01:10:40] WE HAVE ABOUT A FOUR MILLION DOLLAR PAYMENT TO THE NORTHWEST [01:10:42] SEAPORT ALLIANCE FOR [01:10:46] THE 29 ACRES AT TERMINAL 46. BUT THE NET COST TO US IS [01:10:51] REALLY ONLY HALF OF THAT BECAUSE OF THE SPLITS BETWEEN [01:10:54] THE TWO HOME PORTS AND HOW SOME OF THAT REVENUE [01:10:57] FLOWS BACK TO US. THAT'S JUST A MINOR ADJUSTMENT. SOME MINOR [01:11:01] ADJUSTMENTS IN MEMBERSHIPS WITHIN THE ECONOMIC DEVELOPMENT [01:11:05] DIVISION THAT WERE OVERLOOKED AS PART OF THE INITIAL BUDGET [01:11:08] SUBMITTAL. AND THEN WITHIN CENTRAL SERVICES, THE [01:11:13] COMMISSION DID REQUEST THAT WE ADD SOME ADDITIONAL FUNDING FOR [01:11:17] COMMISSION VIDEO STREAMING TO PARTICULARLY INCORPORATE STUDY I01:11:21] SESSIONS AND MAKE SURE THAT THEY COULD BE RECORDED AS WELL. [01:11:25] LITTLE BIT OF TRAINING FOR THE POLICE DEPARTMENT. AND THEN [01:11:27] AGAIN SINCE SOME MINOR ADJUSTMENTS TO [01:11:30] COST RELATED TO THE SEATAC OFFICE CENTER LEASE. [01:11:34] SO THESE ARE THE KEY CHANGES THAT HAVE OCCURRED SINCE THE [01:11:38] COMMISSION LAST REVIEWED THE BUDGET. [01:11:41] NEXT SLIDE PLEASE. [01:11:44] I'M GOING TO TURN IT OVER TO MICHAEL TONG TO CONTINUE ON [01:11:47] WITH THIS PRESENTATION. [01:11:51] THANK YOU, DAN. GOOD AFTERNOON COMMISSIONER AND DIRECTOR METRUCK. [01:11:56] I'M HAVING SOME ISSUES WITH MY COMPUTER [01:12:08] RIGHT NOW. CAN YOU HEAR ME? [01:12:11] YES, WE CAN HEAR YOU. OKAY, SO I DON'T KNOW IF I CAN YOU KNOW, [01:12:17] GIVE ME A COUPLE MINUTES. MY COMPUTER IS FROZEN NOW. [01:12:22] FOR SOME RIGHT NOW. WE COULD TAKE A PAUSE HERE AND SEE IF [01:12:25] THERE ARE COMMISSIONER COMMENTS OR QUESTIONS. OKAY. THANK YOU. [01:12:30] I CAN RUN THROUGH THE ROL. COMMISSIONER STEINBREUCK. WE [01:12:32] CAN DO THAT. AND THIS IS NOT THE TIME TO INTRODUCE AMENDMENTS. WE'LL GET TO THAT LATER. BEGINNING WITH COMMISSIONER [01:12:38] FELLEMAN FOR QUESTIONS AT THIS TIME. [01:12:42] NO QUESTIONS. THANK YOU COMMISSIONER CHO. NO, NOT AT [01:12:45] THIS TIME. THANKS. THANK YOU. COMMISSIONER CALKINS, NONE FOR [01:12:48] ME. THANK YOU. COMMISSIONER BOWMAN. [01:12:53] THANK YOU. YEAH, JUST A COUPLE OF QUESTIONS AND IT'S NOT [01:12:56] COVERED IN THE SLIDE, BUT DAN I WAS HOPING THAT YOU COULD HELP
- [01:12:59] PROVIDE A LITTLE BIT MORE DETAIL ON OUR MARITIME DIVISION.
- [01:13:04] AND AS WE'RE LOOKING AT OUR SOURCES OF CASH, AND I APOLOGIZE
- [01:13:07] AND REFERRING TO THE PRELIMINARY BUDGET
- [01:13:10] DOCUMENT THAT WE HAVE ALL BEEN ISSUED.
- [01:13:15] FOR 2021 FOR OUR SOURCES OF CASH FOR OUR CASH FLOW WE'VE



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I01:13:19] GOT ABOUT 45 MILLION IN OPERATING REVENUES WHICH ACCOUNT [01:13:24] FOR ABOUT 68 PERCENT OF OUR SOURCES OF CASH. AND THEN WE'VE [01:13:29] GOT SIXTEEN POINT SIX MILLION IN TAX LEVY WHICH ACCOUNTS FOR [01:13:35] ABOUT 25% OF OUR SOURCES OF CASH FOR THE OPERATING OF [01:13:39] MARITIME DIVISION. CAN YOU PROVIDE A LITTLE BIT OF DETAIL [01:13:44] IN TERMS OF WHAT THE TAX LEVY DOLLARS ARE USED FOR IN [01:13:47] MARITIME? [01:13:51] THE TAX LEVY DOLLARS FOR MARITIME WOULD PRIMARILY BE [01:13:54] USED FOR CAPITAL PROGRAMS, CAPITAL INVESTMENTS. I THINK [01:13:59] SOME OF THAT WAS PROVIDED DURING THE PLAN OF FINANCE [01:14:01] PRESENTATION. SO WE ARE APPLYING TAX LEVY DOLLARS TO INVESTMENTS. [01:14:07] IN PARTICULAR THINGS LIKE FISHERMAN'S TERMINAL IS A LARGE [01:14:11] USER OF TAX LEVY DOLLARS, INFRASTRUCTURE IMPROVEMENTS [01:14:15] WOULD BE FUNDED WITH THE TAX LEVY. I DON'T HAVE THE LIST, WE [01:14:19] CAN WE CAN CERTAINLY GET THAT TO YOU. BUT IT'S PRIMARILY [01:14:24] CAPITAL INVESTMENTS WITH. [01:14:28] DAN THANK YOU. YEAH, I WOULD BE GREAT TO GET THAT [01:14:30] INFORMATION BEFORE WE PASS THE FINAL BUDGET. AND SIMILAR [01:14:34] QUESTION ON ECONOMIC DEVELOPMENT BECAUSE IT'S [01:14:36] OBVIOUSLY A MUCH LARGER NUMBER THERE. THE TAX LEVY PROVIDES [01:14:41] A LITTLE OVER 12 MILLION DOLLARS OR 47% OF THE [01:14:45] SOURCES OF CASH FOR ECONOMIC DEVELOPMENT. SO WHEN YOU SAY [01:14:49] IT'S PRIMARILY CAPITAL, IS IT EXCLUSIVELY CAPITAL PROJECTS OR [01:14:53] PRIMARILY? WELL, I THINK THERE'S A DISTINCTION BETWEEN [01:14:57] MARITIME AND ECONOMIC DEVELOPMENT. [01:15:00] MARITIMES SIDE, IT'S MUCH MORE PREDOMINANTLY CAPITAL [01:15:03] INVESTMENTS. ON THE ECONOMIC DEVELOPMENT SIDE. IT'S A MIX [01:15:08] SOME OF IT GOES TO CAPITAL INVESTMENTS, BUT ALSO A FAIR [01:15:13] PORTION GOES TO THE SO-CALLED COMMUNITY PROGRAMS. MICHAELS [01:15:16] GOING TO SHOW YOU A SLIDE OF THAT ONCE HE GETS HIS COMPUTER [01:15:19] UP AND RUNNING. BUT YOU KNOW AS [01:15:22] THINGS LIKE THE ECONOMIC DEVELOPMENT GRANTS, TOURISM [01:15:25] GRANTS, I01:15:27I THOSE KINDS OF PROGRAMS ARE ALSO USING TAX LEVY DOLLARS FOR [01:15:31] THE ECONOMIC DEVELOPMENT DIVISION. RIGHT, YEAH, WE'VE [01:15:35] TALKED ABOUT THAT FOR A LONG TIME. SO AND THEN LAST QUESTION [01:15:39] ON MARITIME OR MAYBE NOT LAST QUESTION. [01:15:43] YOU KNOW IN OUR YOU KNOW THINGS HAVE OBVIOUSLY WE'VE GOT TO [01:15:46] SUCH A DRAMATIC CHANGE FROM THE BUDGET THAT WE ADOPTED [01:15:49] LAST YEAR AND WE ADOPTED THAT BUDGET LAST YEAR WE HAD. [01:15:55] ACTUALLY BEFORE I START THERE, IS THIS AN APPROPRIATE TIME TO [01:15:57] ASK ABOUT SOME CAPITAL PROJECTS OR WOULD YOU PREFER FOR ME TO [01:16:01] WAIT? UM, YOU MIGHT WAIT. WE DO HAVE A SLIDE LATER ON CAPITAL.. [01:16:06] IT IS A SUMMARY PORT WIDE, SO IT'S NOT ALL THE SPECIFICS. [01:16:09] I'LL WAIT. [01:16:13] BUT IF YOU WOULDN'T MIND [01:16:17] THOUGH JUST A FOLLOW-UP PROVIDING FOR THE COMMISSION AGAIN THAT [01:16:21] DETAIL ON THE USES OF THE TAX LEVY FOR MARITIME. AND I JUST [01:16:24] WANTED TO CALL OUT. I THINK IT'S JUST IMPORTANT FOR US TO PAY [01:16:28] ATTENTION TO. I MEAN WE RIGHT NOW HAVE A NET OPERATING LOSS [01:16:32] IN THE MARITIME DIVISION OF 5 MILLION. AND [01:16:37] I THINK I'VE GOT MY NUMBER RIGHT. SOMEWHERE [01:16:40] AROUND NINE MILLION FOR 2020 AND ESTIMATING A FIVE MILLION [01:16:44] DOLLAR LOSS IN 2021. IS THAT RIGHT DAN? THAT SOUNDS ABOUT [01:16:49] RIGHT. I DON'T HAVE A SPECIFIC NUMBER IN FRONT OF ME. [01:16:51] AND YOU KNOW, MY CONCERN IS THAT I JUST THINK LET'S JUST [01:16:54] HAVE SOME TRANSPARENCY ABOUT WHAT WE'RE USING TAX LEVY [01:16:58] DOLLARS FOR TO SUPPORT MARITIME. BECAUSE AGAIN AS IT STANDS NOW, [01:17:03] IT DOES ON THE CASH FLOW STATEMENT SHOW THAT THAT'S [01:17:07] 25 PERCENT OF THE REVENUES FOR THE MARITIME DIVISION AND YET [01:17:11] WE'RE STILL SHOWING A LOSS. AND SO OBVIOUSLY WE'VE HAD A [01:17:15] DRAMATIC YEAR WITH THE LOSS OF CRUISE REVENUE, BUT I JUST THINK

[01:17:19] IT'S SOMETHING THAT WE NEED TO BE PAYING ATTENTION TO.



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- I01:17:23] YEAH, I'M ACTUALLY JUST TRYING TO PULL UP SOME OF THE SLIDES [01:17:26] FROM THE PLAN OF FINANCE. [01:17:30] YOU'RE TALKING ABOUT SPECIFICALLY IN 2021. [01:17:34] YEAH, OUR BUDGET IN FRONT OF US. NO, I'M [01:17:38] LOOKING AT THIS SLIDE. MARITIME DIVISION 2021 BUDGET [01:17:41] SUMMARY CASH FLOW SUMMARY. [01:17:47] CONTRIBUTING TO THAT QUESTION, WITH THE MARITIME INNOVATION CENTER, [01:17:53] WITH THE YOUTH MARITIME COOPERATIVE, WITH THE WATERFRONT [01:17:56] ELECTRIFICATION, WITH SOME OF THE ENVIRONMENTAL CLEANUP TO [01:18:01] REVITALIZE SOME OF THE TERMINALS, ARE THOSE THINGS [01:18:05] ASCRIBED TO THE MARITIME BUDGET? [01:18:09] YES, PRIMARILY. YES, THEY WOULD BE. [01:18:13] AND I JUST THINK IT'D BE HELPFUL TO HAVE SOME OF THOSE [01:18:15] THINGS CALLED OUT SO THAT THERE'S A BETTER UNDERSTANDING [01:18:18] OF WHAT THE LEVY DOLLARS ARE SUPPORTING SPECIFICALLY IN THE [01:18:21] MARITIME BUDGET. SO ACTUALLY I WAS ABLE TO PULL UP SOME OF [01:18:24] THE INFORMATION FROM THE PLAN OF FINANCE AND TAX LEVY [01:18:26] DISCUSSION. SO JUST TO TICK OFF SOME OF THE LARGER [01:18:30] CAPITAL INVESTMENTS FOR [01:18:33] MARITIME AND ECONOMIC DEVELOPMENT. SO THINGS LIKE T-117 [01:18:37] ESTORATION IS ONE OF THEM. [01:18:43] T-91 NORTHWEST FENDER AGAIN, A LOT OF INFRASTRUCTURE [01:18:47] PROJECTS THAT ARE FUNDED. JUST A SMATTERING OF A LOT OF [01:18:50] INVESTMENTS AT T91 AND FISHERMAN'S TERMINAL AS I [01:18:53] MENTIONED. PIER 66 SHORE POWER, THE GATEWAY BUILDING, [01:18:59] CENTRAL WATERFRONT ELEVATOR MODERNIZATION. [01:19:02] AND THEN WE ALSO USING SOME OF THE TAX LEVY TO FUND PORT'S [01:19:06] INVESTMENTS IN THE NORTHWEST SEAPORT ALLIANCE. [01:19:10] SO FOR EXAMPLE, THE TERMINAL 5 PROJECT, CHANNEL DREDGING. [01:19:16] THOSE ARE SOME OF THE BIG ONES FOR 2021 THAT ARE FUNDED OUT OF [01:19:19] THE TAX LEVY. [01:19:23] NON-CAPITAL USES. AGAIN, AS YOU KNOW, A LOT OF LET IT GOES TO [01:19:27] PREVIOUSLY ISSUED GO BONDS. [01:19:30] ENVIRONMENTAL REMEDIATION. [01:19:35] SOME FUNDING AGAIN GOING TO THESE COMMUNITY PROGRAMS LIKE [01:19:38] ENERGY AND SUSTAINABILITY, AIRPORT COMMUNITIES, ECONOMIC [01:19:41] DEVELOPMENT PROGRAMS, AS I MENTIONED THE GRANTS, WORKFORCE [01:19:44] DEVELOPMENT. SO THOSE ARE SOME OF THE NON-CAPITAL USES THAT [01:19:49] THE LEVY IS BEING USED FOR. [01:19:53] THANK YOU JUST FOR THE FOLLOW-UP. I REALLY APPRECIATE [01:19:55] THAT DAN. AND AGAIN JUST YOU KNOW, SPECIFICALLY IT'S CALLED [01:19:59] OUT IN THE BUDGET THAT SIXTEEN POINT SIX MILLION DOLLARS OF [01:20:03] TAX LEVY DOLLARS ARE USED, ARE A SOURCE OF CASH FOR MARITIME. SO [01:20:07] I'M JUST LOOKING FOR WHAT THAT DETAIL IS. I DON'T NEED IT [01:20:10] RIGHT NOW. BUT BEFORE WE ADOPT THE BUDGET WOULD BE GREAT. [01:20:14] OKAY. THANK YOU. [01:20:18] WE JUST APPROVED A 30 MILLION DOLLAR ENVIRONMENTAL [01:20:22] REMEDIATION BUDGET FOR THIS YEAR OF A HUNDRED AND [01:20:26] SIX MILLION DOLLAR TOTAL FIVE-YEAR ALLOCATION. SO AND [01:20:31] MOST OF THAT I BELIEVE IS [01:20:34] IN WATER WORK ON THE DUWAMISH AND STUFF. SO I'M NOT SURE IF [01:20:38] [INAUDIBLE] WE ALSO HAVE [01:20:42] THIS BRAND NEW KILLER WHALE PROGRAM AT [01:20:44] WHATEVER WE'RE SPENDING \$18,000 ON. BUT THE. BUT I WOULD JUST [01:20:49] THINK THE ENVIRONMENTAL REMEDIATION PART THAT IS [01:20:52] ATTRIBUTABLE TO MARITIME COULD BE SIGNIFICANT. YES. THAT'S [01:20:57] CORRECT. [01:20:59] THAT IS ALL FUNDED WITH THE LEVY. AND I'M JUST ASKING FOR [01:21:03] JUST A LIST OF WHAT THAT IS SO THAT WE CAN LET THE PUBLIC
- [01:21:09] IT'S NOT APPARENT. SO I JUST WANT TRANSPARENCY.
- [01:21:06] KNOW. IT'S JUST NOT. I'M TELLING YOU. I'M READING THE BUDGET AND
- [01:21:14] EXECUTIVE DIRECTOR METRUCK HERE. WE'LL GET THAT TO YOU.
- [01:21:17] THANK YOU. GREAT. THANK YOU. COMMISSIONER STEINBREUCK, IT'S BACK TO YOU.



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[01:21:21] OKAY, LET'S CONTINUE, OKAY, THANK YOU, I'M [01:21:27] SORRY ABOUT THAT TECHNICAL PROBLEM. SO THIS SLIDE IS THE 2021 POST [01:21:33] OPERATING BUDGET FOR THE AVIATION DIVISION THAT WILL [01:21:35] INCORPORATE ALL THE CHANGES THAT MENTIONED IN THE [01:21:39] AREA. IF I COULD DIRECT YOUR ATTENTION TO THE LAST THREE [01:21:43] COLUMNS OF THIS TABLE, THE TOTAL OPERATING REVENUES ARE [01:21:47] FIVE HUNDRED SEVENTY-SIX MILLION, WHICH IS 108 MILLION [01:21:51] OR 15.8 PERCENT REDUCTION FROM THE 2020 APPROVED BUDGET. AS YOU [01:21:57] CAN SEE HERE, MAJORITY OF THE REDUCTION IS BEING FROM THE [01:21:59] NON-AERONAUTICAL SIDE OF THE BUSINESS. OPERATING EXPENSES OF 340 [01:22:05] MILLION, WHICH IS THIRTY SEVEN OR NINE POINT NINE PERCENT [01:22:08] LOWER THAN THE 2020 APPROVED BUDGET. AND THE NOI IS BUDGETED [01:22:13] AT 236 MILLION. 71 MILLION OR 23% LESS THAN THE 2020 APPROVED [01:22:19] BUDGET. [01:22:21] NEXT SLIDE, PLEASE. [01:22:26] THIS IS THE 2021 PROPOSED OPERATING BUDGET SUMMARY FOR [01:22:30] NON- AIRPORT BUSINESSES. IF I MIGHT, I WOULD LIKE TO DIRECT [01:22:34] YOUR ATTENTION TO THE LAST TWO COLUMNS. OPERATING REVENUES FROM [01:22:39] MARITIME DIVISIONS IS SEVENTEEN POINT SIX MILLION LOWER THAN [01:22:43] THE 2020 APPROVED BUDGET. MAINLY DUE TO LESS CRUISE ACTIVITY. WE [01:22:47] ESTABLISHED EARLIER. WE BUDGETED AT 25% OF THE YEAR [01:22:52] 2019 LEVEL. [01:22:54] AND THEN ALSO FOR THE EDD, WHICH IS 5.8 MILLION LOWER [01:22:59] MAINLY TO [01:23:01] THE EVENT CENTER. [01:23:04] OVERALL, THE TOTAL PROPOSED OPERATING BUDGET 104 MILLION, [01:23:09] WHICH IS 23 MILLION OR 18 PERCENT LOWER THAN THE 2020 [01:23:13] APPROVED BUDGET. [01:23:15] TOTAL OPERATING EXPENSES BUDGETED AT EIGHTY TWO POINT [01:23:20] EIGHT MILLION, 5.7 MILLION OR 10 PERCENT LESS THAN 2020 APPROVED [01:23:25] BUDGET. [01:23:27] NET OPERATING INCOME IS 21.5 MILLION, WHICH IS 13 MILLION OR [01:23:33] THIRTY EIGHT PERCENT LOWER THAN THE 2020 APPROVED BUDGET. [01:23:37] NEXT SLIDE, PLEASE, [01:23:41] THIS IS A SUMMARY OF ALL THE COMMUNITY PROGRAMS. THERE'S A [01:23:46] LOT OF NUMBERS HERE. SO I WOULD LIKE TO HIGHLIGHT JUST A FEW [01:23:48] FOR YOU. I01:23:501 FIRST IN THE 2020 REVISED BUDGET COLUMN. THE SIXTEEN POINT [01:23:56] FOUR MILLION TOTAL INCLUDED 1.5 MILLION FOR THE TOURISM SUPPORT [01:24:01] PROGRAM AS WELL AS THE 1.5 FOR THE [01:24:05] YOUTH OPPORTUNITY PROGRAMS THAT YOU APPROVED EARLY THIS YEAR. [01:24:09] [INAUDIBLE] FOR THE 2021 [01:24:14] BUDGET WE ADDED 50,000 FOR THE NEW ORCA RECOVERY PROGRAMS [01:24:19] AND EXTENDED A ONE TIME LOW CARBON FUEL STANDARD SUPPORT [01:24:23] FOR ANOTHER YEAR. FOR MOST PART WE ARE KEEPING THE CORE [01:24:27] COMMUNITY PROGRAMS AT A SIMILAR LEVEL AS THE 2020 APPROVED [01:24:32] BUDGET. THERE'S A COUPLE OF NOTICEABLE REDUCTIONS. FIRST ONE [01:24:38] IS READJUSTED AIRPORT SPOTLIGHT PROGRAM TO REFLECT [01:24:43] THE CURRENT MARKET VALUE OF THE AIR SPACE. WHAT HAPPENED WAS THAT [01:24:47] WHEN WE PUT THE 2020 BUDGET TOGETHER, WE LEARN FROM KEY [01:24:51] CHANNELS THAT THE FAIR MARKET VALUE OF THE AIRSPACE HAVE [01:24:55] INCREASED SIGNIFICANTLY DUE TO THE CONVERSION OF THE [01:24:59] EARTH LOCATION FROM STANDARD FORMAT TO HIGH-RESOLUTION [01:25:02] DIGITAL. HOWEVER, THE PORT CONTROLLED AIRSPACE WAS NOT [01:25:06] UPGRADED TO THE NEW DIGITAL FORMAT SO THAT THE COURSE THAT [01:25:11] SHOULD HAVE BEEN 2000 ABOUT 2,000 PER MONTH INSTEAD OF [01:25:14] 6,000 THAT WE FACTORED INTO THE 2020 BUDGET. SO THIS IS REALLY [01:25:21] NOT ABOUT A REDUCTION OF THE AIRSPACE ABOUT THIS ACCOUNT [01:25:24] REFLECTION OF THE FAIR MARKET VALUE THAT SHOULD HAVE BEEN

[01:25:31] THE OTHER MAJOR CHANGES IS THE ACE FUND WHICH IS REDUCED FROM [01:25:36] FIVE HUNDRED TWENTY TWO THOUSAND IN 2020 TO 212 THOUSAND

[01:25:28] LOWER IN THE 2020 BUDGET.

[01:25:40] IN 2021.



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- 101:25:471 THE REDUCTION IS REALLY A REFLECTION OF THE FUND THAT'S [01:25:50] [INAUDIBLE] COMPLETION FOR THE [01:25:53] QUEEN CITY PARTNERSHIP AND SMALL MATCHING GRANT AND 2021. [01:25:58] AND OVERALL. WE SPENT ABOUT THIRTEEN POINT FOUR MILLION FOR [01:26:03] 2021 AND 7.9% [01:26:07] OR CLOSE TO 60% IS FUNDED FROM THE TAX LEVY AND SO TO [01:26:11] ANSWER COMMISSIONER BOWMAN'S QUESTION, AND YOU CAN SEE THOSE [01:26:15] PROGRAM FUNDED BY TAX LEVY, SO NUMBER OF TIMES, YOU KNOW [01:26:18] SUPPORT THE MARITIME AND EDD AND THE POWER INITIATIVE AS [01:26:22] WELL, NEXT SLIDE, PLEASE, [01:26:28] THIS IS THE PROPOSED COMPREHENSIVE BUDGET WHICH [01:26:32] INCLUDES BOTH THE OPERATING AND NON-OPERATING NUMBERS. YOU WILL [01:26:36] SEE THE EXPLANATIONS FOR ALL THE MAJOR BUDGET [01:26:40] CHANGES IN THE FAR RIGHT COLUMN, SO I WON'T GO INTO ALL [01:26:43] THE DETAIL, BUT I DO WANT TO HIGHLIGHT A FEW NUMBERS FOR YOU. [01:26:46] ON THE REVENUE SIDE WE EXPECT A TOTAL OF NINE HUNDRED EIGHTY [01:26:50] SEVEN MILLION, WHICH IS 109 MILLION OR 10 PERCENT REDUCTION [01:26:54] FROM THE 2020 APPROVED BUDGET. ON THE EXPENSES SIDE WE FORCAST [01:26:58] A TOTAL OF 792 MILLION, WHICH IS [01:27:04] FIFTY SIX MILLION OR SIX POINT SIX PERCENT REDUCTION FROM THE [01:27:07] 2020 APPROVED BUDGET. WE EXPECT [INAUDIBLE] TO BE 195 [01:27:14] MILLION FOR 2021. IT IS 53 MILLION OR 21% LESS THAN THE [01:27:19] 2020 BUDGET, BUT IT'S STILL A FAIRLY GOOD NUMBER GIVEN THE [01:27:24] CHALLENGING ENVIRONMENT THAT WE ARE CURRENTLY IN. [01:27:29] NEXT SLIDE PLEASE. [01:27:33] THIS IS THE FIVE-YEAR CAPITAL PLAN SUMMARY BY DIVISION. WE [01:27:36] ARE PROPOSING 508 MILLION FOR 2021 AND 3.7 MILLION FOR THE [01:27:42] NEXT FIVE YEARS. [01:27:44] I WOULD LIKE TO NOTE THAT THIS NUMBER DOES NOT INCLUDE [01:27:48] OUR SHARE OF THE FIVE-YEAR CIP FOR THE NORTHWEST SEAPORT [01:27:52] ALLIANCE WHICH YOU APPROVED YESTERDAY. THAT WILL ADD ANOTHER 155 [01:27:57] MILLION TO THE NUMBER HERE. [01:28:01] NEXT SLIDE PLEASE. 101:28:06] THIS IS THE SOURCES OF FUNDS PORT WIDE WHICH [01:28:11] INCLUDES A TOTAL OF 1.7 BILLION FOR 2021. THE TWO BIGGEST [01:28:18] SOURCES ARE PROCEED FROM BOND AND OPERATING REVENUE, WHICH IS [01:28:22] 40 ALMOST 43 PERCENT AND OVER 36% OF THE TOTAL RESPECTIVELY. [01:28:29] THE TAX LEVY MAKE UP ABOUT 4.5 PERCENT OF TOTAL FUNDING. [01:28:35] SLIDE, PLEASE. [01:28:40] WE EXPECT TO SPEND ABOUT A TOTAL ONE POINT FOUR BILLION [01:28:44] NEXT YEAR. THE TWO BIGGEST CASH OUT IS FOR CAPITAL EXPENDITURE AND [01:28:49] OPERATING EXPENSES WHICH REPRESENT 35.8% AND ALMOST 30% [01:28:55] RESPECTIVELY. WE ALSO EXPECT TO SPEND TWENTY EIGHT POINT EIGHT
- [01:29:00] PERCENT OF THE TOTAL ON DEBT SERVICE WHICH INCLUDES BOND
- [01:29:03] REDEMPTIONS AS WELL AS THE INTEREST PAYMENTS.
- [01:29:07] NEXT SLIDE, PLEASE.
- [01:29:11] THIS IS THE 2021 POST FTE'S ONLY BY DIVISION. OVERALL WE
- [01:29:16] ARE PROPOSING 2393 POINT 7 FTE FOR 2021 WHICH INCLUDE A TOTAL
- [01:29:22] OF 167 FTE THAT HAVE EITHER BEEN FROZEN OR DEFERED UNTIL
- [01:29:27] 2022. SO THEY DON'T HAVE BUDGET FIR THE 167 FTE EVEN WE INCLUDE
- [01:29:33] [INAUDIBLE]
- [01:29:35] IT'S ALSO WORTH NOTE THAT STARTING FROM 2021 THE COLLEGE
- [01:29:40] INTERNSHIP PROGRAM WILL BE CENTRALLY
- [01:29:45] MANAGED BY HR. PUT IN ALL THE POSITION TO HR
- [01:29:48] BUDGET STARTING 2021. AND ALSO WOULD LIKE TO NOTE THAT ALL THE
- [01:29:53] COE THE ENVIRONMENTAL AND
- [01:29:57] ENVIRONMENTAL AND AV FINANCE AND BUDGET AND MARITIME
- [01:30:00] ENVIRONMENTAL AND MARITIME FINANCIAL BUDGET, YOU KNOW
- [01:30:03] STARTING FROM NEXT YEAR WILL BE BACK TO THE OPERATING
- [01:30:07] DIVISION.
- [01:30:09] SO THOSE NUMBER CAN BE FACTORED INTO THAT DEPARTMENT DIVISION
- [01:30:12] FT NUMBER HERE. WOULD LIKE TO ANSWER ANY QUESTION IF YOU HAVE
- [01:30:19] MORE. BUT IF NOT WE CAN WAIT UNTIL AFTER



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- 101:30:221 THE NEXT COUPLE OF SLIDE TO TALK ABOUT
- [01:30:24] THE TAX LEVY. LET'S PAUSE HERE FOR A MOMENT. I SEE ONE HAND
- [01:30:27] UP. LET'S GO THROUGH THE ROLL CALL. THANK YOU. BEGINNING WITH
- [01:30:31] COMMISSIONER FELLEMAN. CAN YOU HEAR ME OKAY? IN TERMS OF THE PUBLIC UNDERSTANDING THE TAX LEVY
- [01:30:38] IT'S ALWAYS BEEN A LITTLE BIT COMPLICATED WHEN WE SAY IT'S 4.5% OF THE TOTAL FUNDED, THAT'S FROM THE **ACTUALLY CASH REVENUE**
- [01:31:08] IT GENERATES RIGHT? BECAUSE WHEN WE TALK ABOUT THE NUMBER ONE PROCEED IS FROM
- [01:31:12] BONDS, RIGHT AND IT'S THE TAX LEVY IN A LARGE WAY THAT
- [01:31:16] IS BACKING OUR BONDS RIGHT? THAT GIVES US OUR GOOD RATES.
- [01:31:20] IS THIS NOT TRUE? WELL, YEAH, I MEAN I THINK IN TWO WAYS,
- [01:31:24] COMMISSIONER FELLEMAN. THE TAX LEVY DIRECTLY SUPPORTS GEO
- [01:31:28] BONDS, AS YOU KNOW, WE CAN BORROW AGAINST THE TAX LEVY. AND
- [01:31:32] THEN IT'S ALSO CORRECT THAT HAVING THE TAX LEVY AS A
- [01:31:36] REVENUE SOURCE DOES IMPROVE THE PORT'S OVERALL BOND RATING
- [01:31:40] BECAUSE IT ADDS TO THE DIVERSITY OF OUR REVENUE
- [01:31:43] SOURCES. SO IT'S FOR MORE THAN JUST THE REVENUE. AND I
- [01:31:49] THINK YOU KNOW IF THE PUBLIC WOULD UNDERSTAND THAT
- [01:31:54] IT'S THAT LONG-TERM BONDING CAPACITY THAT ALLOWS US TO HAVE
- [01:31:58] THE PATIENT CAPITAL, THAT MAKES HUGE INVESTMENTS IN AN
- [01:32:02] ENVIRONMENTAL CLEANUP, IN DOCK INFRASTRUCTURE, IN COMMUNITY
- [01:32:06] PROGRAMS. IT'S NOT SPENDING THE CASH AND I DON'T KNOW WHETHER
- [01:32:11] THERE'S A WAY TO REALLY INNUMERATE WHAT THAT TRUE VALUE
- [01:32:16] OF THE TAX LEVY IS BUT I DON'T THINK WE EVER REALLY DO A
- [01:32:20] ADEQUATE JOB TO ALLOW THE PUBLIC TO SEE HOW MUCH WE'RE
- [01:32:22] LEVERAGING THAT MONEY. IT'S A TREMENDOUS ACCOMPLISHMENT THAT
- [01:32:27] I THINK WE DON'T TELL THE STORY AS WELL AS WE CAN.
- [01:32:31] THANK YOU.
- [01:32:32] THANK YOU COMMISSIONER FELLEMAN, COMMISSIONER CHO.
- [01:32:37] NO QUESTIONS THANKS. THANK YOU. COMMISSIONER CALKINS.
- [01:32:41] NONE RIGHT NOW. THANK YOU COMMISSIONER BOWMAN.
- [01:32:46] YEAH, MICHAEL. WOULD YOU MIND GOING BACK TO THE SLIDE OF THE
- [01:32:49] 2021 COMPREHENSIVE BUDGET?
- [01:32:53] IT'S MORE BACK.
- I01:32:56] ONE MORE, PERFECT, THANK YOU SO MUCH, I JUST WANTED TO JUST DO
- [01:33:01] A LITTLE BIT MORE OF A DEEP DIVE INTO THIS. COULD SOMEBODY
- [01:33:05] PROVIDE SOME INFORMATION? YOU KNOW, I JUST WANT TO BE CLEAR
- [01:33:09] TOO SO WHEN WE STARTED. WE'RE STARTING 2021, MICHAEL CORRECT
- [01:33:14] ME IF I'M WRONG, WITH A PRIOR YEAR TAX LEVY FUND BALANCE OF 8
- [01:33:20] MILLION DOLLARS.
- [01:33:23] IS THAT CORRECT?
- [01:33:28] SOUNDS RIGHT. THAT'S RIGHT. 8.1 MILLION. SO WE'VE CARRIED OVER
- [01:33:32] EIGHT MILLION DOLLARS FROM LAST YEAR. MHM. OKAY. AND SO AND
- [01:33:38] WHAT WE'RE LOOKING AT HERE, COULD YOU TALK A LITTLE BIT
- [01:33:39] ABOUT THE PASSENGER FACILITY CHARGES THAT WE'RE LOOKING AT?
- [01:33:45] EXCUSE ME, I'M SORRY.
- [01:33:47] I'M LOOKING AT
- [01:33:49] THE
- [01:33:51] NEVER MIND. I DON'T WANT TO TALK ABOUT THE CAPITAL
- [01:33:54] FACILITY CHARGES. SO WITH THE TAX LEVY SO I JUST WANT
- [01:33:57] TO BE CLEAR AS TALKED ABOUT IN MANY MEETINGS AND SO THE STAFF
- [01:34:01] AND CONTINUES ON WITH THE THREE PERCENT LEVY INCREASE FOR 2021,
- [01:34:08] 2022, AND 2023. IS THAT CORRECT? YES. YES, CORRECT. OKAY, GREAT. [01:34:16] AND THEN AFTER THAT, THE STAFF IS NOT ANTICIPATING THAT WE
- [01:34:21] WOULD HAVE AN INCREASE IN THE TAX LEVY CORRECT? THAT'S
- [01:34:25] CORRECT.
- [01:34:26] SO I'M STRUGGLING A LITTLE BIT WITH AS I BROUGHT UP IN A
- [01:34:30] COUPLE OF PRIOR MEETINGS
- [01:34:33] HOW WE.
- [01:34:36] BEING ABLE TO BALANCE OUT SOME OF OUR FUTURE CAPITAL NEEDS IF
- [01:34:40] WE'RE NOT ANTICIPATING FUTURE INCREASES IN THE TAX LEVY AFTER
- [01:34:44] 2023. AND WHAT I WOULD CALL OUT SPECIFICALLY IS THE TERMINAL 46
- [01:34:51] CRUISE SHIP FACILITY.
- [01:34:54] WHEN WE STARTED 2020 WE ANTICIPATED



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I01:35:00] THAT THAT PROJECT WOULD BE A HUNDRED MILLION DOLLARS FOR THE [01:35:03] FACILITY AND IT WOULD BE A COST SHARE WITH A CRUISE COMPANY. WE [01:35:09] STARTED 2020 REALIZING THAT THE COST ESCALATED AND [01:35:14] IT WAS NOW APPROXIMATELY A HUNDRED AND TWENTY FOUR MILLION [01:35:17] DOLLARS FOR THE CRUISE TERMINAL. AND AS I'M LOOKING AT OUR [01:35:21] CAPITAL PLAN, WE'VE ONLY IDENTIFIED FUNDING 40 MILLION [01:35:26] DOLLARS OF THE CRUISE SHIP TERMINAL THROUGH 2023. [01:35:29] SO I'M TRYING TO FIGURE OUT AS WE'RE JUST PROJECTING FORWARD [01:35:33] HOW WE MIGHT BE ABLE TO PAY FOR THAT, WHAT STAFF IS ANTICIPATING [01:35:37] IN TERMS OF MAKING UP THAT DIFFERENCE IN THE FACILITY. [01:35:41] I CAN TRY TO ADDRESS THAT ON AND ELIZABETH [01:35:46] MORRISON'S ON THE LINE AND SHE CAN AUGMENT IF NEEDED. SO [01:35:50] YOU'RE CORRECT. SO WE HAVE A PORTION OF THE CRUISE [01:35:54] BERTH FUNDED AND THE 2020 THROUGH 2025 TIME FRAME. [01:36:01] BEYOND THAT HOWEVER, WE DO HAVE ADDITIONAL FUNDING CAPACITY [01:36:06] BECAUSE IN THAT SECOND FIVE YEARSM BASED ON GROWTH AND [01:36:10] REVENUES INCLUDING EXPECTED REVENUES FROM A NEW CRUISE [01:36:14] FACILITY, WE ACTUALLY DO HAVE SIGNIFICANTLY INCREASED REVENUE [01:36:19] BOND CAPACITY, WHICH WILL ALLOW US TO FUND THAT PARTICULAR [01:36:25] PROJECT IN THAT SECOND FIVE-YEAR PERIOD. IN THE FIRST [01:36:28] FIVE YEAR PERIOD WE CAN USE GENERAL FUND MONEY SO WE DON'T [01:36:32] NEED TO TAP INTO THE LEVY TO FUND IT. AND AGAIN IN THE SECOND [01:36:35] FIVE YEARS WE HAVE ENHANCED REVENUE BOND CAPACITY THAT [01:36:39] WOULD ENABLE US TO FUND THAT PROJECT. AND THEN WITH RESPECT [01:36:42] TO THE REST OF THE CIP, WE HAVE ADDITIONAL CAPACITY GENERATED [01:36:46] IN THE SECOND FIVE YEARS RESULTING FROM THE FACT THAT [01:36:49] SOME OF OUR EXISTING GENERAL OBLIGATION BOND [01:36:52] DEBT SERVICE ACTUALLY DROPS OFF. WE PAY OFF SOME OF THAT SO WE [01:36:56] CREATE SOME CAPACITY BY HAVING LOWER DEBT SERVICE IN THE [01:37:00] FUTURE. SO I CAN ASK ELIZABETH TO AUGMENT THAT IF THERE'S [01:37:03] ANYTHING I MISSED. [01:37:07] ELIZABETH MORRISON, DIRECTOR OF CORPORATE FINANCE. [01:37:10] THAT'S EXACTLY CORRECT. SO ONCE WE ROLL INTO THE SECOND FIVE I01:37:15] YEARS. THE REVENUE BOND DEBT SERVICE DROPS BY, THE EXISTING [01:37:20] DEBT SERVICE DROPS BY AT LEAST TEN MILLION DOLLARS A YEAR AND [01:37:25] THAT GIVES US SOME GOOD BONDING CAPACITY. WHEN COUPLED WITH [01:37:30] INCREASES IN REVENUES AS PART OF JUST THE RECOVERY THAT WE [01:37:34] ARE ANTICIPATING PLUS SOME NEW FACILITIES COMING ONLINE WE [01:37:39] ANTICIPATE BEING ABLE TO FUND THAT FACILITY WITH REVENUES AND [01:37:43] REVENUE BONDS AND OTHER INVESTMENTS. THERE IS ROOM IN [01:37:49] THE TAX LEVY. THERE'S ABOUT A 20 MILLION DOLLAR DROP IN DEBT [01:37:53] SERVICE FOR GEO BONDS. AND SO WE DON'T ANTICIPATE ANY NEED TO [01:37:59] INCREASE THE TAX LEVY, BUT WE'LL STILL HAVE CAPACITY TO [01:38:03] FUND PROJECTS FROM THAT AND GEO BONDS. AND ELIZABETH QUICK [01:38:07] QUESTION. THANK YOU AND DAN AND THANK YOU SO MUCH FOR [01:38:10] THAT ADDITIONAL INFORMATION. IT'S REALLY HELPFUL. AND MAYBE [01:38:13] WE CAN HAVE A. THINK IT WOULD BE USEFUL TO HAVE A MORE DETAILED [01:38:17] CONVERSATION ABOUT THIS PARTICULAR PROJECT AT ANOTHER [01:38:20] TIME. BUT SINCE PART OF THE BUDGET IS BASED ON IT, I FELT [01:38:23] LIKE IT WAS IMPERATIVE TO BRING IT UP. WHEN WE'RE TALKING ABOUT [01:38:26] REVENUE BOND CAPACITY, ARE YOU ANTICIPATING THAT THE REVENUE [01:38:31] WOULD BE BOTH FROM THE NEW CRUISE SHIP TERMINAL AND WHAT ELSE? [01:38:37] SO THE NEW CRUISE SHIP TERMINAL REVENUES WOULD COME AFTER THE [01:38:41] CONSTRUCTION OF THE TERMINAL OF COURSE, SO WE WOULD BE ISSUING [01:38:46] REVENUE BONDS BASED ON THE GROWTH IN REVENUES FROM OUR OWN [01:38:51] FACILITIES, THE SEAPORT ALLIANCE IS ANTICIPATING GROWTH [01:38:56] IN REVENUES, AND SO THAT WOULD BE THE PRIMARY SOURCE. [01:39:00] THEN ONCE THE FACILITY IS BUILT, WE WOULD HAVE MORE REVENUES [01:39:04] FROM THE CRUISE BUSINESS THAT WOULD SUPPORT FUTURE [01:39:07] INVESTMENTS. [01:39:11] OKAY. THANK YOU FOR HIGHLIGHTING THAT. [01:39:14] LET'S CONTINUE.

[01:39:18] THAT WAS IT FOR THE ROLE ON COMMISSIONERS. MORE



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I01:39:21] PRESENTATION, YES, WE HAVE A FEW MORE SLIDES, OKAY, LET'S [01:39:25] FINISH UP THE PRESENTATION AND THEN WE'LL MOVE TO A MOTION ON [01:39:29] THE RESOLUTION. YEAH, WE'RE JUST ABOUT DONE IF YOU CAN GO [01:39:31] TO THE NEXT SLIDE, PLEASE. [01:39:34] THIS IS A GOOD SEGUE BECAUSE WE WERE JUST TALKING ABOUT THE TAX [01:39:36] LEVY AND THIS REALLY UNDERSCORES WHAT THE CURRENT [01:39:39] STRATEGY HAS BEEN: THREE PERCENT INCREASES THROUGH 2023. [01:39:44] WE ARE PROPOSING TO CONTINUE THAT SO WE'RE PROPOSING 3% [01:39:49] INCREASE IN THE LEVY FOR 2021 AND THAT'S DESIGNED BOTH TO [01:39:54] PROVIDE JUST HELP TO MAINTAIN SOME OF OUR FUNDING CAPACITY AT [01:39:58] A TIME WHEN WE'VE LOST SIGNIFICANT CAPACITY FROM THE [01:40:01] DROP OF REVENUES. ALSO SOME DECLINE IN [01:40:05] OUR FUND BALANCE AND ALSO HELPS US TO OFFSET SOME OF THE [01:40:08] INFLATIONARY [01:40:10] LOSS THAT WE'VE HAD AS CPI HAS CONTINUED TO INCREASE, [01:40:15] PARTICULARLY CONSTRUCTION CPI. BUT THE LEVY HAS LOST [01:40:18] PURCHASING POWER AS YOU CAN SEE IN THAT TABLE AT THE BOTTOM. SO [01:40:22] AGAIN, WE ARE PROPOSING A THREE PERCENT LEVY INCREASE IN 2021 [01:40:26] TO SEVENTY EIGHT POINT SEVEN MILLION DOLLARS. NEXT SLIDE, [01:40:29] PLEASE. [01:40:32] THIS JUST HIGHLIGHTS THE TAXPAYER IMPACT OF THAT. SO [01:40:36] THAT'S THE LEVY GOING FROM SEVENTY SIX POINT FOUR MILLION [01:40:39] TO SEVENTY EIGHT POINT SEVEN MILLION [01:40:42] WOULD RESULT IN AN ESTIMATED TAX ON THE MEDIUM [01:40:46] HOME VALUE OF \$600,000. THAT ANNUAL TAX WOULD GO FROM [01:40:53] SEVENTY ONE DOLLARS AND 67 CENTS THIS YEAR TO SEVENTY [01:40:57] THREE DOLLARS AND TWENTY FOUR CENTS NEXT YEAR. THAT AMOUNTS TO [01:41:00] A DOLLAR FIFTY EIGHT INCREASE FOR THE FULL YEAR. INCREASE [01:41:05] IN THE TAX LEVY TO THE MEDIAN HOMEOWNER. [01:41:10] NEXT SLIDE PLEASE. [01:41:12] AND FINALLY JUST NEXT STEPS. WE'LL BE BACK QUICKLY BECAUSE AS [01:41:16] YOU KNOW, NEXT WEEK'S MEETING IS NEXT TUESDAY. [01:41:21] SO WE HAVE VERY LITTLE TIME TO TURN THIS AROUND BUT WE'LL BE [01:41:24] BACK NEXT WEEK FOR FINAL ADOPTION. WE WILL THEN TURN [01:41:27] AROUND. THESE STATUTORY BUDGET FILING DEADLINE IS ACTUALLY [01:41:30] INCREASED, A LITTLE BIT EARLIER TO NOVEMBER 30TH THIS [01:41:35] YEAR COMPARED TO THE FIRST WEEK OF DECEMBER. AND THEN OUR PLAN [01:41:38] IS TO RELEASE THE FINAL 2021 FINAL BUDGET DOCUMENT ON [01:41:42] DECEMBER 15. SO THAT CONCLUDES OUR PRESENTATION AND WE'LL BE [01:41:46] HAPPY TO ENTERTAIN MORE QUESTIONS. I THINK WE'RE GOING [01:41:49] TO MOVE TO THE [01:41:52] MOTION FOR INTRODUCTION OF RESOLUTION 9379. [01:41:59] IS THERE A MOTION. [01:42:01] SO MOVED. SECOND. [01:42:04] IT'S BEEN MOVED AND SECONDED. [01:42:07] NO FURTHER QUESTIONS? CAN I ASK A QUESTION? [01:42:10] YES FRED. [01:42:12] I WAS JUST WANTING. THIS ISN'T ONE OF THE ASPECTS [01:42:15] OF THIS BUDGET BESIDES THE REDUCTION OF [01:42:18] HUNDRED AND SIX. [01:42:21] HUNDRED AND NINE MILLION DOLLAR DECREASED FROM 2020. [01:42:26] ARE WE ALSO REMOVING THE RESERVE WE HAD IN PLACE BEFORE? [01:42:32] YOU'RE TALKING ABOUT ON THE CAPITAL BUDGET SIDE? YEAH, THE [01:42:35] WHAT I LOOKED AT THE [01:42:37] COMPREHENSIVE BUDGET ON PAGE 13, [01:42:41] WE'RE LOOKING AT ON THE REVENUE SIDE [01:42:45] THE BUDGET CHANGE FROM 20 TO 21 [01:42:49] SHOWS A HUNDRED AND NINE MILLION, 10% DECREASE. RIGHT [01:42:53] THAT'S IN TOTAL OPERATING AND NON-OPERATING REVENUES.

[01:42:58] RIGHT, THAT'S A TEN PERCENT DECREASE IN OUR BUDGET PLUS WE [01:43:02] ARE ALSO EITHER FREEZING OR DEFERRING A HUNDRED AND [01:43:06] SIXTY-SEVEN FTES. THAT'S CORRECT. THAT'S WHERE A LOT OF [01:43:10] OUR BUDGET SAVINGS HAVE COME FROM, FREEZING OR ELIMINATING



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101:43:141 THOSE FTES FOR NEXT YEAR, AND DIDN'T WE ALSO HAVE A [01:43:18] RESERVE IN 2020? [01:43:23] I THINK YOU MAY BE REFERRING TO RESERVES ON THE CAPITAL SIDE. [01:43:29] I BELIEVE THERE WAS YEAH. THERE WAS ON THE CAPITAL SIDE FOR [01:43:31] SURE. WHAT WE'RE SHOWING HERE IS JUST REVENUE AND [01:43:35] EXPENSE OPERATING R O IT'S NOT AN OPERATING EXPENSE. [01:43:40] BUT THE CAPITAL YOU REFERRING TO I THINK WE HAVE AS A RESULT [01:43:45] OF HAVING LESS FUNDING CAPACITY FOR MARITIME AND EDD, THEY DID [01:43:50] REDUCE THEIR CIP RESERVE OVER THE NEXT FIVE YEARS TO ABOUT 27 101:43:541 MILLION DOLLARS FROM A PREVIOUSLY HIGHER LEVEL, NOT [01:43:58] SURE WHAT THE NUMBER WAS. ELIZABETH MAY KNOW. [01:44:04] WASN'T IT TWICE THAT? [01:44:10] SO THOSE ARE THE FIVE YEAR RESERVE FROM 2022 2024. I'D [01:44:16] HAVE TO GO BACK AND LOOK AT WHAT THAT NUMBER IS. [01:44:19] AND WE ALSO REDUCE THE CONTINGENCIES ON EACH PROJECT? [01:44:24] I MEAN THIS IS REMARKABLE BELT-TIGHTENING THAT THE [01:44:27] EXECUTIVE HAS DONE IN RESPONSE TO THIS PANDEMIC, BUT THERE WAS [01:44:31] WE REDUCE THE CAPITAL RESERVE. WE'VE REDUCED THE CONTINGENCIES [01:44:37] ON EACH PROJECT. WE'RE FREEZING FTES. RIGHT. AND WE [01:44:42] ARE GETTING OR EXPECTING A HUNDRED MILLION DOLLARS LESS IN [01:44:46] REVENUE. I DON'T THINK IT'S BROADLY TRUE [01:44:50] THAT WE HAVE REDUCED THE INDIVIDUAL PROJECT [01:44:53] CONTINGENCIES. EACH CAPITAL PROJECT WITHIN THEIR BUDGETS DO [01:44:57] HAVE A CERTAIN AMOUNT OF CONTINGENCY. I DON'T BELIEVE IN [01:45:01] GENERAL THOSE HAVE BEEN THE GROUP REDUCED. ITS MAINLY AT THE [01:45:04] CIP LEVEL WE HAVE REDUCED AN OVERALL RESERVE THAT WOULD BE [01:45:09] AVAILABLE FOR UNFORESEEN NEW PROJECTS, SOME PROJECT [01:45:12] OVERRUNS, BUT I DON'T THINK THAT INDIVIDUAL PROJECT [01:45:16] CONTINGENCIES HAVE BEEN REDUCED. I BELIEVE [01:45:20] BOTH ARE TRUE. BUT I THINK COMMISSIONER BOWMAN HAS A QUESTION. [01:45:24] COMMISSIONER STEINBREUCK? I WOULD LIKE TO GO THROUGH THE ROLL [01:45:30] CALL HERE IN ORDER SO WE FINALIZE THE MOTION, THE VOTE [01:45:36] ON THE MOTION. LET ME GO AHEAD AND GO TO COMMISSIONER CHO THEN. [01:45:39] DOES'T COMMISSIONER BOWMAN HAVE HER HANDS UP? I THINK [01:45:43] WE'RE GOING TO GO IN ORDER HERE, FRED. THANK YOU. LET'S [01:45:46] CONTINUE. [01:45:48] NO QUESTIONS RIGHT NOW. [01:45:50] THANK YOU. COMMISSIONER CALKINS. [01:45:55] NONE FOR ME EITHER. THANK YOU. COMMISSIONER BOWMAN. OKAY. [01:45:59] THANK YOU. JUST A FINAL QUESTION AGAIN ON THE [01:46:01] COMPREHENSIVE BUDGET. I THINK WHERE COMMISSIONER FELLEMAN WAS [01:46:03] GOING. WE HAVE DONE AND I REALLY COMMEND THE STAFF FOR SO MUCH [01:46:08] OF THE BELT TIGHTENING THAT HAS HAPPENED THIS YEAR, YOU KNOW [01:46:12] EXECUTIVE DIRECTOR METRUCK WHEN THE PANDEMIC STARTED YOU I [01:46:18] THINK DID A REMARKABLE JOB OF REDUCING EXPENSES, YOU KNOW, [01:46:23] WE'VE TALKED FREQUENTLY ABOUT 70 MILLION DOLLARS IN EXPENSE [01:46:27] REDUCTION, BUT I THINK IT'S IMPORTANT TO BE CLEAR THAT IT [01:46:29] WAS 30 MILLION DOLLARS IN THINGS LIKE TRAVEL, PROMOTIONAL, [01:46:33] HOSTING, TRAININGS, ETC. BUT WHAT WE'VE DONE IS DEFERRED. [01:46:39] THE OTHER PART IS 40 MILLION DOLLARS IN DEFERRED CAPITAL [01:46:41] SPENDING. BUT REGARDLESS I JUST WANTED TO SAY I THINK [01:46:45] YOU'VE DONE A TREMENDOUS JOB WORKING WITH YOUR [01:46:47] LEADERSHIP TEAM IN PULLING THE BUDGET BACK IN 2020, BUT IT IS [01:46:53] ALSO A MATTER OF THE FACT THAT WE HAD QUITE, AS [01:46:57] COMMISSIONER FELLEMAN STARTED TO SAY, QUITE A LOT OF RESERVES [01:47:00] GOING INTO THE YEAR. OR IS COMMISSIONER ALBRO USED TO SAY [01:47:03] DRY POWDER. BUT AT THE END OF THE DAY, DAN, CORRECT ME IF I'M [01:47:07] WRONG, YOU KNOW THE INCREASE IN OUR NET POSITION [01:47:11] FOR THE PORT I'M SEEING NOW IS SLIGHTLY LOWER THAN WHAT YOU [01:47:16] ANTICIPATED IN THE BUDGET DOCUMENT THAT I RECEIVED. THE

[01:47:19] THE ROLL-UP WAS 202 MILLION. NOW YOU'RE SHOWING IT AT A [01:47:23] HUNDRED AND NINETY-FIVE MILLION. IS THAT CORRECT? [01:47:27] FOR 2021 WE ARE SHOWING THE INCREASE IN NET POSITION



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[01:47:30] AT A HUNDRED NINETY-FIVE MILLION, THAT COMPARES TO [01:47:34] WHAT WE BUDGETED ORIGINALLY WAS 248. RIGHT, BUT WE'RE STILL, AND [01:47:40] I APPRECIATE THAT, AND THAT'S WHAT I WAS TRYING TO [01:47:42] ACKNOWLEDGE WITH COMMISSIONER FELLEMAN. THAT [01:47:44] WE'VE DONE, YOU KNOW, EXECUTIVE DIRECTOR METRUCK PART OF THE [01:47:49] THE REDUCTIONS WERE AGAIN TRAINING AND TRAVEL AND SOME [01:47:54] THINGS LIKE THAT AND THEN A DEFERRAL OF SOME CAPITAL BUT AT [01:47:57] THE END OF THE DAY WE'RE A HUNDRED AND NINETY-FIVE MILLION [01:48:00] NET POSITIVE. THAT'S CORRECT. OKAY, THAT'S ALL I WANTED TO. [01:48:04] JUST WANTED TO CLARIFY. UNLIKE OTHER GOVERNMENTS SUCH AS THE [01:48:08] STATE GOVERNMENT OR SUCH AS THE CITY OF SEATTLE WHERE THEY'RE [01:48:11] REQUIRED TO HAVE A BALANCED BUDGET. WE HAVE A NET POSITIVE [01:48:16] POSITION. AND SO I JUST WANTED TO BE CLEAR ABOUT THAT. THANK [01:48:20] YOU. THAT'S THAT'S CORRECT. THANK YOU. [01:48:23] GOOD. [01:48:25] I HAVE NO QUESTIONS. SO THERE IS A MOTION AND A SECOND ON THE [01:48:30] FLOOR TO INTRODUCE RESOLUTION NUMBER 3779 AND SET IT FOR [01:48:34] ACTION ON NOVEMBER 17TH. THE MOTION HAS BEEN MADE AND [01:48:37] SECONDED. CLERK, PLEASE CALL THE ROLL ON THE MOTION. BEGINNING [01:48:40] WITH COMMISSIONER FELLEMAN. [01:48:43] AYE. THANK YOU. COMMISSIONER CHO. AYE. THANK YOU. COMMISSIONER [01:48:51] CALKINS. AYE. THANK YOU. COMMISSIONER BOWMAN. AYE. THANK [01:48:56] YOU. COMMISSIONER STEINBREUCK. YES. THANK YOU. YOU HAVE FIVE [01:49:00] YEARS AND ZERO NO'S. MOTION CARRIES FOR THE NEXT MEETING. WITH [01:49:06] THAT, I KNOW WE HAVE AT LEAST TWO POSSIBLE AMENDMENTS [01:49:10] TO BE PROPOSED FOR CONSIDERATION AT THE [01:49:13] NOVEMBER 17, 2020 MEETING. I WOULD LIKE COMMISSIONER FELLEMAN [01:49:18] TO SPEAK AND I WILL ALSO SPEAK ON ONE OF THE PROPOSED [01:49:22] AMENDMENTS. [01:49:24] AT THIS TIME, AND I WANT TO MENTION ALSO THAT WE WILL OPEN [01:49:27] UP FOR PUBLIC HEARING BEFORE WE CONCLUDE THIS ITEM. SO I [01:49:33] APOLOGIZE FOR MEMBERS OF THE PUBLIC WHO MAY BE WAITING AND [01:49:37] WAITING TO HAVE AN OPPORTUNITY TO SPEAK. 101:49:411 THESE AMENDMENTS ARE ONLY DISCUSSION AND [01:49:45] INTRODUCTION AT THIS TIME AND WILL NOT BE TAKEN UP UNTIL [01:49:50] THE NOVEMBER 17TH MEETING. SO I DON'T KNOW THAT WE NEED TO HAVE [01:49:53] A LOT OF TIME DEVOTED TO DISCUSSING THEM NOW. SO I'LL [01:49:58] BEGIN WITH A PROPOSED AMENDMENT WHICH IS TO ALLOCATE [01:50:02] AN ADDITIONAL 500,000 IN THE 2021 BUDGET FROM THE [01:50:08] TAX LEVY FUNDS TO SUPPORT DIRECT INVESTMENT IN SMALL BUSINESS [01:50:12] DEVELOPMENT AND TO SUPPORT PROGRAMS THAT PROVIDE ECONOMIC [01:50:16] STIMULUS IN PARTNERSHIP WITH LOCAL COMMUNITIES IN SOUTH KING [01:50:20] COUNTY, THIS SOUTH KING COUNTY FUND WAS ESTABLISHED BY THE [01:50:25] PORT COMMISSION TO DEVELOP EQUITY-BASED PARTNERSHIPS AND [01:50:28] PROVIDE RESOURCES AND SUPPORT IN HISTORICALLY UNDERSERVED [01:50:31] NEAR AIRPORT COMMUNITIES. IN RESPONSE TO THE DEVASTATING [01:50:35] IMPACTS OF THE COVID PANDEMIC ON THE COMMUNITY, THIS WAS VERY [01:50:40] TIMELY BUT WE COULDN'T HAVE PREDICTED THAT OF COURSE, [01:50:44] BUT THE PORT OF SEATTLE COMMISSION ADDED ECONOMIC [01:50:46] DEVELOPMENT AS AN ADDITIONAL FOCUS FOR THE SOUTH KING COUNTY [01:50:50] FUND. THIS YEAR THE SOUTH KING COUNTY FUND ECONOMIC RECOVERY [01:50:54] GRANTS OUTPERFORM STAFF EXPECTATIONS RESULTING IN [01:50:58] PROPOSALS TOTALING NEARLY 2.4 MILLION FROM OVER 20 HIGHLY [01:51:04] QUALIFIED ORGANIZATIONS FROM A 2020 BUDGET ALLOCATION OF 1 [01:51:08] MILLION. SO THAT REALLY POINTS TO THE VALUE AND THE DEMAND [01:51:12] THERE. THIS AMENDMENT WILL ADD ADDITIONAL FUNDING TO THE SOUTH [01:51:16] KING COUNTY FUND IN RESPONSE TO THESE OVERWHELMING NEEDS OF OUR [01:51:19] COMMUNITY AND FURTHER DEMONSTRATES SUPPORT [01:51:22] COMMITMENT TO PROVIDING OPPORTUNITIES TO ALL ESPECIALLY [01:51:25] TO THE HISTORICALLY UNDERSERVED NEAR AIRPORT [01:51:29] COMMUNITIES. I WOULD ADD THAT. THIS WAS A RECOMMENDATION FROM [01:51:33] STAFF BASED ON THE OUTPERFORMANCE THAT WE

[01:51:36] EXPERIENCED AND ALSO I BELIEVE IF WE HAVE SOME CATCHING UP TO



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I01:51:40I DO WITH REGARD TO WHEN THIS FUND WAS FIRST ESTABLISHED AND OUR [01:51:44] INTENTIONS FOR A GRANT AWARDS IN THE FIRST YEAR, WHICH WE [01:51:50] WERE DELAYED IN MAKING. SO THIS IS TO SOME EXTENT CATCH UP BUT [01:51:54] IT'S ALSO ADDRESSING UNFORESEEN UNPREDICTED CIRCUMSTANCES DUE [01:51:59] TO COVID AND DEEPENING ECONOMIC NEED AND DEMAND. WITH THAT, I'D [01:52:04] LIKE TO INVITE COMMISSIONER FELLEMAN TO SPEAK TO HIS [01:52:08] PROPOSED AMENDMENT. COMMISSIONER FELLEMAN? THANK YOU PRESIDENT [01:52:14] STEINBREUCK. AND I'D LIKE TO REITERATE THAT THIS IS JUST A [01:52:16] DISCUSSION AT THIS TIME AND THAT HEARING WILL CONTINUE ON I01:52:20] TO OUR NEXT MEETING. SO IT'S REALLY JUST TO, I HAD A CHANCE [01:52:23] TO SPEAK TO MOST OF YOU ABOUT THESE IDEAS. BUT CERTAINLY [01:52:26] NEEDS MORE TIME TO RUMINATE BEFORE ANY DECISION MAKING IS [01:52:31] MADE. AND AS I POINTED OUT EARLIER THAT I AM DEEPLY [01:52:35] APPRECIATIVE OF EXECUTIVE METRUCK'S EFFORTS TO [01:52:39] WORK WITH IN THE BOX THAT WE'VE BEEN DEALT IN A VERY UNCERTAIN [01:52:43] PERIOD OF TIME AND I'M LOOKING TO SEE IF WE CAN'T SET ASIDE [01:52:48] BASICALLY A COVID RESERVE BASED ON THE FACT THAT OUR [01:52:52] PROJECTIONS OF REVENUE ARE STILL VERY UNCERTAIN. OUR [01:52:56] CURRENT TRAJECTORY BOTH IN THE COUNTY, THE STATE, THE COUNTRY, [01:53:01] AND INTERNATIONALLY IS UNFORTUNATELY ON THE RISE AND [01:53:05] IT'S EXPECTED TO GET EVEN WORSE WHEN PEOPLE COME HOME TO [01:53:09] VISIT FOR THE HOLIDAY SEASON. AND IN FACT AS PART OF THE TOURISM [01:53:12] COUNCILS I WORK ON, IN FACT, IT'S CLEARLY [INAUDIBLE] [01:53:17] HAS BEEN IN THE HOMES WHEN YOU'RE NOT DEALING WITH [01:53:21] [INAUDIBLE] [01:53:25] BUT SO IN LIGHT OF THAT, [01:53:31] THIS IS AN OPPORTUNITY TO EXPAND ON EXISTING CIP OR TO BE [01:53:35] A BACHELOR FOR COST OVERRUNS. IF WE WANT TO MAINTAIN [01:53:41] LIKE 30 MILLION DOLLARS FOR ENVIRONMENTAL CLEANUP OR A [01:53:44] HUNDRED AND SIX, [01:53:47] YOU KNOW THROUGH 2025, OVER A MILLION AND A HALF OF THE SOUTH KING [01:53:51] COUNTY FUND OR YOUTH MARITIME COOPERATIVE, T-117 RESTORATION, [01:53:55] THESE PROJECTS ON THE TAX LEVY I THINK CAN BE JEOPARDIZED IF I01:54:00] WE ARE RUNNING SHORT ON OUR OTHER PROGRAMS, OUR REVENUE [01:54:04] STREAMS ARE VULNERABLE. 25% ESTIMATED INCOME ON CRUISE COULD [01:54:09] BE OPTIMISTIC IN THAT EVERY TIME THEY TRY TO START UP IN [01:54:12] EUROPE, THERE'S PROBLEMS THEY RUN INTO. SO IT'S JUST [01:54:15] UNCERTAINTY THAT DRAWS ME TO WANT TO SEEK, [01:54:19] FOR THIS ONE YEAR, RATHER THAN A 3% A FIVE PERCENT LEVY INCREASE [01:54:24] WHICH WOULD BE AN ADDITIONAL \$1.42 TO THE MEDIAN HOME [01:54:29] OWNER WHICH WOULD GENERATE ABOUT A 20 MILLION [01:54:33] DOLLAR INCREASED BONDING CAPACITY FOR THE FUTURE. AND SO [01:54:37] WE HAVE GREAT UNCERTAINTY AND WE HAVE THE NEED TO BE ABLE TO [01:54:43] RESPOND. IF WE ARE GOING TO SUSTAIN THE ECONOMIC ENGINE [01:54:47] THAT IS THE PORT, WE DON'T WANT TO PUT THE EXECUTIVE IN A [01:54:50] POSITION OF HAVING TO REDUCE THE CIP, MINIMIZE THE POTENTIAL [01:54:56] MAGNIFYING IMPACTS THAT OUR ECONOMIC [01:55:00] DEVELOPMENT HAS ON THE RECOVERY OF THE COMMUNITY. SO ANYWAY, [01:55:04] THE GOAL WOULD BE TO CREATE A ONE-TIME COVID [01:55:08] ACCOUNT. AND IF INDEED THESE MONIES AREN'T NEEDED BY THE END OF [01:55:13] THE YEAR, WE WOULD THEN JUST APPLY IT TO OUR NEXT YEAR OF [01:55:16] LEVY INCREASE THAT IS ALREADY BAKED INTO OUR PIP. AND YOU [01:55:21] KNOW, WE STILL HAVE SITUATIONS IF THE AIRLINE'S DON'T [01:55:25] COME BACK AS FAST AS WE THINK, ALL THOSE ATR RESTAURANTS & [01:55:29] DINING FACILITIES, THOSE TENANTS MAY DEFAULT [01:55:32] FAULT ON THEIR RENTS. AND LIKE I SAID, EVEN THE [01:55:39] CONTAINER VOLUMES, WHILE GRAIN IS UP, IT'S A SMALL PORTION OF [01:55:42] WHAT SEAPORT ALLIANCE CAN GENERATE AND THOSE NUMBERS ARE [01:55:46] NOT ENCOURAGING. BUT AGAIN, WE'RE FOREVER OPTIMISTIC. SO [01:55:50] THAT'S THE MISSION FOR THE [01:55:54] INITIAL REQUEST FOR FURTHER CONSIDERATION. IF THERE'S NO [01:55:59] DISCUSSION ABOUT THAT, I WOULD GO ONTO MY OTHER ONE. WE'RE

[01:56:04] GOING TO HOLD DISCUSSION UNTIL THE NEXT MEETING ON THESE



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[01:56:07] AMENDMENTS. [01:56:09] ALL RIGHT. SO IF YOU'D LIKE TO INTRODUCE ANOTHER AMENDMENT, NOW [01:56:14] WOULD BE THE TIME. [01:56:16] THANK YOU. JUST TO [01:56:21] CLARIFY THOUGH. [01:56:25] INSTEAD OF IT BEING A SEVENTY THREE POINT TWO FOUR [01:56:29] DOLLARS FOR THE MEDIUM HOUSE. IT WOULD BE \$74.67. THAT'S [01:56:34] \$1.42 ADDITIONAL [01:56:39] COST FOR THAT IDEA, FOR THE 20 MILLION DOLLAR BONDING I01:56:42] CAPACITY. THE OTHER ONE IS A GREAT OPPORTUNITY TO ACTUALLY [01:56:45] PARTNER WITH OUR COLLEAGUES IN KING COUNTY [01:56:49] WHO YOU KNOW, IT SAYS LIKE ONE MAN CEILING IS ANOTHER MAN'S [01:56:52] FLOOR. THEIR PROBLEM COULD BE OUR BENEFIT. [01:56:56] THE KING COUNTY LANDFILL IS REACHING CAPACITY AND THEY ARE [01:57:01] FACED WITH A VERY EXPENSIVE PROPOSITION OF HAVING TO EITHER [01:57:05] DIG ANOTHER HOLE OR FIND SOME WAY TO DIVERT THAT TRASH. AND [01:57:08] WHEN THE PORT FUNDED THE WASHINGTON STATE UNIVERSITY IN [01:57:11] LOOKING FOR SOURCES OF SUSTAINABLE FUELS WHICH WOULD [01:57:14] INCLUDE BOTH AVIATION AS WELL AS DIESEL AND OTHER [01:57:19] FUEL PRODUCTS, [01:57:21] THEY FOUND THAT ONE OF THE MOST SUSTAINABLE SOURCES IS IS [01:57:24] MUNICIPAL SOLID WASTE. UNFORTUNATELY, WE'RE REALLY [01:57:26] GOOD AT GENERATING THAT AND IT DOESN'T TAKE AWAY FROM [01:57:30] CROPLAND AND IT'S QUITE IT'S QUITE NICE IN THAT THE GARBAGE [01:57:34] COLLECTORS PICK IT UP FOR US AND DISTRIBUTE IT TO A CENTRAL [01:57:37] LOCATION. AND KING COUNTY [01:57:40] HAS PUT SPECIFICALLY IN THEIR BUDGET 250,000 DOLLARS TO [01:57:45] EMBARK UPON A JOINT EFFORT WITH THE PORT OF SEATTLE AND [01:57:49] WHATEVER OTHER PARTNERS WE CAN MUSTER AND THE CITY WOULD [01:57:52] CLEARLY BE ONE OF THE KEY PARTNERS BUT COULD EVEN INCLUDE [01:57:55] OTHER COUNTIES. BUT IF THE PORT WHERE TO MATCH THAT MONEY, WE [01:58:00] COULD CERTAINLY GO A LONG WAYS TOWARDS EXPLORING OUR ABILITY [01:58:03] TO MEET OUR SUSTAINABLE AVIATION FUEL GOAL OF HAVING I01:58:07I 10% FUEL AT SEA-TAC FROM SUSTAINABLE. REGIONALLY PRODUCED [01:58:11] SOURCES WITHIN 10 YEARS. AND THIS HAS A ABILITY TO REDUCE [01:58:18] OUR [01:58:20] CONSUMPTION ABOUT 70 MILLION GALLONS OF FOSSIL FUEL. WHICH [01:58:24] IS EQUIVALENT TO SIX HUNDRED AND EIGHTY TWO THOUSAND METRIC [01:58:27] TONS OF GREENHOUSE GASES. SO AND IT ELIMINATES A PROBLEM FOR [01:58:32] KING COUNTY. SO IT'S A STUDY SEEKING THEM TO BE ABLE [01:58:36] TO MATCH THEIR 250 WITH OUR 250 AND I THINK IT'S A GREAT [01:58:41] INVESTMENT THAT COULD PAY OFF LONG INTO THE FUTURE AND FOR [01:58:45] BOTH OF OUR [01:58:47] COEXISTENT CONSTITUENTS. OKAY. THANKS. AND AS A MATTER OF [01:58:53] PROCEDURE WE DON'T HAVE A MOTION AND A SECOND FOR EITHER [01:58:57] OF THESE THREE AMENDMENTS NOW AND THEREFORE THEY'RE [01:59:00] NOT GERMANE FOR DISCUSSION AT THIS TIME. HOWEVER, I SEE [01:59:05] COMMISSIONER BOWMAN HAS HER HAND UP. THE MAIN MOTION IS [01:59:08] IS THE ITEM FOR DISCUSSION, WHICH IS THE BUDGET RESOLUTION [01:59:13] BEFORE WE TAKE A VOTE. SO I'D LIKE TO AT THIS TIME CALL THE [01:59:17] ROLL ONCE AGAIN. FOR FINAL QUESTIONS AND COMMENTS ON THE [01:59:22] MAIN MOTION BEFORE US. COMMISSIONER STEINBREUCK, JUST [01:59:26] TO CLARIFY. THE MOTION TO INTRODUCE AND SET FOR NOVEMBER [01:59:30] 17TH HAS BEEN MOVED SECONDED AND THERE'S BEEN A VOTE ON [01:59:33] THAT. OKAY, SO AND THEN ALSO FOR CLARITY PURPOSES, [01:59:37] COMMISSIONER FELLEMAN'S INCREASED TO THE LEVY WOULD BE [01:59:40] FOR ITEM 10B. OKAY, SO I WILL LEAVE, UNLESS WE WANT TO GO [01:59:44] THROUGH A ROUND OF QUESTIONS FOR THE COMMISSIONERS, WE ARE [01:59:47] READY FOR THE PUBLIC HEARING. THAT'S RIGHT. WE DO NEED TO DO [01:59:51] THE PUBLIC HEARING. ABSOLUTELY. SO I ACTUALLY HAVE AN AMENDMENT, [01:59:54] COMMISSIONER STEINBREUCK. YOU HAVE AS WELL? OKAY. JUST A [01:59:58] COUPLE THINGS THAT I WANTED TO PROVIDE SOME TRANSPARENCY ABOUT.

[02:00:01] TWO THINGS THAT I'LL BE BRINGING FORWARD IS NUMBER ONE



The Port of Seattle Commission.

I02:00:071 THAT THE COMMISSION GIVE DIRECTION THAT THERE'S NO MONEY [02:00:11] TO BE SPENT ON THE T-46 CRUISE TERMINAL IN 2021 EITHER ON THE [02:00:16] CAPITAL OR STAFF SIDE. AND SECOND I WANTED TO [02:00:20] SUPPORT IN GENERAL TERMS, BUT MAYBE NOT HOW WE GET THERE, [02:00:24] COMMISSIONER FELLEMAN'S IDEA WHICH HE AND I HAVE SPOKEN [02:00:27] ABOUT ABOUT WHAT I WOULD CALL AN EXECUTIVE DIRECTOR [02:00:31] COMMISSION RESERVE. I ALSO DO SHARE SOME SKEPTICISM AND [02:00:36] UNFORTUNATELY PESSIMISM ABOUT WHERE OUR LOCAL ECONOMY MIGHT [02:00:40] GO. I THINK WE'VE GOTTEN SOME POTENTIALLY TREMENDOUSLY GOOD [02:00:44] NEWS IN TERMS OF THE POTENTIAL FOR A VACCINE IN 2021. AND THAT [02:00:50] SAID, YOU KNOW AS I'VE MENTIONED IN MANY MEETINGS [02:00:53] BEFORE FOR SOME REASON SEATTLE AND THE PUGET SOUND [02:00:58] REGION CONTINUES TO LAG BEHIND OTHER MAJOR METRO REGIONS BOTH [02:01:02] IN TERMS OF ENPLANEMENTS AND IN TERMS OF HOTEL ROOMS, AND I [02:01:06] DON'T THINK WE'VE, WELL WE HAVE NOT GOTTEN TO THE BOTTOM OF [02:01:08] THAT. AND SO JUST ASSUMING THAT HAVING A VACCINE IN PLACE WILL [02:01:13] SUDDENLY BRING EVERYBODY BACK TO SEATTLE IS GREAT. [02:01:17] THAT'S AN OPTIMISTIC ASSUMPTION. IT'S NOT ONE THAT I [02:01:20] NECESSARILY SHARE AND I CERTAINLY HOPE THAT I'M WRONG. [02:01:23] SO AGAIN MY TWO OF AMENDMENTS THAT I'LL BE WORKING ON ARE ONE [02:01:27] ABOUT TERMINAL 46 CRUISE TERMINAL, AND SECOND [02:01:30] ESTABLISHING A RESERVE. MY PREFERENCE WOULD BE TO HAVE A [02:01:33] RESERVE WITHIN THE EXISTING BUDGET. AS I'VE SAID A NUMBER OF [02:01:37] TIMES I'M STILL REALLY STRUGGLING WITH A PROPERTY TAX [02:01:41] INCREASE IN 2021. I KNOW THAT I'M IN THE MINORITY ON THAT, [02:01:47] THAT MY COLLEAGUES HAVE A DIFFERENT POINT OF VIEW. AND I [02:01:50] VERY MUCH WANT TO RECOGNIZE AND APPRECIATE [02:01:53] WHAT THEY BRING TO THE TABLE. I RECOGNIZE THAT FROM A PURE [02:01:57] DOLLAR AMOUNT IT MIGHT NOT SEEM LIKE A LOT OF MONEY TO [02:02:01] HOMEOWNERS, BUT THAT SAID, THE KING COUNTY ASSESSOR IS ALREADY [02:02:06] WORKING THROUGH PROPERTY TAX DEFERMENT PLANS FOR THOSE THAT [02:02:10] HAVE BEEN UNABLE TO PAY THEIR PROPERTY TAXES IN 2021, AND I [02:02:14] JUST WANT TO ACKNOWLEDGE. I KNOW THAT WE ALL UNDERSTAND I02:02:17] THAT THERE ARE THOSE IN OUR COMMUNITY THAT ARE ARE REALLY [02:02:19] HURTING AND SO GIVEN THE FACT THAT WE ARE NET POSITIVE IN OUR [02:02:26] BUDGET, I WOULD LIKE US TO CONSIDER WHETHER OR NOT WE [02:02:30] COULD MAINTAIN OUR LEVY THIS YEAR WITHOUT AN INCREASE. I'VE [02:02:34] TALKED ABOUT IT BEFORE, I'M JUST ASKING FOR A CONVERSATION ABOUT [02:02:38] THAT AGAIN WHEN WE GET TO THAT MOMENT. THANK YOU VERY MUCH. [02:02:42] ALL RIGHT, THANK YOU COMMISSIONER BOWMAN. [02:02:43] COMMISSIONER STEINBREUCK, WOULD WE HAVE A [02:02:48] CHANCE FOR A 102:02:501 LITTLE BIT OF A CONVERSATION BEFORE WE ADJOURN? THIS IS A [02:02:53] VERY PACKED MEETING AND THOSE ITEMS HAVE NOT BEEN VOTED ON AS [02:02:57] AMENDMENTS. SO THAT DISCUSSION, BY THE RULES, DOESN'T OPEN [02:03:03] UNLESS THERE'S A VOTE AND A SECOND FOR THE AMENDMENTS. [02:03:08] SOME OF THESE AMENDMENTS HAVE NOT BEEN VETTED [02:03:12] BY THE EXECUTIVE AND HAVE NOT BEEN PUT DOWN IN WRITTEN FORM [02:03:16] THAT I'M AWARE OF AND SOCIALIZED. AND BUT I DO THINK [02:03:22] IT'S VERY IMPORTANT THAT THE PUBLIC HEAR IN ADVANCE ABOUT [02:03:26] THESE INTENTIONS AND HAS THE OPPORTUNITY TO REVIEW THEM AND [02:03:30] CONSIDER THOUGHTFULLY AS PUBLIC MEMBERS PARTICIPATE IN OUR [02:03:35] BUDGET PROCESS. IT WAS IN THAT, SPIRIT, COMMISSIONER, [02:03:38] STEINBREUCK, THAT SPIRIT SPECIFICALLY, HAVE THAT [02:03:42] DISCUSSION BECAUSE IT'S NOT WRITTEN UP IN THE AGENDA. [02:03:46] THAT WE GIVE THAT SENSE. AND I THOUGHT OUR CLERK SUGGESTED [02:03:49] THAT IT WOULD POSSIBLE, BUT I DEFINITELY WANT TO AFFORD TIME [02:03:52] FOR THE PUBLIC TESTIMONY, BUT THIS WOULD GIVE THE PUBLIC [02:03:54] AT LEAST A LITTLE BIT CHANCE TO GIVE US FEEDBACK ON THE IDEAS [02:03:58] THAT WE ARE AT LEAST JUST BANTERING AROUND AT THIS POINT. [02:04:03] CLERK HART, YOU WANT TO INFORM US ON THE [02:04:08] PROCEDURES HERE? YES, I CAN ADD. FOR COMMISSIONERS FELLEMAN [02:04:12] BOWMAN AND YOU COMMISSIONER STEINBREUCK, STAFF



The Port of Seattle Commission.

I02:04:16] WILL WORK WITH YOU IN BETWEEN NOW AND NEXT WEEK'S MEETING TO [02:04:19] FINALIZE THESE AMENDMENTS AT WHICH TIME THE MAIN MOTION WILL [02:04:24] BE ON THE FLOOR TO ADOPT THE RESOLUTIONS ON THE BUDGET AND [02:04:28] THE LEVY AND THEN A MOTION TO AMEND WOULD BE APPROPRIATE AT [02:04:32] THAT POINT IN TIME AS WOULD BE DEBATE REGARDING THOSE [02:04:35] MOTIONS TO AMEND. IF THERE IS GENERAL PRESENTATION OF THE [02:04:40] THOUGHTS FROM COMMISSIONERS REGARDING THEIR AMENDMENTS [02:04:42] TODAY THAT THEY WILL POTENTIALLY BE MOVING ON THE [02:04:45] 17TH, THAT IS WHAT WE WOULD BE DISCUSSING, WHAT WE'RE [02:04:49] DISCUSSING AT THIS TIME. SO I HEAR COMMISSIONER BOWMAN HAS [02:04:52] SOME ADDITIONAL AMENDMENTS. I DON'T KNOW AT THIS TIME [02:04:55] COMMISSIONER STEINBREUCK, IF YOU WOULD LIKE ME TO GO THROUGH [02:04:57] THE ROLL JUST TO ASK FOR QUESTIONS FROM COMMISSIONERS. [02:05:01] LET'S GO THROUGH THE ROLE BUT THE [02:05:03] LET'S GET ON WITH THE PUBLIC HEARING. I'M AFRAID WE'RE GOING [02:05:06] TO LOSE OUR PUBLIC MEMBERS WHO HAVE BEEN WAITING FOR A LONG TIME [02:05:10] FOR THE HEARING IF THEY ARE, IN FACT, ON THE LINE. WE WILL [02:05:14] GO THROUGH QUICKLY. COMMISSIONER FELLEMAN, DID YOU HAVE ANY [02:05:17] ADDITIONAL COMMENTS AT THIS TIME? [02:05:21] YOU'RE MUTED SIR. [02:05:23] I WOULD LIKE TO EXPRESS SUPPORT FOR COMMISSIONER STEINBREUCK'S [02:05:28] DISCUSSION THAT THE SOUTH KING COUNTY FUND HAS BEEN [INAUDIBLE] [02:05:33] THAT WE CREATED IT WITH THIS LEADERSHIP ACTUALLY UPON [02:05:37] ARRIVAL THAT THE COMMUNITY SURROUNDING THE AIRPORT ARE [02:05:42] PARTICULARLY HURTING BOTH ECONOMICALLY AS WELL AS FROM [02:05:45] THE EFFECTS OF COVID AND THE IDEA THAT THESE FUNDS ARE [02:05:49] NEEDED MORE NOW THAN EVER IS. I THINK VERY APPROPRIATE 102:05:541 USE OF THE FUND, AND I AM SIMILARLY OF THE BELIEF THAT [02:06:00] THE CLIMATE WAITS FOR NO ONE AND THAT WE HAVE GENERATED A [02:06:04] SIGNIFICANT CLIMATE IMPACT FROM OUR [02:06:07] RUNNING OF THE LARGEST AIRPORT IN THE REGION AND IF WE COULD DO [02:06:09] ANYTHING THAT COULD REDUCE THAT IMPACT, IT BEHOOVES US AND SO I [02:06:14] SEE THE \$250,000 INVESTMENT WITH KING COUNTY AS A SIGNIFICANT I02:06:18] PARTNERSHIP, LIKE I SAID, THAT MEETS TO NEEDS OF THE REGION. [02:06:22] AND I JUST THINK THAT NOBODY'S GOT A CRYSTAL BALL AND [02:06:28] THE FUTURE IS CERTAINLY MORE UNCERTAIN THAN IT'S EVER BEEN. [02:06:30] BUT I BELIEVE AT THE END OF THIS NEXT YEAR, WE'LL SEE HOW [02:06:34] WELL WE'VE BEEN ABLE TO GET THE VACCINE INTO THE COMMUNITY, NO [02:06:37] LESS THE TRAVELING INTERNATIONAL COMMUNITY, AND [02:06:40] WILL BE IN A FAR BETTER POSITION TO EVALUATE OUR [02:06:44] ECONOMIC TRAJECTORY AND JUST WANT TO HAVE A FAIL-SAFE IN [02:06:48] PLACE [02:06:50] IN CASE IT'S NOT AS ROSY AS WE THINK. THANK YOU, COMMISSIONER [02:06:56] FELLEMAN. COMMISSIONER CHO. [02:06:59] YOU'RE MUTED SIR. [02:07:02] I'M GOING TO RESERVE [02:07:04] COMMENT OR QUESTIONS WITH THE UNDERSTANDING THAT WE'RE GOING [02:07:07] TO HAVE AN OPPORTUNITY TO DISCUSS THIS WHEN THE [02:07:09] AMENDMENTS ARE FORMALLY INTRODUCED. THANK YOU. [02:07:12] COMMISSIONER CALKINS. [02:07:15] MY ONLY COMMENT WOULD BE AROUND THE CONTEXT IN WHICH WE'RE [02:07:18] MAKING THIS DECISION. I THINK WE FIND OURSELVES AT A [02:07:21] CONFLUENCE OF TWO INFLECTION POINTS, ONE POINTING TO THE [02:07:26] NEGATIVE AND ONE TO THE POSITIVE. ON THE ONE HAND, WE [02:07:29] FIND OURSELVES ON THE OUTSET OF A EVEN WORSE THIRD [02:07:35] WAVE OF THE PANDEMIC WHICH [02:07:39] WE KNOW THREATENS TO SIGNIFICANTLY INCREASE THE [02:07:42] NUMBER OF PEOPLE SUFFERING, FATALITIES, PROLONGED DISEASE AS [02:07:49] A RESULT OF THIS AND. [02:07:52] I'M SORRY. I'VE GOT A CHILD HERE IN VIRTUAL CLASSROOM. [02:07:55] ONE SECOND. [02:08:00] THANKS. AND THEN THE SECOND INFLECTION POINT WAS THE NEWS

[02:08:04] ON MONDAY THAT WE HAVE VERY POSITIVE INITIAL DATA FROM

Transcript of Regular Meeting on Nov 10, 2020 12:00pm The Port of Seattle Commission.



I02:08:10] PFIZER'S VACCINE AND IT SOUNDS LIKE POSSIBLY A SECOND VACCINE [02:08:14] AS WELL THAT COULD MEAN THAT [02:08:17] FAIRLY SOON INTO NEXT YEAR WE'D SEE LARGE NUMBERS OF [02:08:19] AMERICANS BEING VACCINATED. THAT'S VERY ENCOURAGING NEWS. [02:08:22] SO OVER THE COURSE OF THE NEXT WEEK, WE NEED TO BE DECIDING [02:08:27] HOW THOSE COUNTERVAILING FORCES WILL IMPACT OUR DECISIONS AS WE [02:08:30] INTEND TO CRAFT A BUDGET. I'M INCLINED TO BE CONSERVATIVE AND [02:08:36] TO FIND A WAY THAT WE CAN [02:08:38] MAKE SURE THAT WE HAVE THE RESERVES AND RESOURCES WE NEED [02:08:41] IN A NEGATIVE TURN, BUT I ALSO DON'T WANT TO PUT A STRAIN [02:08:48] ON OUR TAXPAYERS THAT'S UNDUE. SO. I'M CERTAINLY APPRECIATE [02:08:54] THE VERY WISE THINKING THAT MY COLLEAGUES ARE PUTTING INTO [02:08:59] THIS. [02:09:01] THANK YOU, COMMISSIONER CALKINS. COMMISSIONER BOWMAN, I SEE YOUR [02:09:03] HAND UP AS WELL. NO, I'LL JUST BE REALLY BRIEF. AGAIN. THANK [02:09:08] YOU COMMISSIONER CALKINS. I REALLY APPRECIATE ACTUALLY ALL [02:09:10] THE COMMENTS. AND I THINK AT THE END OF THE DAY, WE ALL SHARE [02:09:14] THE SAME DESIRE. WE WANT TO SPUR ECONOMIC DEVELOPMENT FOR A [02:09:18] REGION AND HELP THOSE MOST IN NEED. AND I'M JUST COGNIZANT OF [02:09:23] THE FACT THAT WE, OVER MY TIME AT THE PORT, TRYING TO BE [02:09:28] JUDICIOUS ABOUT OUR EXPENDITURES. AND I'VE GOT SOME [02:09:32] COMMENTS ABOUT THE CIP. SO I'LL HOLD THEM UNTIL THEN AND I KNOW [02:09:35] COMMISSIONER STEINBREUCK YOU'RE EAGER TO GET TO THE PUBLIC [02:09:37] TESTIMONY. SO I WILL STOP THERE AND LET'S HEAR FROM THE PUBLIC. [02:09:41] THANKS. COMMISSIONER BOWMAN. I DON'T [02:09:46] HAVE ANYTHING MORE TO ADD HERE. I DO WANT TO MENTION THAT WE'VE [02:09:49] RECEIVED SOME PUBLIC COMMENT THROUGH EMAIL WITH FROM MR. JC [02:09:54] HARRIS WHO HAS HAD TROUBLE APPARENTLY SIGNING ON TO THE [02:09:59] PUBLIC COMMENT PERIOD ON THE BUDGET TOPIC SPACE. JUST TO [02:10:04] DIRECT YOUR ATTENTION WITH THAT. I HAVE NO FURTHER [02:10:06] COMMENTS AND WOULD LIKE TO AT THIS TIME OPEN THE PUBLIC [02:10:11] HEARING ON RESOLUTION NUMBER 3779. WRITTEN TESTIMONY HAS ALSO [02:10:17] BEEN RECEIVED AS MENTIONED AND DISTRIBUTED BY THE CLERK TO ALL I02:10:201 COMMISSIONERS FOR THEIR REVIEW. I'D LIKE THE DEPUTY CLERK TO [02:10:24] CALL THE FIRST PERSON WE HAVE WHO'S BEEN SIGNED UP TO SPEAK. [02:10:29] YES, THE FIRST PERSON FOR THE PUBLIC HEARING ON THE BUDGET IS [02:10:32] HEATHER WORTHLY. [02:10:34] THANK YOU. I'M HEATHER WORTHLY, EXECUTIVE DIRECTOR OF PORT [02:10:37] JOBS, A SMALL NONPROFIT DELIVERING JOB SEARCH SUPPORT [02:10:42] AND CAREER ADVANCEMENT OPPORTUNITIES AT SEA-TAC. WE [02:10:46] APPLAUD THE PORT'S CENTERING OF RACE EQUITY IN THIS BUDGET AND [02:10:50] WE ARE FORMALLY ENGAGED IN BECOMING AN ANTI-RACIST, [02:10:53] MULTICULTURAL ORGANIZATION. WE SUPPORT THE PORT'S CONTINUED [02:10:57] INVESTMENT IN WORKFORCE DEVELOPMENT AS AN EQUITY ISSUE. [02:11:01] NOT ONLY IN THE PROPOSED BUDGET, BUT ALSO THROUGH THE ADDITIONAL [02:11:04] CRITICAL INVESTMENTS YOU ARE MAKING THIS YEAR THROUGH YOUTH [02:11:08] INTERNSHIP AND APPRENTICESHIP FUNDING AND THE SOUTH KING [02:11:11] COUNTY FUND TO INCREASE SUPPORT FOR COMMUNITIES OF COLOR. [02:11:15] INVESTMENT IN WORKFORCE IS MORE CRITICAL NOW THAN EVER. [02:11:20] WE PARTNER WITH LOCAL COLLEGES TO BRING CLASSES ON SITE FOR [02:11:24] AIRPORT WORKERS AND WITH ALASKA AIRLINES TO OFFER SCHOLARSHIPS [02:11:27] TO AIRPORT WORKERS AND TO THOSE WHO HAVE LOST THEIR AIRPORT [02:11:30] JOBS DUE TO THE PANDEMIC. PORT JOBS IS OFFERING A SECOND [02:11:35] COHORT OF INTRODUCTION TO AVIATION MAINTENANCE TECHNOLOGY [02:11:38] IN JANUARY AND WE'RE BUILDING ON THIS YEAR'S CLASS WHERE 95% [02:11:43] OF OUR STUDENTS ARE BIPOC AND THIRTY PERCENT WOMEN AS WE [02:11:47] STRIVE TO HELP INCREASE DIVERSITY IN THIS MOSTLY WHITE, [02:11:51] MOSTLY MALE FIELD. WE'RE GRATEFUL TO BE ABLE TO DELIVER [02:11:56] IN PERSON SERVICES AT THIS TIME AND HAVE BEEN A LIFELINE FOR [02:12:01] MANY AIRPORT WORKERS WHO NEED ASSISTANCE DURING THE PANDEMIC. [02:12:05] WE'RE PARTNERING WITH PUBLIC HEALTH TO OFFER HEALTH [02:12:08] ENROLLMENT FAIRS IN PERSON AT THE AIRPORT AND INVITE ALL [02:12:13] AIRPORT WORKERS AND THOSE LAID OFF TO COME GET MULTILINGUAL



[02:16:13] THERE?

[02:16:15] HELLO. YES. PERFECT. YAY. OKAY.

The Port of Seattle Commission.

I02:12:171 ASSISTANCE IN OBTAINING HEALTH CARE COVERAGE. WASHINGTON'S [02:12:21] APPLE HEALTH MEDICAID PROGRAM HAS \$0 PREMIUM AND MANY ARE [02:12:26] ELIGIBLE. OUR NEXT FAIR IS NOVEMBER 19TH FROM 10:00 A.M. [02:12:31] TO 4 P.M. AT OUR AIRPORT JOBS OFFICE. AS COVID IS SURGING, [02:12:35] WE ARE TAKING EVERY PRECAUTION AND ARE DELIVERING IN-PERSON [02:12:39] SERVICES SAFELY THANKS TO YOUR SUPPORT. THANK YOU FOR [02:12:44] LISTENING. THANK YOU, HEATHER, AND THANKS FOR YOUR GREAT [02:12:47] WORK WITH THE PORT JOBS. NEXT SPEAKER, PLEASE. YES. NEXT IS [02:12:53] SARAH SHIVELY. CAN YOU HEAR ME? YES WE CAN. [02:13:00] GOOD AFTERNOON COMMISSIONERS. ON THE IS OCTOBER 8TH ONLINE [02:13:04] PRESENTATION, LANCE LYTTLE EXPLAINED THAT THE PORT IS [02:13:06] TAKING MEASURES TO CUT FEES FOR AIRLINE CORPORATIONS THAT [02:13:09] USE SEATAC. YOUR STAFF REITERATED IT TODAY NOTING THAT CARES [02:13:14] ACT FUNDS WILL BE USED TO LOWER FEES FOR AIRLINES THAT USE SEATAC. [02:13:17] AT THE SAME TIME, YOU'RE PROPOSING TO INCREASE THE [02:13:20] AMOUNT OF MONEY YOU COLLECT SOME TAXPAYERS OVER THE NEXT [02:13:23] THREE YEARS IN PART TO COVER COSTS THAT SHOULD BE PAID BY [02:13:26] AIRLINE CORPORATIONS. THIS IS UNCONSCIONABLE AT ANY TIME AND [02:13:30] EVEN MORE SO GIVEN THE FINANCIAL HARDSHIP SO MANY [02:13:33] INDIVIDUALS IN KING COUNTY ARE FACING. WHY AREN'T YOU TAKING [02:13:36] THE SAME MEASURES TO CUT COSTS FOR TAX PAYERS AS YOU ARE FOR [02:13:39] AIRLINES? AS A PUBLIC AGENCY THAT CONTINUALLY PAYS LIP SERVICE TO [02:13:42] SERVING THE COMMUNITY AND FOSTERING EQUITY, HOW IS THIS [02:13:44] DEFENSIBLE? WHY AREN'T THE MILLIONS OF DOLLARS OF CARES [02:13:47] ACT FUNDS RECEIVED BEING USED TO HELP LOW-INCOME SEATAC WORKERS [02:13:51] LIKE THOSE WHO SPOKE EARLIER TODAY INSTEAD OF CUTTING COSTS [02:13:54] FOR AIRLINE CORPORATIONS? I'D ALSO LIKE TO MAKE ONE QUICK [02:13:57] COMMENT ABOUT COMMISSIONER FELLEMAN'S PROPOSED AMENDMENT. AVIATION [02:14:01] BIOFUELS WHICH COMMISSIONER FELLEMAN REFERRED TO AS [02:14:04] SUSTAINABLE FUEL AND WANTS TO INVEST MORE MONEY IN, DO NOT [02:14:07] REDUCE THE AMOUNT OF CO2 THAT IS EMITTED INTO OUR ATMOSPHERE [02:14:11] FROM THE ACTUAL BURNING OF THE FUEL WHICH IS THE SINGLE [02:14:14] LARGEST SOURCE OF EMISSIONS FROM SEATAC. MOREOVER, IT'S 102:14:17] UNCLEAR HOW MUCH BURNING BIOFUELS WOULD REDUCE OTHER [02:14:19] TYPES OF EMISSIONS FROM AVIATION OR FROM RADIATIVE [02:14:23] FORCING, WHICH CAUSES ADDITIONAL CLIMATE WARMING. IF YOU'RE [02:14:27] SERIOUS ABOUT REDUCING EMISSIONS YOU NEED TO LOOK [02:14:29] BEYOND BIOFUELS AND START TALKING ABOUT DEEP GROWTH. AS [02:14:32] COMMISSIONER FELLEMAN SAID, THE CLIMATE WAITS FOR NO ONE. I'VE [02:14:35] SUBMITTED ADDITIONAL COMMENTS IN WRITING AND I WOULD ASK THAT [02:14:38] YOU READ THOSE AS WELL. THANK YOU. THANK YOU. NEXT SPEAKER, [02:14:42] PLEASE. YES NEXT I HAVE MAX HYE. HELLO? YUP, [02:14:58] WE CAN HEAR YOU MAX. OH GREAT. GOOD AFTERNOON COMMISSIONERS. MY [02:15:02] NAME IS MAX HYE AND I WORK WITH [INAUDIBLE] [02:15:07] REGARDING THE 2021 BUDGET, WE WANTED TO THANK THE PORT OF SEATTLE [02:15:11] FOR SUPPORTING WORKFORCE DEVELOPMENT AND FOR THE [02:15:14] SERVICES PROVIDED BY PORT JOBS, AIRPORT JOBS, AND AIRPORT [02:15:18] UNIVERSITY, AND THE 2021 BUDGET. IF IT WASN'T FOR PORT JOBS, MANY [02:15:23] COMPANIES LIKE OURS WOULD STRUGGLE TO FIND QUALIFIED [02:15:25] EMPLOYEES. THE VARIOUS OTHER SERVICES THEY PROVIDE INCLUDING [02:15:29] HEALTHCARE DIRECTION AND MORE ARE VERY MUCH A NEED IN OUR [02:15:32] AIRPORT COMMUNITY. IN ADDITION TO PORT JOBS, STAFF IS [02:15:37] WONDERFUL TO WORK WITH. WE ARE HOPEFUL THAT PORT JOB CONTINUES [02:15:41] TO SUPPORT OUR AIRPORT COMMUNITY FOR YEARS TO COME. [02:15:43] THANK YOU. [02:15:48] NEXT SPEAKER PLEASE. [02:15:50] YES. NEXT I HAVE LEANNE SAVELBIA. [02:15:58] LEANNE? [02:16:02] THERE IS SOME DELAY WITH UNMUTING. SO GIVE IT A MOMENT. [02:16:06] OKAY? [02:16:10] ALTHOUGH, YEAH, I SEE THE PHONE NUMBER STILL. LEANNE YOU



[02:20:33] OKAY.

The Port of Seattle Commission.

I02:16:20I GOOD AFTERNOON COMMISSIONERS. MY NAME IS LEANNE SUBURBIA. [02:16:25] AND I AM THE OWNER OF BS FOODS. WE'RE AN ACDBE COMPANY. I'D [02:16:30] LIKE TO THANK THE PORT OF SEATTLE FOR SUPPORTING [02:16:33] WORKFORCE DEVELOPMENT AND THE SERVICES PROVIDED BY PORT JOBS. [02:16:37] AIRPORT JOBS, AIRPORT UNIVERSITY. I'VE WORKED AT THE AIRPORT FOR [02:16:41] FOUR YEARS AT SEA-TAC AND TRAVEL TO MANY OTHER AIRPORTS [02:16:47] AND I'M HAPPY TO SAY WE HAVE A PORT THAT UNDERSTAND THAT OUR [02:16:51] EMPLOYEES ARE THE BACKBONE TO OUR SUCCESS. PORT JOBS HELPS US [02:16:56] FIND THE BEST CANDIDATE FOR OUR JOBS AND HELPS EDUCATE MANY I02:17:00] DIVERSE PEOPLE SO THEY CAN ADVANCE THEIR EMPLOYMENT. PORT [02:17:05] JOBS LISTENS TO OUR NEEDS AS A COMPANY AND HELPS US [02:17:12] AT SEA-TAC AIRPORT. PLEASE CONTINUE TO SUPPORT PORT JOBS, [02:17:16] ESPECIALLY DURING THE TRYING TIMES OF THE UNCERTAINTY. THANK [02:17:21] YOU. [02:17:29] ALRIGHT, THE NEXT SPEAKER IS GERMET WORKU. [02:17:37] WE WERE NOT ABLE TO GET CONFIRMATION FROM GOURMET [02:17:40] DURING ROLL CALL THIS MORNING, BUT THAT WAS [02:17:45] BEFORE NOON. SO [02:17:47] MAYBE THEY'VE BEEN ABLE TO JOIN US. [02:17:57] ALL RIGHT. I WILL GO TO THE NEXT SPEAKER WHICH IS ANN [02:18:00] CROAKER. [02:18:05] HELLO, THIS IS ANN CROAKER. [02:18:08] ONE MOMENT, PLEASE. [02:18:12] THANK YOU FOR HEARING MY TESTIMONY TODAY ON THE BUDGET. [02:18:16] AS WE KNOW BUDGETS ARE NOT ABOUT MONEY, THEY ARE ABOUT THE [02:18:20] GOALS AND PURPOSE OF THE ORGANIZATION AND I WOULD LIKE [02:18:24] TO URGE YOU, THE COMMISSIONERS, TO ADOPT A BUDGET FOR 2021 THAT 102:18:281 IS ABOUT A JUST TRANSITION TO A CLEANER AND MORE EQUITABLE [02:18:32] WORLD. RECOVERY TO FLIGHTS AND MORE CRUISES AND THE BUILDING [02:18:38] OF INFRASTRUCTURE TO SUPPORT THEM WILL NOT DO THAT. THE PORT [02:18:41] HAS DONE SOME GREAT WORK TOWARDS ENVIRONMENTAL AND [02:18:44] JUSTICE POLICIES AND ACTIONS LIKE THE NEW NAMES OF THE PARKS [02:18:48] AND THE QUIET SOUND PROGRAM AND THEIR GOAL TOWARDS ZERO CARBON 102:18:521 EMISSIONS FROM GROUND OPERATIONS AND YOUR COMMUNITY [02:18:55] SUPPORT PROGRAMS ARE LAUDABLE, TOO. HOWEVER ALL THIS FINE WORK [02:18:59] DOES NOTHING WHATSOEVER TO ADDRESS THE POLLUTION REIGNED [02:19:02] OVER THOSE UNDER THE FLIGHT PATHS AND THE LONGER TERM CARBON [02:19:05] POLLUTION WHICH AFFECTS EVERYONE. OPERATIONS THAT ARE [02:19:08] SUPPORTED WHICH EMIT SO MUCH POLLUTION CANNOT BE TURNED AWAY [02:19:11] FROM. THE CLIMATE IMPACT FROM AVIATION IS ACTUALLY THREE [02:19:14] TIMES BIGGER THAN JUST FROM ITS CO2 EMISSIONS ALONE AS AVIATION [02:19:19] INDUCES CIRRUS CLOUDS AND OTHER DETAILS AND I COULD CERTAINLY [02:19:22] GET YOU THAT PREFERENCE. FROM THE OIL WELL THROUGH THE [02:19:25] FLIGHTS AVIATION ACCOUNTS FOR ALMOST SIX PERCENT, SIX PERCENT, [02:19:29] OF ALL HUMAN INDUCED CLIMATE EMISSIONS, AND THESE NUMBERS [02:19:33] ARE PRODUCED BY SERVING A TINY FRACTION OF THE WHOLE [02:19:36] POPULATION. [02:19:38] I DON'T HAVE A LOT OF TIME YET, BUT I WOULD [02:19:41] REALLY LIKE TO [02:19:44] IMPRESS UPON YOU THAT WE CANNOT GO BACK TO THE SAME OLD [02:19:48] SAME OLD. AND IT'S HARD TO DEAL WITH THESE CARBON EMISSIONS AND [02:19:51] IMMEDIATE POLLUTION, BUT YOU HAVE TO START ACKNOWLEDGING THE [02:19:54] REAL PROBLEM AND YOUR PART IN IT AND NOT TURN AWAY OR GIVE [02:19:58] OUT BAND-AIDS FOR THIS GAPING WOUND. LET'S TAKE THIS [02:20:02] OPPORTUNITY TO BUILD BACK BETTER AND NOT DISMISS [02:20:05] THIS IN ADOPTING THIS 2021 BUDGET AS WE NEED TO NOT RETURN [02:20:10] TO 20TH CENTURY ATTITUDES, WE NEED TO GO ON TO THAT BETTER [02:20:14] WORLD. THANK YOU VERY MUCH. [02:20:18] I'D LIKE THE NEXT SPEAKER CALLED, PLEASE. THAT IS EVERYBODY [02:20:23] THAT I HAD WHO SIGNED UP BEFORE OUR DEADLINE THIS MORNING. I [02:20:26] KNOW YOU MENTIONED JC HARRIS WAS TRYING TO SIGN UP. SO IF JC [02:20:29] HARRIS HAS BEEN ABLE TO JOIN THEN WE CAN ACCEPT COMMENT.



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102:20:341 BUT HE DID SEND WRITTEN COMMENT BY EMAIL. SO ARE THERE ANY [02:20:38] OTHER WRITTEN COMMENTERS ON THE PUBLIC HEARING PORTION OF [02:20:42] THIS BUDGET? I DID HAVE FIVE COMMISSIONERS STEINBREUCK. I [02:20:46] HAD WRITTEN TESTIMONY FROM MARK LESLIE OF VIP [02:20:52] HOSPITALITY AND HE WRITES IN SUPPORT OF FUNDING FOR [02:20:54] WORKFORCE DEVELOPMENT AND PORT JOBS. ALSO FROM LAURA GIBBONS OF [02:20:59] 350 SEATTLE'S AVIATION TEAM SPEAKS TO ONE OF THE PORT'S KEY [02:21:02] BUDGET DRIVERS BEING COMPLETION OF THE SUSTAINABLE AIRPORT [02:21:06] MASTER PLAN AND FULL BUDGET FUNDING FOR AN ENVIRONMENTAL [02:21:10] REVIEW AND REDUCTION IN AVIATION. TYRELL HEADLAND SPEAKS [02:21:14] IN OPPOSITION TO LOWER COST FOR AIRLINES AND HIGHER TAXES FOR [02:21:18] RESIDENTS AND SPEAKS REGARDING LOWERING CARBON EMISSIONS. [02:21:24] HEIDI MAJOR SPEAKS IN SUPPORT OF FUNDING FOR AIRPORT JOBS AND [02:21:28] AIRPORT UNIVERSITY PROGRAMS AND THEN WE DID HAVE THE WRITTEN [02:21:31] COMMENT FROM SARA SHIVLEY WHO SPEAKS TO THE 2021 BUDGET NOT [02:21:35] BEING ALIGNED WITH THE PORT CENTURY AGENDA GOALS AND IN [02:21:38] OPPOSITION TO INCREASE TAXES ON THE INDIVIDUAL. THOSE WERE THE [02:21:42] WRITTEN COMMENTS THAT WE HAVE RECEIVED. I'M SORRY. I'M [02:21:44] LOOKING IN MY EMAIL INBOX AND I DON'T SEE A WRITTEN COMMENT [02:21:47] FROM MR. HARRIS. SO HE MUST HAVE SENT IT DIRECTLY TO THE [02:21:50] COMMISSIONERS. YOU'RE MUTED COMMISSIONER STEINBREUCK. YEAH, [02:21:53] I THINK HE DID SEND IT DIRECTLY SO COMMISSIONERS CAN REVIEW [02:21:58] HIS EMAIL ON THEIR OWN TIME THERE. I WANTED TO MENTION THAT [02:22:04] THERE WILL BE TIME TO DISCUSS THE PROPOSED AMENDMENTS. I [02:22:09] THINK WE HAVE UP TO FIVE OF THEM NOW. I HAD EXPECTED THAT [02:22:14] COMMISSION THAT EXECUTIVE DIRECTOR METRUCK WOULD COMMENT [02:22:17] ON THE TWO THAT WERE SUBMITTED WITHIN THE TIME FRAME [02:22:22] BUT I THINK IT MAY BE BEST TO TAKE UP EXECUTIVE [02:22:26] STAFF RESPONSE TO THE PROPOSED AMENDMENTS AT THE NEXT MEETING [02:22:31] AND CONTINUE WITH OUR OTHER ITEMS BECAUSE WE HAVE A PRETTY [02:22:34] LENGTHY AGENDA THAT WE ARE STILL WADING THROUGH HERE. [02:22:39] IF I HEAR NO OBJECTIONS TO THAT APPROACH, WE CAN CONTINUE [02:22:46] WITH THE NEXT ITEM. SO MR. COMMISSION PRESIDENT WOULD WE I02:22:511 LIKE TO CONTINUE THIS PUBLIC HEARING TO NOVEMBER 17TH? YES, THANK [02:22:54] YOU FOR THAT CLERK HART. YES, IT IS MY INTENTION IN THE [02:22:58] INTEREST OF TRANSPARENCY [02:23:01] AND PUBLIC IN PROCESS THAT WE CONTINUE THIS PUBLIC HEARING TO [02:23:05] THE NOVEMBER 17TH MEETING WHICH WILL ALLOW FURTHER TIME FOR [02:23:09] PUBLIC COMMENT AT THAT DATE AND ADDITIONAL TIME FOR MEMBERS OF [02:23:15] PUBLIV HOPEFULLY TO REVIEW IN MORE DETAIL SOME OF THESE [02:23:19] BUDGET AMENDMENTS AND THE ENTIRE BUDGET ADOPTION PROCESS. [02:23:25] SO I'M PROPOSING THAT THIS HEARING BE CONTINUED AND IF [02:23:28] THERE IS NO OBJECTION TO ADDING THAT ADDITIONAL TIME FOR THESE [02:23:33] AMENDMENTS [02:23:35] IT WILL BE CONTINUED TO NOVEMBER 17TH. IS THERE ANY [02:23:38] OBJECTION TO THAT APPROACH? [02:23:42] OKAY, I DON'T SEE ANY HANDS UP. [02:23:45] OKAY CLERK. PLEASE READ THE NEXT ITEM INTO THE [02:23:50] RECORD. [02:23:52] THANK YOU. MR. PRESIDENT. THIS IS ITEM 10B, INTRODUCTION OF [02:23:55] AND HOLD A PUBLIC HEARING REGARDING RESOLUTION NUMBER [02:23:58] 3780, A RESOLUTION OF THE PORT COMMISSION OF THE PORT OF [02:24:03] SEATTLE SPECIFYING THE DOLLAR AND PERCENTAGE CHANGE AND THE [02:24:06] REGULAR PROPERTY LEVY FROM THE PREVIOUS YEAR PER RCW 8455120 [02:24:12] PROVIDING FOR 3% INCREASE OF THE LEVY FROM \$76,384,800 [02:24:18] TO \$78,676,344 [02:24:25] COMMISSIONERS, I APPRECIATE THE DISCUSSION OF THE BUDGET ITEM, [02:24:29] THE PREVIOUS ITEM. THIS ITEM CONCERNS THE TAX [02:24:34] LEVY. THE PRELIMINARY BUDGET YOU WERE JUST BRIEFED ON REFERENCES [02:24:37] 2021 TAX LEVY TOTALING ROUGHLY SEVENTY EIGHT POINT SEVEN [02:24:42] MILLION DOLLARS. WE RECOMMEND A 3% INCREASE TO THE TAX LEVY TO [02:24:46] CATCH UP ON OUR PURCHASING POWER AS DAN THOMAS

[02:24:49] DISCUSSED EARLIER TO WEATHER THE IMPACTS FROM COVID-19 AND



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102:24:531 TO SUPPORT OUR INVESTMENTS IN CRITICAL STRUCTURE. THIS WOULD [02:24:56] ADD A DOLLAR AND FIFTY EIGHT CENTS TO THE MEDIAN HOMEOWNER'S [02:25:00] TAX FROM TO 2020. WE DO NOT MAKE THIS RECOMMENDATION [02:25:04] LIGHTLY. WHILE OUR INCREASE IS VERY SMALL, WE ACKNOWLEDGE THAT [02:25:08] ANY TAX INCREASE CAN BE A BURDEN FOR SOME OF OUR [02:25:11] COMMUNITY MEMBERS, ESPECIALLY DURING A PANDEMIC. AS A MAJOR [02:25:15] ECONOMIC ENGINE, WE MUST LOOK FORWARD TO USE THE TOOLS [02:25:18] AVAILABLE TO US TO SUPPORT INVESTMENTS IN OUR REGION SO WE [02:25:21] CAN REMAIN COMPETITIVE, STRIVE TOWARDS EQUITY, AND MAINTAIN [02:25:25] CRITICAL ASSETS. IT'S BEEN AN EXTRAORDINARY [02:25:28] BUDGET YEAR FOR MANY GOVERNMENTS AND INSTITUTIONS ACROSS [02:25:31] THE COUNTRY. THERE'S STILL A LOT OF UNCERTAINTY AS WE MOVE [02:25:34] FORWARD IN THE BUDGETING PROCESS, BUT THE TAX LEVY IS [02:25:38] ONE TOOL WE HAVE IN OUR TOOLBOX TO HELP US WEATHER THE STORM. [02:25:42] THE CONSEQUENCES OF NOT TAKING ACTION WILL BE FELT BY MANY [02:25:45] WHOSE JOBS DEPEND UPON THE PORT, BY COMMUNITIES WHOSE QUALITY OF [02:25:48] LIFE DEPENDS ON THE PORT INVESTING IN EFFICIENCY AND [02:25:51] SUSTAINABILITY, BY BUSINESSES ACROSS WASHINGTON STATE THAT [02:25:55] DEPEND UPON OUR STATUS AS A GLOBAL GATEWAY, AND BY LOCAL [02:25:58] GOVERNMENTS WHOSE ECONOMIC DEVELOPMENT STRATEGIES ARE [02:26:01] INTERTWINED WITH THE PORT. SO LOOK FORWARD TO GETTING YOUR [02:26:04] FEEDBACK ON THIS PROPOSAL. THE BRIEFERS ARE DAN THOMAS, OUR [02:26:08] CHIEF FINANCIAL OFFICER, MICHAEL TONG, CORPORATE BUDGET. THEY [02:26:14] WILL BE PRESENTING. SO DAN? YEAH. THANK YOU STEVE. SO [02:26:18] WASHINGTON STATE LAW REQUIRES TAXING DISTRICTS TO TAKE A [02:26:22] SEPARATE VOTE AS A SEPARATE RESOLUTION OR [02:26:26] ORDINANCE IF THEY WISH TO INCREASE THEIR PROPERTY TAXES [02:26:31] ABOVE A CERTAIN MINIMAL AMOUNT, TYPICALLY JUST THE AMOUNT OF [02:26:34] NEW CONSTRUCTION ADDED TO THE TAX ROLLS. SO IT'S SOMEWHAT OF [02:26:37] A TECHNICALITY. SO IN ORDER TO INCREASE THE LEVY BY 3%, [02:26:42] COMMISSION ACTION IS REQUIRED ON THIS RESOLUTION. SO WOULD BE [02:26:46] HAPPY TO ANSWER ANY QUESTIONS. [02:26:52] DO WE HAVE QUESTIONS? [02:26:55] I CAN RUN THROUGH THE ROLL. [02:26:58] BEGINNING WITH COMMISSIONER FELLEMAN. JUST FOR CLARITY'S SAKE, ONE OF THE COMMENTERS SPOKE TO THE CARES ACT AND [02:27:21] COULD YOU SPEAK TO THE ABILITY FOR US TO USE THE GRANT. WHAT [02:27:35] THAT MEANT AND WHAT WE'RE ABLE TO USE THE LEVEL FOR? [02:27:40] SURE. SO THE CARES ACT IS EXCLUSIVELY AVAILABLE FOR THE [02:27:44] AIRPORT AND THE AIRPORT ALONE. AND IT'S AVAILABLE TO PAY FOR [02:27:50] OPERATING EXPENSES OR DEBT SERVICE OR EVEN CAPITAL. THE [02:27:54] AIRPORT HAS ELECTED TO APPLY IT IN PARTICULAR TO OPERATING [02:27:57] EXPENSES AND DEBT SERVICE BECAUSE IT'S A LITTLE MORE [02:28:00] COMPLICATED TO APPLY IT TO CAPITAL. THERE'S MORE HOOPS [02:28:03] THEY HAVE TO GO THROUGH. SO THAT MONEY IS EXCLUSIVELY AVAILABLE [02:28:07] FOR THE AIRPORT. TAX LEVY ON THE OTHER HAND IS LEGALLY AVAILABLE [02:28:12] FOR ANY PORT PURPOSE. SO WHILE TRADITIONALLY THE PORT HAS NOT [02:28:16] UTILIZED THE TAX LEVY TO SUPPORT THE AIRPORT SINCE THE [02:28:20] AIRPORT IS DESIGNED TO BE SELF SELF FUNDING, [02:28:24] IN SOME LIMITED CIRCUMSTANCES, THE COMMISSION HAS ELECTED TO [02:28:28] APPLY LEVY FUNDS TO SERVE AIRPORT EXPENDITURES THAT ARE [02:28:33] NOT ALLOWED UNDER FAA REGULATIONS AGAINST REVENUE DIVERSION. SO [02:28:39] SOME EXAMPLES WOULD BE FUNDING FOR SOME OF THE HIGH LINE [02:28:41] SCHOOLS [02:28:43] INSTALLATION AND CONSTRUCTION THAT ARE OUTSIDE OF THE [02:28:48] ZONE AVAILABLE FOR AIRPORT FUNDING. SOME OF THE [02:28:51] AIRPORT PROGRAMS, SOME OF THE AIRPORT JOBS PROGRAMS [02:28:56] ARE UTILIZING LEVY FUNDS. THERE'S SOME MONEY THAT'S PART [02:28:59] OF THE [02:29:00] CITY OF SEATAC INTERLOCAL AGREEMENT THAT'S [02:29:04] APPLIED FOR [02:29:06] ADDITIONAL SECURITY IN THE CITY. SO IN CERTAIN LIMITED

[02:29:09] CIRCUMSTANCES, WE DO USE LEVY TO FUND SOME AIRPORT



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- [02:29:13] EXPENDITURES THAT ARE INELIGIBLE FOR AIRPORT FUNDING.
- [02:29:20] BUT WE COULD USE MORE, LEGALLY. WE CHOOSE NOT TO. COMMISSIONER
- [02:29:27] FELLEMAN YOU'RE MUTED.
- [02:29:59] JUST TRYING TO CLARIFY COULD LEVY FUNDS COULDN'T BE USED TO SUPPORT. IT WOULD NOT BE A GIFT OF PUBLIC
- [02:30:02] WE WOULD JUST BE ABLE TO JUSTIFY [CROSSTALK]
- [02:30:07] WELL REGARDLESS, IT'S STILL CAN'T BE A GIFT OF
- [02:30:10] PUBLIC FUNDS. THAT APPLIES UNDER
- [02:30:14] ALL CIRCUMSTANCES FOR HOW WE USE OUR MONEY SO WE CAN'T JUST
- I02:30:17I GIVE IT AWAY, BUT WE CAN PAY EXPENDITURES IF WE CHOSE OUT OF
- [02:30:22] THE TAX LEVY SUCH AS IN THE EXAMPLES I MENTIONED. THERE'S NO
- [02:30:26] PROHIBITION AGAINST USING THE LEVY TO PAY LEGITIMATE
- [02:30:29] EXPENSES.
- [02:30:31] FOR EITHER DIVISION.
- [02:30:33] I DIDN'T THINK IT INCLUDED OPERATIONAL ONES, BUT YOU'RE
- [02:30:37] SAYING THAT'S WITHIN OUR DISCRETION AS WELL. THAT'S
- [02:30:40] CORRECT. ALL RIGHT, THANKS, BUT WE CHOOSE NOT TO. THAT'S THE
- [02:30:44] POINT. RIGHT. GENERALL. EXCEPT FOR THOSE FEW LIMITED EXCEPTIONS.
- [02:30:49] THANK YOU, COMMISSIONER FELLEMAN. MOVING TO COMMISSIONER
- [02:30:53] CHO. I DON'T HAVE ANY FURTHER QUESTIONS ON THE LEVY, THANKS.
- [02:30:58] THANK YOU. COMMISSIONER CALKINS.
- [02:31:05] YOU'RE MUTED SIR. NO QUESTIONS RIGHT NOW.
- [02:31:07] THANK YOU. COMMISSIONER BOWMAN.
- [02:31:12] NO OTHER QUESTIONS ON THE LEVY. I DID HAVE SOME QUESTIONS ABOUT
- [02:31:15] THE CIP. I DON'T KNOW IF I STILL HAVE AN OPPORTUNITY TO
- [02:31:17] ASK THAT.
- [02:31:22] I AM HAVING SOME BROKEN AUDIO HERE DUE TO A POOR NETWORK QUALITY.
- [02:31:27] COMMISSIONER BOWMAN HAD QUESTIONS ON THE CIP.
- [02:31:31] COMMISSIONER STEINBREUCK. MAY I JUST ASK ONE OTHER QUESTION.
- [02:31:34] IT'S SOMEWHAT RELATED. OKAY. THANK YOU. I'LL BE REALLY BRIEF
- [02:31:38] BECAUSE IT IS RELATED TO THE LEVY AND WHAT WE'RE FUNDING.
- [02:31:42] YOU KNOW AGAIN, I JUST WANT TO CALL OUT THE THE EXTRAORDINARY
- [02:31:47] YEAR THAT WE'VE HAD AND THE STEPS THAT STAFF HAS TAKEN
- [02:31:51] TO HELP US GET THROUGH THE PANDEMIC.
- [02:31:53] BUT I CAN'T HELP BUT PROJECT OUT WHERE WE ARE
- [02:31:57] HOPING TO BE IN A FEW YEARS AND I WANTED TO JUST CALL ATTENTION
- [02:32:02] TO THE BUDGET THAT WE ADOPTED LAST YEAR AND THE BUDGET THAT
- [02:32:05] WE'RE LOOKING AT NOW AND CALL OUT FOUR PARTICULAR PROJECTS.
- [02:32:11] ONE IS FISHERMAN'S TERMINAL GATEWAY PROJECT. LAST YEAR WE
- [02:32:15] ADOPTED A CIP AND ESTIMATED THAT THAT PROJECT WILL BE 23
- [02:32:19] MILLION. WITH THIS BUDGET WE'RE LOOKING AT A NEW COST OF [02:32:22] OF 53 MILLION. 30 MILLION DOLLAR INCREASE. MORE THAN DOUBLE.
- [02:32:29] LOOKING AT THE MARITIME INNOVATION CENTER. LAST YEAR WE
- [02:32:33] PASSED A BUDGET, A CIP, THAT ESTIMATED THE COST OF THE
- [02:32:36] INNOVATION CENTER, WHICH IS A GREAT PROJECT, AT 10 MILLION
- [02:32:39] DOLLARS. IN THIS CIP WE'RE LOOKING AT A COST OF 16 MILLION
- [02:32:43] DOLLARS, A 62% INCREASE. AS WE'RE LOOKING AT THE T-91 UPLANDS. LAST
- [02:32:50] YEAR IN OUR 2020 BUDGET WE ESTIMATED THAT PROJECT WOULD
- [02:32:53] COST THIRTY EIGHT MILLION DOLLARS. NOW IN 2021 OUR
- [02:32:57] ESTIMATES ARE 48 MILLION DOLLARS, OR ANOTHER 10 MILLION
- [02:33:01] DOLLAR INCREASE. AND THEN AS I MENTIONED PREVIOUSLY IN
- [02:33:04] TERMINAL 46 CRUISE TERMINAL, LAST YEAR WE ESTIMATED IT
- [02:33:08] WOULD BE A HUNDRED MILLION DOLLARS. THIS YEAR WITH A VERY
- [02:33:14] TENUOUS CRUISE FUTURE AHEAD OF US, WE'RE ESTIMATING IT TO BE A
- [02:33:18] HUNDRED AND TWENTY FOUR MILLION DOLLAR. AND I THINK WE ALL KNOW
- [02:33:21] THAT WE JUST REALLY DON'T HAVE ANY IDEA WHAT A NEW
- [02:33:23] CRUISE TERMINAL WOULD COST. AND COLLEAGUES, THE REASON I BRING
- [02:33:27] THIS UP IS THAT
- [02:33:29] YOU KNOW, AS WE ADVANCE IN SOME OF THESE PROJECTS, WE'RE LEARNING
- [02:33:33] MORE AND YOU KNOW, THE GATEWAY PROJECT IN PARTICULAR AS THE
- [02:33:37] STAFF GOT FURTHER INTO THE DESIGN REALIZED THERE WERE
- [02:33:40] PROBLEMS WITH THE SOIL. WE'VE ALWAYS KNOWN WE'VE HAD
- [02:33:44] ADDITIONAL CHALLENGES AT TERMINAL 91 AND CERTAINLY THE



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102:33:491 OUTLOOK FOR CRUISE [02:33:51] PUTS THE TERMINAL 46 PROJECT [02:33:55] OUT SEVERAL YEARS AT BEST. AND SO AGAIN, I WOULD JUST ASK US [02:33:59] TO CONSIDER AS WE'RE CONSIDERING INCREASES IN THE [02:34:01] LEVY TO THINK ABOUT HOW THIS LOOKS. WE HAD ALMOST A HUNDRED [02:34:07] MILLION DOLLARS IN INCREASES TO THESE CAPITAL PROJECTS IN JUST [02:34:12] A YEAR. IN ONE YEAR. AND WE REALLY HAVEN'T, WE HAVE SOME [02:34:18] ADVANCED DESIGNS AND SO I JUST REALLY WANT TO BE CAUTIOUS [02:34:21] ABOUT WHERE WE'RE GOING. MOST OF THEM ARE GREAT PROJECTS [02:34:26] AND PROVIDE JOBS FOR THE COMMUNITY AND SUPPORT OUR KEY [02:34:30] INDUSTRIES. AND SO I'M NOT. PLEASE DON'T GET ME WRONG. I'M [02:34:33] NOT ADVOCATING FOR NOT SUPPORTING THESE PROJECTS, BUT [02:34:37] I'M TRYING TO BE CAUTIOUS ABOUT OUR FINANCIAL VIABILITY MOVING [02:34:40] FORWARD AND CONTINUING TO JUST RELY ON INCREASES IN THE TAX [02:34:46] LEVY TO FUND THESE THINGS. MY STRONG PREFERENCE WOULD BE [02:34:49] THAT WE GET A BETTER HANDLE ON WHAT THESE PROJECTS REALLY COST [02:34:54] RATHER THAN BANKING MONEY. AND AND I WANT TO ACKNOWLEDGE THIS [02:34:58] THAT THE TAX LEVY HAS TO FUND SO MANY WONDERFUL COMMUNITY [02:35:02] PROJECTS AND I SUPPORT ALMOST ALL OF THEM. BUT THERE HAS BEEN, [02:35:07] I THINK WE WOULD ALL ACKNOWLEDGE, AN EXPONENTIAL [02:35:10] INCREASE IN THE NUMBER OF PROJECTS, COMMUNITY PROJECTS, [02:35:14] FUNDED OUT OF THE LEVY IN JUST THE LAST THREE YEARS. [02:35:18] AND SO WHILE AGAIN THESE ARE PROVIDING GREAT COMMUNITY [02:35:22] BENEFITS, I THINK THAT WE NEED AT SOME POINT TO RECONCILE. [02:35:27] YOU KNOW, HOW ARE WE GOING TO BE ABLE TO FUND THESE CAPITAL [02:35:29] PROJECTS? AND TO WHAT EXTENT ARE WE NOW BECOMING THE AGENCY THAT [02:35:34] IS TRYING TO BE ALL TO ALL PEOPLE? [02:35:37] BECAUSE WE CAN'T IN THE FUTURE DO ALL OF THOSE THINGS WITHOUT [02:35:41] CONTINUED INCREASES. AND I UNDERSTAND THAT THERE'S SOME [02:35:45] THAT SAY, YOU KNOW, PERHAPS WE SHOULD JUST CONTINUE TO [02:35:48] INCREASE THE TAX LEVY BY CIP. [02:35:52] YEAR OVER YEAR AND JUST PEOPLE GET USED TO IT. AND [02:35:56] THAT'S ONE APPROACH. AND I THINK WE SHOULD HAVE A DISCUSSION [02:35:58] ABOUT THAT, BUT I ALSO THINK THAT OUR STAFF HAS [02:36:02] DONE A REMARKABLE JOB OF MANAGING OUR EXPENSES IN MOST [02:36:07] CASES SO THAT AGAIN AS I MENTIONED IN THE BEGINNING OF THE [02:36:09] YEAR, WE ARE NET ASSET POSITIVE BY A HUNDRED AND NINETY-FIVE [02:36:12] MILLION DOLLARS. I JUST THINK THAT IT MIGHT BE SOME TIME TO [02:36:16] TO THINK ABOUT WHERE WE'RE GOING AND TO REALLY TRY AND [02:36:21] FIGURE OUT HOW WE'RE GOING TO TO BE ABLE TO AFFORD TO DO ALL [02:36:24] OF THE THINGS THAT WE WANT TO DO AGAIN. I REALLY WANT $\left[02{:}36{:}28\right]$ TO COMPLIMENT MY COLLEAGUES ON. THERE'S NO LACK OF INCREDIBLE I02:36:32] INTENTIONS. WE'RE ALL TRYING SO HARD TO TO FIND WAYS TO HELP [02:36:37] THE COMMUNITIES THAT NEED IT MOST AND CONTINUE ON WITH OUR [02:36:41] ECONOMIC DEVELOPMENT MISSION AT THE SAME TIME THAT WE'RE [02:36:45] PROVIDING ABSOLUTELY CRITICAL INFRASTRUCTURE TO NOT JUST THE [02:36:50] PUGET SOUND BUT TO THE STATE. THOSE ARE THREE REALLY LARGE TASKS. [02:36:55] AND I WOULD JUST ASK EVERYBODY TO CONSIDER WE MIGHT NOT BE [02:36:59] ABLE TO DO ALL THREE IN THE SAME WAY WITH THE FUNDING THAT [02:37:03] WE HAVE. AND WE MIGHT NEED TO PRIORITIZE SOME OF THESE [02:37:07] THINGS MOVING FORWARD. AND SO JUST ASK FOR US TO CONSIDER [02:37:10] SOME OF THESE THINGS AS WE'RE THINKING ABOUT THE LEVY [02:37:13] INCREASE BETWEEN NOW AND NEXT WEEK. THANK YOU. [02:37:17] THANK YOU COMMISSIONER BOWMAN. LET'S CONTINUE DOWN THE LIST OF [02:37:21] COMISSIONERS.THAT WOULD BE YOU COMMISSIONER STEINBREUCK. I [02:37:25] WILL CHECK ON THAT. I BELIEVE FELLEMAN HAS HIS HAND UP. [02:37:29] IS HE STILL WISHING TO SPEAK? [02:37:34] THAT WAS A RESIDUAL HAND. SORRY. [02:37:41] GOOD. SO LET'S MOVE ON THEN. IF THERE ARE NO FURTHER [02:37:46] QUESTIONS OR COMMENTS, I WOULD ENTERTAIN A MOTION TO INTRODUCE [02:37:50] RESOLUTION [02:37:52] NUMBER 3780 AND SET IT UP FOR ACTION ON NOVEMBER 17, 2020.

[02:37:58] SO MOVED. SECONDED. IT'S BEEN MOVED AND



- I02:38:02] SECONDED. THE MOTION WAS MADE AND SECONDED. LET'S DO A ROLL [02:38:07] CALL. THANK YOU. BEGINNING WITH COMMISSIONER FELLEMAN. [02:38:11] AYE. THANK YOU. COMMISSIONER CHO. AYE. THANK YOU. COMMISSIONER [02:38:15] CALKINS. AYE. THANK YOU. COMMISSIONER BOWMAN. AYE WITH [02:38:21] A CAVEAT THAT I WANT TO ADVANCE THE CONVERSATION. THANK [02:38:24] YOU. AND COMMISSIONER STEINBREUCK. YES. THANK YOU. [02:38:28] THERE ARE FIVE YESES AND 0 NO'S. MOTION PASSES. [02:38:34] THANK YOU COMMISSIONERS. IS THERE ANOTHER [02:38:39] AMENDMENT TO BE PROPOSED FROM COMMISSIONER FELLEMAN? NO, 102:38:44 COMMISSIONER STEINBREUCK. HE SPOKE TO THAT EARLIER. I WASN'T SURE IF IT WAS FOR THIS OR THE [02:38:47] OTHER RESOLUTION. IT WAS FOR THIS [02:38:50] RESOLUTION. HE WAS SUPPOSED TO DO HIS AMENDMENTS TOGETHER. DON'T KNOW IF HE [02:38:54] HAS ANYTHING IN ADDITION TO SAY. OKAY, SO I HAD [02:38:57] MISUNDERSTOOD THAT BECAUSE HE. COMMISSIONER, YOUR'E [02:39:02] ABSOLUTELY RIGHT. I SHOULD HAVE SAVED [02:39:04] MY DISCUSSION OF THE TAX LEVY FOR THIS PART OF THE CONVERSATION BUT I JAMMED [02:39:08] THEM BOTH IN.. I HAVE NOTHING MORE TO ADD, YOU'LL [02:39:12] BE HAPPY TO HEAR. [LAUGHTER] [02:39:13] OKAY, THAT'S GOOD. SO, I'M GLAD WE GOT TO HEAR THAT. [02:39:20] WELL. I THINK WE'RE READY FOR THE PUBLIC HEARING IF THERE ARE [02:39:23] NO FURTHER QUESTIONS OR COMMENTS AT THIS TIME, I'D LIKE [02:39:27] TO OPEN THE PUBLIC HEARING ON RESOLUTION NUMBER 3780. DEPUTY [02:39:32] CLERK, PLEASE CALL THE FIRST PERSON WHO SIGNED UP TO SPEAK. [02:39:36] I BELIEVE THE ONLY PERSON IS JC HARRIS. OKAY, COUNCILMAN MEMBER [02:39:42] HARRIS, YOU HAVE THE FLOOR. [02:39:46] CAN YOU HEAR ME? [02:39:49] YEAH, BUT NOT WELL. [02:39:56] YES, WE JC WE CAN HEAR YOU. OKAY, SORRY, [02:40:01] SO I SENT YOU A LETTER WHICH PRETTY MUCH, YOU KNOW, IF YOU [02:40:05] READ IT, HAS WHAT I HAD TO SAY, BUT. [02:40:08] I JUST WANT TO TAG ONTO WHAT COMMISSIONER BOWMAN SAID. [02:40:13] SUPPORT, AND GOD BLESS YOU, HAS BECOME SO BROAD IN ITS [02:40:20] ASPIRATIONS TO DO GREAT THINGS FOR KING COUNTY. AND THAT'S A [02:40:24] WONDERFUL THING, BUT YOU WILL [02:40:29] NEVER BE ABLE TO SELL THE TAX LEVY TO THE PEOPLE OF DES [02:40:33] MOINES BECAUSE, OVER ALL, THE BENEFITS THAT THEY RECEIVE JUST [02:40:41] ARE COMPLETELY OUTWEIGHED BY THE NEGATIVE IMPACTS OF THE [02:40:45] AIRPORT. [02:40:47] THERE'S JUST NO WAY YOU CAN EVER [02:40:50] BALANCE THAT OUT. THE FAIR THING TO DO WOULD BE TO [02:40:55] CALCULATE THE PORTION OF THE TAX LEVY THAT COMES FROM DES [02:40:59] MOINES AND GIVE IT BACK TO THE CITY IN THE FORM OF AIRPORT [02:41:06] MITIGATION. IT IS A WONDERFUL THING THAT YOU DO ALL OF THIS [02:41:12] STUFF FOR OYSTERS AND ORCAS AND SHELTERS AND ALL OF [02:41:17] THAT OTHER STUFF, BUT IT WOULD MAKE FAR MORE DIFFERENCE TO MY [02:41:23] RESIDENCE TO SEE THAT THERE WAS A ONE TO ONE CORRESPONDENCE BETWEEN [02:41:28] THE TAXES THEY PAY AND THE RELIEF THAT THEY RECEIVE TO THE [02:41:33] NEGATIVE IMPACTS OF SEA-TAC AIRPORT. AND I THINK THAT'S [02:41:37] ABOUT IT GUYS. THANK YOU. [02:41:44] CLERK, ARE THERE NO FURTHER [02:41:47] SIGN UPS FOR THE PUBLIC HEARING? [02:41:50] THAT IS ALL OF THEM. OKAY, AND AGAIN, [02:41:54] IT WOULD BE MY INTENTION TO CONTINUE THIS PUBLIC HEARING TO [02:41:57] NOVEMBER 17TH SO THAT THERE'S ADDITIONAL TIME TO SPEAK ON [02:42:06] THE BUDGET MOTIONS AND AMENDMENTS. [02:42:12] IF I HEAR NO FURTHER OBJECTION, WE WILL CONTINUE THE PUBLIC
- [02:42:16] HEARING TO NOVEMBER 17TH.
- [02:42:19] OKAY GOOD. SO BE IT. AND WE'RE ALMOST BACK UP TO OUR CLERK
- [02:42:24] SCHEDULE OF MEETING TIME HERE. SO WE'VE GOTTEN SOME ADDITIONAL
- [02:42:29] TIME HERE. SO
- [02:42:32] I'D LIKE THE CLERK TO READ INTO THE RECORD THE NEXT ITEM OF THE
- [02:42:35] AGENDA, WHICH IS ITEM 10C. THANK YOU. MR. COMMISSION
- [02:42:39] PRESIDENT. THAT IS ITEM 10C, INTRODUCTION OF RESOLUTION 3781,



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102:42:441 A RESOLUTION OF THE PORT OF SEATTLE COMMISSION ESTABLISHING [02:42:46] PAY RANGES FOR NON-REPRESENTED JOBS AND AUTHORIZING THE [02:42:50] BENEFITS THAT COMPRISE THE OVERALL BENEFITS PACKAGE [02:42:53] OFFERED TO NON-REPRESENTED PORT EMPLOYEES AND AMENDING THE [02:42:56] SALARY AND BENEFITS POLICY DIRECTIVE ESTABLISHED BY [02:42:59] RESOLUTION NUMBER 3739. DIRECTOR MATRICK. COMMISSIONERS, THE [02:43:05] ANNUAL SALARY AND BENEFITS RESOLUTION IS OUR OPPORTUNITY [02:43:08] TO ENSURE THAT WE ARE REMAINING COMPETITIVE WITH OTHER [02:43:10] EMPLOYERS IN THE REGION TO ATTRACT AND RETAIN A QUALIFIED 102:43:14] WORKFORCE, AS NOTED IN PREVIOUS COMMUNICATION, GIVEN OUR BUDGET [02:43:17] CONSTRAINTS OPERATING IN THE COVID ENVIRONMENT, WE ARE [02:43:20] FOREGOING COMPENSATION INCREASES FOR THE NEXT YEAR. [02:43:24] HOWEVER, I'M PLEASED TO ANNOUNCE SOME OF THE CHANGES WE [02:43:26] ARE ABLE TO MAKE INCLUDING ADDING JUNETEENTH AS A PAID [02:43:29] PORT HOLIDAY FOR NON REPRESENTED AND THE SMALL PAY [02:43:34] RANGE ADJUSTMENT. I'M PLEASED TO HAVE STAFF SHARE A FEW OF [02:43:37] THE HIGHLIGHTS OF THE CHANGES WERE PROPOSING FOR 2021. ANN [02:43:40] MCCLELLAN, TOTAL REWARDS MANAGER, ANIKA CLICKS, TOTAL REWARDS [02:43:45] CONSULTANT, AND PATRICIA LEE, ASSISTANT TO THE MANAGING [02:43:49] DIRECTOR REPRESENTING THE BLACKS IN GOVERNMENT WILL BE [02:43:51] PRESENTING. THANK YOU DIRECTOR METRUCK. PRESENTERS, PLEASE [02:43:55] UNMUTE. COMMISSIONERS WILL REMAIN MUTED UNTIL THE [02:43:58] PRESENTATION IS COMPLETE AND THEN WE WILL CALL EACH ON [02:44:01] THE ROLL CALL TO ASK QUESTIONS AND MAKE COMMENTS. [02:44:05] THANK YOU. GOOD AFTERNOON COMMISSIONERS AND EXECUTIVE [02:44:08] DIRECTOR METRUCK. MY NAME IS ANNIKA CLICKS, TOTAL REWARDS [02:44:11] CONSULTANT IN HUMAN RESOURCES. NEXT SLIDE, PLEASE. [02:44:18] IN THIS BRIEFING ANN MCCLELLAN AND I WILL PROVIDE SOME [02:44:21] BACKGROUND INFORMATION FOR THE SALARY AND BENEFITS PROCESS AS [02:44:24] WELL AS OUR RECOMMENDED UPDATES AND CHANGES FOR RESOLUTION [02:44:27] 3781. PATRICIA LEE IS ALSO HERE WITH US TO PROVIDE REMARKS [02:44:32] ABOUT THE NEW PROPOSED HOLIDAY. NEXT SLIDE, PLEASE. THE SALARY [02:44:37] AND BENEFITS RESOLUTION SPECIFIES THE NON-REPRESENTED [02:44:40] PAY AND BENEFIT PROGRAMS AUTHORIZED BY THE PORT [02:44:42] COMMISSION WHILE ADMINISTRATIVE DETAILS OF THESE PROGRAMS ARE [02:44:45] MAINTAINED IN PORT POLICIES. THE RESOLUTION ALSO INCLUDES [02:44:48] AUTHORIZATION FOR BENEFITS OFFERED TO PORT OF SEATTLE [02:44:51] RETIREES AND TO PORT COMMISSIONERS AS WELL AS THE [02:44:54] ADMINISTRATIVE DETAILS FOR THESE BENEFITS. UPDATES TO THE [02:44:58] RESOLUTION ARE DESIGNED TO KEEP THE AUTHORIZED BENEFIT [02:45:01] PLANS CURRENT AND ENSURE THE TOTAL REWARDS PACKAGE THEY ARE [02:45:04] PART OF CONTINUES TO SUPPORT THE ATTRACTION AND RETENTION OF EMPLOYEES [02:45:07] WITH THE TALENTS AND ABILITIES NECESSARY FOR THE [02:45:11] PORT TO ACHIEVE ITS MISSION, VISION, AND OBJECTIVES. THIS [02:45:14] PRESENTATION WILL INCLUDE A BRIEFING TO HIGHLIGHT [02:45:16] RECOMMENDED UPDATES AND CHANGES TO THE POLICY DIRECTIVE AND AN [02:45:20] ADJUSTMENT TO NON-REPRESENTED PAY RANGES FOR 2021 AND REQUEST [02:45:24] A MOTION FOR THE INTRODUCTION. FOLLOWING THIS BRIEFING AND [02:45:27] INTRODUCTION, STAFF WILL RETURN TO REQUEST THE ADOPTION OF THE [02:45:30] SALARY AND BENEFITS RESOLUTION 3781 ON NOVEMBER 17TH. NEXT [02:45:35] SLIDE PLEASE. [02:45:38] RECOMMENDED UPDATES AND CHANGES FOR 2021 INCLUDE A PORT PAID [02:45:41] HOLIDAY TO COMMEMORATE JUNETEENTH, A PAY RANGE OF [02:45:44] ADJUSTMENT, AN UPDATE TO THE INTERNAL AUDIT DIRECTOR'S [02:45:46] REPORTING RELATIONSHIP, AND A NEW DEFINITION FOR A SPECIFIC [02:45:49] TYPE OF TEMPORARY ASSIGNMENT. NEXT SLIDE, PLEASE. [02:45:54] THE PORT CURRENTLY OFFERS 10 PAID HOLIDAYS FOR [02:45:57] NON-REPRESENTED EMPLOYEES PER THE SALARY AND BENEFITS POLICY [02:45:59] DIRECTIVE. WE ARE RECOMMENDING AN 11TH PAID HOLIDAY TO BE [02:46:04] ADDED TO COMMEMORATE JUNETEENTH ON JUNE 19TH. JUNTEENTH, [02:46:08] OTHERWISE KNOWN AS BLACK INDEPENDENCE DAY, COMMEMORATES [02:46:10] THE DAY AND 1865 WHEN ENSLAVED PEOPLE IN GALVESTON TEXAS HEARD [02:46:14] THE NEWS OF THEIR FREEDOM TWO YEARS AFTER PRESIDENT LINCOLN



[02:46:17]	ISSUED THE EMANCIPATION PROCLAMATION. IT IS CURRENTLY
[02:46:20]	OBSERVED AS EITHER A STATE OR CEREMONIAL HOLIDAY IN ALL BUT
[02:46:23]	THREE STATES IN U.S. THE PORT OF SEATTLE CHAPTER OF BLACKS
[02:46:28]	IN GOVERNMENT OVER THE YEARS HAS BEEN INSTRUMENTAL IN
[02:46:30]	KEEPING THE TRADITION OF JUNETEENTH CELEBRATIONS ALIVE
[02:46:33]	AT THE PORT. ON BEHALF OF BLACKS IN GOVERNMENT, I'D LIKE TO
	INVITE PATRICIA LEE TO SAY A FEW REMARKS ON THIS HISTORIC
	MOTION. THANK YOU MONICA. GOOD AFTERNOON TO THE COMMISSION
	STAFF, OUR EXECUTIVE DIRECTOR STEVE METRUCK, AND GUESTS. I AM
	PATRICIA LEE, A TWO-TERM NATIONAL BOARD MEMBER OF BLACKS
	IN GOVERNMENT AND OUR REGIONAL DIRECTOR. IT IS MY DISTINCT HONOR
	TO SHARE THIS GOOD NEWS OF JUNETEENTH AS A PORT HOLIDAY
	AND ITS SIGNIFICANCE. JUNETEENTH REPRESENTED A
	PIVOTAL MOMENT IN OUR HISTORY OF PEOPLE OF COLOR AS SLAVES
	AND INDENTURED SERVANTS. JUNETEENTH CELEBRATIONS BEGIN
	AT THE PORT IN THE EARLY 2000S, AROUND 2003 WHEN LILLIAN CAUSEWISELY,
	THE THEN PRESIDENT OF BIG, INTRODUCED THE HOLIDAY TO
	THE PORT. LILLIAN WAS, AND CONTINUES TO BE, A DRUM MAJOR
	FOR THIS SOCIAL JUSTICE WORK. THE PORT'S LEGEND OF JUNETEENTH.
	LEGACY SHALL I SAY, THE PORT'S LEGACY OF JUNETEENTH HAS
	CONTINUED THROUGH BIG'S ANNUAL CELEBRATION WHERE WE NOT ONLY
	COMMEMORATE AND CELEBRATE ITS HISTORY BUT CONTINUE TO BUILD
	ON THE LEGACY THROUGH AWARDING OF COLLEGE AND HIGH SCHOOL
[02:47:49]	SCHOLARSHIPS TO LOCAL STUDENTS. TODAY BLACK'S
[02:47:54]	IN GOVERNMENT IS PROUD TO BE INSTRUMENTAL IN ANOTHER PIVOTAL
[02:47:57]	MOMENT IN THE HISTORY OF JUNETEENTH AND THE PORT OF
	SEATTLE AS HUMAN RESOURCES AND DEVELOPMENT INTRODUCES SALARY
[02:48:05]	AND BENEFITS RESOLUTION 3781 TO FORMALLY PROPOSE JUNETEENTH AS
[02:48:11]	THE 11TH PAID HOLIDAY FOR ALL NON-REPRESENTED EMPLOYEES. WE
[02:48:19]	WANT TO THANK THE COMMISSIONERS, EXECUTIVE DIRECTOR METRUCK, AND
[02:48:23]	THE EXECUTIVE LEADERSHIP TEAM FOR THE EARLY ENGAGEMENT
[02:48:27]	AND LEADERSHIP AROUND THIS CALL TO ACTION.
[02:48:31]	WE THANK YOU FOR THINKING BIG. THE PORT CONTINUES TO BE A
[02:48:35]	BEACON AND THIS COMMUNITY AND THIS REGION MODELING EQUITY
	DIVERSITY AND INCLUSION AND ITS POLICIES AND PRACTICES. I'M
	DEEPLY HONORED TO SHARE THIS MOMENT WITH MY COLLEAGUES AND
	ALL 80 PLUS MEMBERS OF THE PORT OF SEATTLE CHAPTER OF BLACKS IN
	GOVERNMENT. WE LOOK FORWARD TO THE ADOPTION OF THIS MOTION ON
	NOVEMBER 17TH. THANK YOU FOR THIS OPPORTUNITY. WE ARE
	STRONGER TOGETHER. ANNIKA? THANK YOU, PATRICIA. I WILL NOW TURN
	IT OVER TO ANN MCCLELLAN TO BRIEF YOU ON THE REMAINING
	UPDATES IN THIS RESOLUTION AND YOU CAN GO TO THE NEXT SLIDE,
	PLEASE. THANK YOU. GOOD AFTERNOON COMMISSIONERS AND
	EXECUTIVE DIRECTOR METRUCK. MY NAME IS ANN MCCLELLAN, TOTAL
	REWARDS MANAGER AND HUMAN RESOURCES. THE 2021 RESOLUTION
	WILL INCLUDE A POLICY DESCRIPTION UPDATE AND I WANT
	TO THANK MICHELLE HART FOR HER GREAT HELP IN PROVIDING THE
	INFORMATION FOR THIS UPDATE AND WALKING US THROUGH WHAT THE
	CHANGE WILL BE. THIS AMENDMENT IS BEING MADE TO CORRESPOND
	WITH THE RECENT COMMISSION BYLAWS CHANGE TO REFLECT THE
	REPORTING RELATIONSHIP OF THE INTERNAL AUDIT DIRECTOR TO THE
	COMMISSION DELEGATED THROUGH TO THE AUDIT COMMITTEE. THIS
	AMENDMENT WAS DIRECTED BY THE COMMISSION AT ITS OCTOBER 27TH,
	2020 MEETING.
	NEXT SLIDE. PLEASE.
	EACH YEAR, WE CONDUCT A MARKET PRICING PROCESS TO ENSURE THAT
	OUR NON-REPRESENTED JOBS ARE PAID COMPARABLE TO THE EXTERNAL
	MARKET. THIS YEAR THAT ANALYSIS IS SHOWING THAT THE JOBS WE
	WERE ABLE TO BENCHMARK ARE WITHIN 1% OF THE MARKET. WE
	ALSO LOOK AT COMPENSATION PLANNING SURVEYS THAT TELLS US
	WHAT EMPLOYERS IN BOTH PUBLIC AND PRIVATE SECTOR ARE
	PROJECTING FOR THEIR 2021 BUDGET AND THAT DATA IS INDICATING
102:50:23	THAT EMPLOYERS IN THE PUGET SOUND AREA ARE ANTICIPATING AN



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I02:50:281 AVERAGE TWO POINT EIGHT PERCENT INCREASE TO THEIR BUDGETS. [02:50:31] BASED ON THAT INFORMATION, WE ARE RECOMMENDING A 2% [02:50:34] ADJUSTMENT TO THE 2021 NON-REPRESENTED SALARY RANGES [02:50:39] TO ENSURE THAT THOSE RANGES REMAIN COMPETITIVE. [02:50:42] IT'S IMPORTANT TO NOTE THAT THE RANGE ADJUSTMENT DOES NOT [02:50:45] EQUATE TO AN INCREASE OF THE ADJUSTMENT AMOUNT FOR ALL [02:50:49] NON-REPRESENTED EMPLOYEES. HOWEVER, THERE IS A MINIMAL [02:50:52] COST ASSOCIATED WITH THE SALARY ADJUSTMENT BUT ONLY FOR [02:50:55] EMPLOYEES WITH CURRENT SALARIES THAT FALL BELOW THE NEW RANGE [02:50:59] MINIMUM FOR THEIR GRADE. WITH A TWO PERCENT ADJUSTMENT, WE [02:51:03] WOULD NEED TO ADJUST PAY FOR ABOUT ELEVEN EMPLOYEES AT A [02:51:07] COST OF APPROXIMATELY \$13,000. [02:51:11] WE ALSO MONITOR THE CITY OF SEATTLE MINIMUM WAGE TO ENSURE [02:51:15] THAT OUR LOWEST RANGE MINIMUM DOES NOT FALL BELOW THAT. IN [02:51:19] 2021 VERSES 2022 SHOWED ON THE SLIDE. IN 2021, THE CITY'S [02:51:24] MINIMUM WAGE WILL BE \$16.69 [02:51:28] PER HOUR AND WITH THE ADJUSTMENT WE'RE [02:51:31] RECOMMENDING, WE WILL HAVE NO PAY RATES THAT FALL BELOW THAT/ [02:51:37] NEXT SLIDE PLEASE. [02:51:40] AND FINALLY, WE'LL BE ADDING A DEFINITION FOR PROJECT RELATED [02:51:46] TEMPORARY ASSIGNMENTS. WE CURRENTLY HAVE A DEFINITION FOR [02:51:49] REGULAR TEMPORARY ASSIGNMENTS THAT GENERALLY LASTS SIX MONTHS [02:51:53] AND NO LONGER THAN ONE YEAR. THE PROJECT RELATED ASSIGNMENT [02:51:57] WAS CREATED PRIMARILY TO ACCOMMODATE EMPLOYEES WORKING [02:52:01] ON CAPITAL PROJECTS AT A HIGHER LEVEL THAN THEIR REGULAR JOB. [02:52:05] THESE ASSIGNMENTS ARE EXPECTED TO LAST AT LEAST ONE YEAR AND [02:52:09] NO LONGER THAN FOUR. 102:52:121 AND THAT CONCLUDES OUR PRESENTATION, WE'RE HAPPY TO [02:52:15] ANSWER ANY QUESTIONS. VERY GOOD SPECIAL THANKS TO PATRICIA [02:52:19] LEE FOR HER ELOQUENT INTRODUCTION OF THE JUNETEENTH [02:52:24] PROPOSED HOLIDAY. I WANT TO TURN NOW TO COMMISSIONERS FOR [02:52:29] COMMENTS AND QUESTIONS [02:52:31] AND ASK THE CLERK TO CALL THE ROLL. THANK YOU COMMISSIONER [02:52:35] STEINBREUCK, BEGINNING WITH COMMISSIONER FELLEMAN, I'M TRYING TO MAKE SURE I'M NOT MUTED FOR A CHANGE. [02:52:43] YOU ARE NOT MUTED. SIR. [LAUGHTER] ALRIGHT, I'M SORRY. I SWEAR [02:52:52] I HAVEN'T BEEN MUTING YOU, COMMISSIONER. THANK YOU. I'M [02:52:57] WORKING OFF MY CELL PHONE IN MY OFFICE. ANYWAY, I WANT TO [02:53:02] CONGRATULATE YOU ON ADVOCATING FOR THIS VERY IMPORTANT [02:53:05] RECOGNITION AND FOR EXECUTIVE METRUCK FOR FOLLOWING ON [02:53:12] THIS ON THIS. WE'VE ALL BEEN VERY MUCH SUPPORTIVE OF [02:53:15] THIS AND COMMISSIONER CHO HAS BEEN CENTRAL TO THAT AS [02:53:19] WELL. SO, I APPRECIATE THAT. AT THE SAME TIME I ALSO [02:53:22] APPRECIATE THE STAFF, YOU KNOW, BEING PART OF THE SOLUTION OF [02:53:26] HELPING US MEET THIS UNIQUE BUDGETARY MOMENT IN TIME, AND I [02:53:30] THINK THIS IS A GREAT MUTUAL RECOGNITION THAT WE'RE [02:53:36] ALL IN IT TOGETHER, AND HOPEFULLY BODES WELL FOR OUR [02:53:41] FUTURE TOGETHER, SO I THANK YOU AGAIN. [02:53:45] THANK YOU. COMMISSIONER CHO. YEAH. I ALSO WANT TO JUST [02:53:50] THANK DIRECTOR METRUCK FOR TAKING THIS ON AND BEING GRACIOUS [02:53:54] AND CONTEMPLATING THIS BIG CHANGE. YOU KNOW AS MY FELLOW [02:53:59] COLLEAGUES KNOW, THIS IS ONE OF THE ASKS THAT I MADE THE AT THE [02:54:03] BEGINNING OF THE YEAR IN TERMS OF BUDGET ASKS. AND YOU KNOW AT [02:54:08] THE TIME I WASN'T SURE IF THIS WAS GOING TO HAPPEN, BUT I'M [02:54:12] EXTREMELY PLEASED TO BE MOVING FORWARD WITH THIS. I THINK IT [02:54:17] TELLS A LOT ABOUT WHAT WE STAND FOR AS A COMMISSION BUT ALSO AS [02:54:21] AN INSTITUTION AND A VERY INFLUENTIAL ONE AT [02:54:25] THAT WITHIN THIS COMMUNITY. AND SO I HOPE THAT THIS BE SERVES [02:54:28] AS A CATALYST WITHIN THE REGION TO [02:54:31] YOU KNOW, AND I HOPE I WE SEE OTHER FORMS OF [02:54:35] GOVERNMENT FOLLOWING SUIT. SO THANK YOU STEVE AND ALL THE [02:54:39] STAFF WHO HAVE WORKED TO MAKE THIS POSSIBLE. [02:54:42] THANK YOU. COMMISSIONER CALKINS.

[02:54:46] YEAH, I WOULD SIMPLY ADD YOU KNOW, I'VE THOUGHT A LOT ABOUT



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102:54:501 THIS QUESTION OF WHAT HOLIDAYS DO WE COMMEMORATE AT THE PORT [02:54:54] OF SEATTLE AND I THINK A KEY FUNCTION OF HOLIDAYS FOR A [02:54:57] SOCIETY ARE TO REMIND US REGULARLY OF OUR HISTORY AND [02:55:03] IN THIS PARTICULAR CASE, [02:55:05] I THINK WE ALL KNOW THE CHURCHILL QUOTE THOSE THAT FAIL [02:55:08] TO LEARN FROM HISTORY ARE DOOMED TO REPEAT IT. AND SO ON [02:55:11] THIS PARTICULAR ISSUE THERE WAS A GAP IN THAT PERIODIC REMINDER [02:55:17] OF THAT PART OF OUR HISTORY THAT WE MUST NEVER REPEAT AND [02:55:21] SO I'M TRULY GRATEFUL FOR COMMISSIONER CHO AND FOR 102:55:251 PATRICIA LEE AND OTHERS AND LEADERSHIP AT THE PORT OF [02:55:27] SEATTLE WHO ADVANCE THIS AND FOR EXECUTIVE DIRECTOR METRUCK [02:55:30] TAKING THE STEP TO INCLUDE IN THIS YEAR'S BUDGET. [02:55:33] SO, THANK YOU SO MUCH. [02:55:36] THANK YOU COMMISSIONER CALKINS. COMMISSIONER BOWMAN. THANK YOU. [02:55:40] I DON'T HAVE MUCH TO ADD EXCEPT THAT I JUST WANT TO SAY [02:55:43] PATRICIA, YOU ARE AN ABSOLUTE ROCK STAR. THAT WAS A BEAUTIFUL [02:55:47] PRESENTATION. THANK YOU. NOBODY COULD HAVE DONE IT ANY BETTER. [02:55:51] JUST TOP-NOTCH. YOU SAID IT AS ELOQUENTLY AS ANYBODY COULD. [02:55:55] THANK YOU SO MUCH FOR YOUR LEADERSHIP. AND FOR ALL OF THE [02:55:58] MEMBERS OF BIG AND EVERYBODY THAT BOUGHT THIS FORWARD, [02:56:01] PARTICULARLY COMMISSIONER CHO. THANK YOU. AND COMMISSIONER [02:56:06] STEINBREUCK. JUST TO MENTION THAT THERE WILL BE FURTHER [02:56:09] OPPORTUNITY TO SPEAK TO THE PROPOSED JUNETEENTH HOLIDAY. I [02:56:15] THINK WE MAY BE THE FIRST AMONGST LOCAL GOVERNMENTS TO [02:56:19] ADOPT THIS, SHOULD IT GO FORWARD AND I AM CO-SPONSORING WITH [02:56:24] COMMISSIONER CHO AND GREATLY APPRECIATE HIS [02:56:27] LEADERSHIP AS WELL AS THE STAFF INTEREST AND SUPPORT. AND SO WE [02:56:33] WILL ALSO BE INVITING SOME COMMUNITY MEMBERS TO SPEAK AS [02:56:37] PRESENTERS AND MEMBERS OF BLACKS IN GOVERNMENT. VERY [02:56:42] SIGNIFICANT EVENT OR OCCASION I SHOULD SAY TO BE [02:56:49] ADVANCING THIS NEW HOLIDAY. IT'S NOT SOMETHING THAT HAPPENS [02:56:52] OFTEN AND IT IS EXTREMELY SIGNIFICANT AND IMPORTANT. [02:56:57] THANK YOU. 102:56:59] COMMISSIONER STEINBREUCK, I BELIEVE NOW WE WOULD HAVE A [02:57:04] MOTION TO INTRODUCE. THANK YOU. SO AT THIS POINT, IS THERE [02:57:12] A MOTION IN THIS RESOLUTION NUMBER 3781 AND SET IT FOR [02:57:16] THE SECOND READING ON NOVEMBER 17, 2020. SO MOVED. IT'S BEEN [02:57:21] MOVED. IS THERE A SECOND? SECOND. IT'S BEEN MOVED AND SECONDED. THE [02:57:24] MOTION WAS MADE AND SECONDED AND WE'LL GO THROUGH THE ROLL [02:57:28] CALL FOR THE VOTE BEGINNING WITH COMMISSIONER FELLEMAN. AYE. [02:57:32] THANK YOU. COMMISSIONER CHO. AYE. THANK YOU. COMMISSIONER [02:57:36] CALKINS. AYE. THANK YOU. COMMISSIONER BOWMAN. AYE. THANK [02:57:41] YOU. COMMISSIONER STEINBREUCK. YES. THANK YOU. THERE ARE FIVE [02:57:45] YESES AND ZERO NO'S. THE MOTION PASSES. [02:57:52] CLERK HART, PLEASE READ THE NEXT ITEM INTO THE RECORD. [02:57:56] THANK YOU. MR. PRESIDENT. THIS IS ITEM 10D AUTHORIZATION FOR [02:57:59] THE EXECUTIVE DIRECTOR TO ADVERTISE AND EXECUTE A MAJOR [02:58:03] WORKS CONSTRUCTION CONTRACT AND TO INCLUDE A PROJECT LABOR [02:58:06] AGREEMENT FOR THE REPLACEMENT OF DISTRESSED PAVEMENTS AND [02:58:09] SUPPORTING INFRASTRUCTURE FOR THE 2021 PORTION OF THE 2021 TO [02:58:14] 2025 AIRFIELD PAVEMENT AND SUPPORTING INFRASTRUCTURE [02:58:17] REPLACEMENT PROGRAM AT THE SEATTLE TACOMA INTERNATIONAL [02:58:20] AIRPORT. THIS CONSTRUCTION AUTHORIZATION IS FOR 37 MILLION [02:58:24] NINE HUNDRED THOUSAND DOLLARS FOR A TOTAL AUTHORIZATION TO [02:58:27] DATE OF \$51,395,000. THE TOTAL 2021 THROUGH 2025 PROGRAM [02:58:34] COST IS \$153,500,000. [02:58:40] COMMISSIONERS, LAST YEAR YOU AUTHORIZED THE DESIGN AND [02:58:43] PREPARATION OF CONSTRUCTION DOCUMENTS FOR OUR AIRFIELD [02:58:46] PAVEMENT REPLACEMENT PROGRAM. WE'RE BEFORE YOU TODAY TO [02:58:48] REQUEST AN AUTHORIZATION FOR THE MAINTENANCE OF THIS [02:58:51] CRITICAL INFRASTRUCTURE TO PROVIDE SAFE AND EFFICIENT [02:58:54] CONDITIONS FOR AIRCRAFT OPERATIONS. SINCE THIS BEGINS [02:58:57] THE NEXT FIVE YEAR PERIOD, WE THOUGHT IT WAS IMPORTANT TO



- 102:59:001 COME BEFORE YOU TO TALK ABOUT THIS
- [02:59:04] PROGRAM. PRESENTERS ARE CHRIS COULTER, CAPITAL PROJECT MANAGER
- [02:59:11] AND ROBERT
- [02:59:12] KICKOVAS, AIRPORT OPERATIONS DEVELOPMENT MANAGER.
- [02:59:17] CHRIS? GOOD AFTERNOON COMMISSIONERS, STEVE.
- [02:59:22] YES, AS MENTIONED. WE'RE HERE. THIS IS THE FIRST YEAR OF OUR
- [02:59:27] NEW FIVE-YEAR PROGRAM THAT WE'RE ASKING FOR CONSTRUCTION
- [02:59:29] AUTHORIZATION ON. THIS IS A CONTINUATION OF OUR
- [02:59:32] PROGRAMMATIC APPROACH TO REPAIR OLD PAVEMENT AND OTHER
- 102:59:381 SUPPORTING INFRASTRUCTURE AROUND THE AIRFIELD.
- [02:59:41] IF YOU COULD GO TO THE NEXT SLIDE, PLEASE.
- [02:59:46] NEXT SLIDE PLEASE.
- [02:59:51] GREAT.
- [02:59:53] HERE. WE HAVE
- [02:59:55] THE 2021 PROJECT LOCATIONS. LIKE I SAID, THIS IS
- [02:59:59] PROGRAMMATIC SO IT INCORPORATES SEVERAL DISTINCT
- [03:00:01] PROJECTS WITHIN IT EACH YEAR.
- [03:00:05] THE PROJECTS THAT WILL BE PART OF THE 2021 EFFORT WILL BE THE
- [03:00:10] TAXILANE JUST SOUTH OF THE SOUTH SATELLITE
- [03:00:13] AND BETWEEN THE ALASKA MAINTENANCE HANGAR. ALSO, WE
- [03:00:17] WILL BE REPLACING THE PAVEMENT AND UTILITIES AT THE CARGO FOUR
- [03:00:22] FACILITY, WHICH IS USED FOR REMAIN OVERNIGHT PARKING AS
- [03:00:25] WELL AS PRIMARIES OPERATION.
- [03:00:28] AND THEN FINALLY WE'LL ALSO BE REDOING,
- [03:00:32] RESEALING THE JOINTS ON THE OUTBOARD RUNWAY AND TAXIWAY
- [03:00:38] TANGO.
- [03:00:40] NEXT SLIDE PLEASE.
- 103:00:441 AGAIN. HERE'S JUST THE PROJECT SCOPE, REMAINING WORK AREAS.
- [03:00:49] NEXT SLIDE. WE ARE HERE TODAY FOR CONSTRUCTION AUTHORIZATION.
- [03:00:56] AS EXECUTIVE DIRECTOR METRUCK MENTIONED, WE WERE HERE EARLIER
- [03:01:01] FOR DESIGN AUTHORIZATION LAST YEAR. CONSTRUCTION START WOULD
- [03:01:07] BE IN QUARTER 2 OF 2021 AND WE WOULD HAVE AN IN USE STATE FOR
- [03:01:13] THESE PROJECTS OF QUARTER FOUR OF 2021.
- [03:01:19] I'LL ADD SOME BACKGROUND TO THIS.
- [03:01:22] IN ADDITION TO COMING TO YOU FOR PREVIOUS DESIGN
- [03:01:24] AUTHORIZATION FOR THIS WORK, WE ALSO PRESENTED THIS AT AAAC
- [03:01:30] MEETING IN SEPTEMBER OF LAST YEAR, 2019, AND RECEIVED A
- [03:01:35] MAJORITY OF INTEREST BALLOT IN JANUARY OF 2020, THIS
- [03:01:39] YEAR.
- [03:01:41] I WOULD ALSO MENTION THAT THIS WAS INCLUDED AS PART OF THE
- [03:01:45] APRIL 2020 COMMISSION STUDY SESSION ON THE CAPITAL PLAN AND
- [03:01:50] THIS PROJECT WAS INCLUDED AS A PRIORITIZED AVIATION PROJECT IN
- [03:01:55] THAT IT ACCOMPLISHES THE STATED AVIATION GOALS OF MEETING
- [03:01:58] SAFETY, OPERATIONAL CONTINUITY, AND CRITICAL INFRASTRUCTURE
- [03:02:01] NEEDS, AS WELL AS UTILIZING AVAILABLE FEDERAL FAA
- [03:02:05] FUNDING.
- [03:02:07] ADDITIONALLY THE STUDY SESSION PRIORITIZED THIS PROJECT AS
- [03:02:10] MEETING ALL FOUR GUIDING PRINCIPLES OF THE COMMISSION
- [03:02:14] STUDY SESSION, WHICH WAS TO MAXIMIZE ECONOMIC BENEFIT,
- [03:02:17] ENSURE HIGH WMBE UTILIZATION, BENEFIT SMALL
- [03:02:21] BUSINESS, AND ADVANCE ENVIRONMENTAL PROTECTION.
- [03:02:26] NEXT SLIDE PLEASE.
- [03:02:30] AGAIN, OUR PROGRAM BUDGET, OUR OVERALL PROGRAM BUDGET FOR THE
- [03:02:33] FIVE-YEAR PROGRAM IS A HUNDRED AND FIFTY THREE POINT FIVE
- [03:02:35] MILLION. WE'RE HERE TODAY TO ASK FOR AUTHORIZATION FOR
- [03:02:40] THIRTY SEVEN POINT NINE MILLION, WHICH WILL BE FOR
- [03:02:43] CONSTRUCTION JUST FOR THE 2021 SEASON. WE'LL CONTINUE TO RETURN
- [03:02:48] TO YOU EACH YEAR FOR EACH YEAR OF CONSTRUCTION AUTHORIZATION
- [03:02:52] THROUGH 2025.
- [03:02:55] NEXT SLIDE, PLEASE.
- [03:03:00] WE HAVE DONE A LOT OF COMMUNICATION AND OUTREACH TO
- [03:03:03] OUR STAKEHOLDERS AND PARTNERS BOTH
- [03:03:07] AIRLINE SPECIFIC LIKE ALASKA, AIR CARGO STAKEHOLDER MEETINGS,



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103:03:12] STATION MANAGER MEETINGS. AS WELL AS WITH AIR TRAFFIC. ETC. [03:03:19] NEXT SLIDE, PLEASE. [03:03:24] MORE COORDINATION AND OUTREACH. WE UNDERSTAND THE IMPACTFUL NATURE [03:03:27] OF OUR WORK AND WE'VE BEEN DOING LOTS OF WORK [03:03:33] WITH THIS PROJECT TO ENSURE THAT PEOPLE ARE IN THE LOOP ON [03:03:39] NEXT SLIDE, PLEASE. [03:03:43] I JUST WANT TO BRING UP A COUPLE RISKS FOR THE PROJECT. ONE [03:03:47] IS THIS IS AN FAA SPONSORED PROJECT. WE'RE EXPECTED TO [03:03:51] RECEIVE [03:03:53] 12 MILLION OR MORE DOLLARS IN FAA FUNDING FOR THIS [03:03:57] BUT BECAUSE OF THAT WE WILL NEED THEIR APPROVAL TO BID AND [03:04:01] CONCURRENCE TO AWARD. WE HAVE ALREADY RECEIVED THAT APPROVAL [03:04:05] TO BID AND WHEN IT COMES TIME TO AWARD, WE WILL JUST NEED TO [03:04:10] MAKE SURE. I ONLY BRING THIS UP JUST BECAUSE YOU KNOW, [03:04:15] SOMETIMES THERE ARE THINGS OUTSIDE OF OUR CONTROL LIKE [03:04:17] CERTAIN FAA PROCESSES. [03:04:21] OTHER RISK ARE , YOU KNOW, WE HAVE A LIMITED NUMBER OF GATES [03:04:25] WE WANT TO TAKE TAKE OFFLINE FOR CONSTRUCTION. SO [03:04:30] THERE'S YOU KNOW, CERTAIN GATES ON THE IAF PROJECT THAT WILL [03:04:34] NEED TO BE COMPLETED BEFORE WE START CONSTRUCTION. AND THEN [03:04:37] FINALLY OUR BIGGEST RISK TENDS TO BE INCLEMENT WEATHER. AND SO [03:04:41] WE WANT TO MAKE SURE THAT WE ARE TARGETING THIS WORK TO [03:04:46] AVOID INCLEMENT WEATHER AND FOR THAT REASON WE NEED TO STAY ON [03:04:49] SCHEDULE. [03:04:51] I ALSO HAVE MY COLLEAGUE FROM OPERATIONS HERE, ROB PHYLLIS. [03:04:57] ROB. WOULD YOU LIKE TO ADD ANYTHING THAT I MIGHT HAVE [03:05:01] MISSED? THANK YOU, CHRIS AND THANK YOU COMMISSIONERS, MR. METRUCK, JUST [03:05:07] TO EMPHASIZE A COUPLE OF THINGS THAT CHRIS MENTIONED DURING HIS [03:05:10] PRESENTATION. THIS IS YOUR PROGRAMMATIC APPROACH. WE JUST [03:05:14] FINISHED THE LAST FIVE YEARS IN 2021, OR WERE FINISHING UP [03:05:18] THE LAST FIVE YEARS RIGHT NOW IN 2020 AND 2021 IS THE FIRST [03:05:21] OF THE NEXT FIVE YEARS AND IT IS INDEED PROGRAMMATIC. WE 103:05:24] DON'T DO ANY ONE YEAR IN A VACUUM. WE LOOK AT HOW ONE YEAR [03:05:29] IMPACTS CARRIERS, IMPACTS OUR TENANTS, AND WE TRY NOT TO [03:05:32] SCHEDULE TOO MUCH YEAR TO YEAR AROUND THE SAME AREA IMPACTING [03:05:35] THE SAME PEOPLE. [03:05:37] AND AGAIN THE PAVEMENT THAT WE'RE REPLACING. IT'S NOT JUST [03:05:42] RANDOM. IT'S REALLY BASED ON THE AGE OF THE [03:05:45] PAVEMENT, THE NEED FOR REPAIR AND ONGOING MAINTENANCE OF THE [03:05:48] PAVEMENT, AND THE STRATEGIC VALUE OF THE PAVEMENT. [03:05:52] FOR INSTANCE, ON AN [03:05:54] IMAGE CHRIS SHOWED EARLIER. IT SHOWED WHERE THE WORK AREA [03:05:57] WAS ON THE SOUTH SATELLITE. THAT PAYMENT WAS CONSTRUCTED AT [03:06:00] THE SAME TIME AS THE SOUTH SATELLITE. IT WAS BETWEEN [03:06:02] 1970 AND 1972 AND DESIGNED WITH THE 20 YEAR DESIGN LIFE. SO YOU [03:06:08] CERTAINLY GOT YOUR MONEY'S WORTH OUT OF THAT. CARGO FOUR, THE [03:06:11] PAVEMENT UP THERE WAS CONSTRUCTED AGAIN BACK IN 1970. [03:06:16] AND THEN THE JOINTS TYPICALLY HAS ABOUT A 10-YEAR [03:06:18] LIFE WAS CONSTRUCTED IN THE YEARS LEADING UP TO THE THIRD RUNWAY [03:06:21] WHICH OPENED IN 2008. SO EVERYTHING WE'RE DOING OUT [03:06:24] THERE IS REALLY DUE. [03:06:26] AND THEN I THINK WE HAVE A COUPLE OF SLIDES TALKING ABOUT [03:06:28] COORDINATION AND CHRIS DEFINITELY EMPHASIZED THAT. [03:06:32] WE CONTINUE TO COORDINATE WITH OUR CUSTOMERS AND OUR PARTNERS. [03:06:39] A LOT OF COORDINATION WITH ALASKA AIRLINES BECAUSE THIS [03:06:41] PROJECT WILL IMPACT ACCESS TO THEIR HANGERS. [03:06:45] SIMILAR WITH PRIME AIR. CARGO FOUR IS WHERE THEY CONDUCT THEIR [03:06:49] OPERATIONS UP THERE AND AS ANYONE KNOWS, THERE'S A [03:06:52] BIG INCREASE IN AIR CARGO ACTIVITY WITH THE PANDEMIC. SO [03:06:56] WE'RE DEFINITELY COORDINATING WITH THEM AND IMPACTS TO THEIR

[03:06:59] OPERATIONS. AND WE DO CONTINUE TO COORDINATE GATE OUTAGES WITH [03:07:04] OUR GATE SCHEDULING TEAM AND WITH OTHER PROJECTS AS CHRIS



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103:07:08] MENTIONED THAT ARE ALSO IMPACTING GATES BECAUSE THERE'S [03:07:10] ONLY SO MANY GATES YOU CAN TAKE OUT A ONCE. AND OF COURSE, WE [03:07:13] ARE ALWAYS IN COORDINATION AND DISCUSSIONS WITH THE FAA, THE [03:07:16] FAA WITH RUNWAY AND TAXIWAY IMPACTS. THAT'S REALLY IT. JUST [03:07:20] WANT TO EMPHASIZE THOSE THINGS AND WE'LL BE HAPPY TO ANSWER ANY [03:07:24] QUESTIONS. [03:07:26] OKAY, LET'S UNMUTE COMMISSIONERS AND THANK YOU PRESENTERS. I'LL [03:07:33] RUN THROUGH THE ROLL CALL FOR QUESTIONS OR COMMENTS BEGINNING [03:07:35] WITH COMMISSIONER FELLEMAN. NO QUESTIONS AT THIS TIME. THANK YOU. COMMISSIONER CHO. NO QUESTIONS. THANK [03:07:44] COMMISSIONER CALKINS. NONE FOR ME. THANK YOU. COMMISSIONER BOWMAN. I [03:07:49] DON'T HAVE ANY QUESTIONS, BUT I JUST WANT TO COMPLIMENT ROBERT [03:07:52] ON THE PRESENTATION. THANK YOU SO MUCH. I KNOW THAT YOU'VE [03:07:55] BEEN WAITING A LONG TIME TODAY, IT'S A LONG MEETING. AND I WANT [03:07:59] YOU TO KNOW THAT WE WERE PAYING CLOSE ATTENTION. YOU GUYS HAVE [03:08:01] DONE A GREAT JOB ON THIS AND IT'S JUST SORT OF THE BREAD AND [03:08:04] BUTTER OF WHAT WE DO. SO THANK YOU FOR YOUR WORK. THANK YOU. [03:08:07] THANK YOU. THANK YOU COMMISSIONER BOWMAN. [03:08:10] COMMISSIONER STEINBREUCK. WELL, YES, AND I THINK WE RECOGNIZE [03:08:13] IN THE REVIEW OF THE AGENDA FOR TODAY THE IMPORTANCE OF THIS [03:08:17] PROJECT, ITS IMPORTANCE TO THE AIRPORT, TO AIR SAFETY, AND TO [03:08:23] CAPITAL MAINTENANCE THAT IS NEEDED, AND THE VALUE OF THIS [03:08:28] SO THAT'S WHY WE MADE THIS OPPORTUNITY TO HEAR THE DETAILS [03:08:32] OF THIS VERY IMPORTANT PROJECT. SO THANKS TO [03:08:35] STAFF AND FOR YOUR WORK ON THIS AND PRESENTERS. [03:08:42] OKAY, ARE THERE ANY ADDITIONAL QUESTIONS FROM COMMISSIONERS? I [03:08:47] DON'T SEE ANY HANDS UP AT THIS TIME. I WOULD ENTERTAIN A [03:08:52] MOTION AND A SECOND TO APPROVE ITEM 10D. SO MOVED. [03:08:59] IS THERE A SECOND? [03:09:02] I THINK I HEARD A SQUEAKY SECOND. I'LL SECOND. OKAY, [03:09:08] THANK YOU. OKAY, THE MOTION WAS MADE AND SECONDED. WE'LL GO AHEAD [03:09:12] AND GO THROUGH THE ROLL. COMMISSIONER FELLEMAN. AYE. THANK YOU [03:09:17] COMMISSIONER CHO. AYE. THANK YOU. COMMISSIONER CALKINS. [03:09:20] AYE, THANK YOU, COMMISSIONER BOWMAN, AYE, THANK YOU [03:09:25] COMMISSIONER STEINBREUCK. YES. THANK YOU. THERE ARE FIVE YESES. [03:09:29] EXCELLENCE. THE MOTION PASSES. THANK YOU AGAIN. [03:09:37] WE CAN NOW MOVE ON TO ITEM NUMBER 11. [03:09:43] CLERK, PLEASE READ THE NEXT ITEM INTO THE RECORD. [03:09:46] THANK YOU. MR. PRESIDENT. THIS IS ITEM 11A, THIS [03:09:50] IS QUARTER 3 2020 FINANCIAL PERFORMANCE BRIEFING. [03:09:55] COMMISSIONERS, EARLIER YOU HEARD ABOUT MY PROPOSED 2021 BUDGET [03:09:58] AND PLAN A FINANCE. NOW YOU'LL HEAR ABOUT HOW WE PERFORMED [03:10:01] AGAINST OUR REVISED BUDGET ASSUMPTIONS MADE AT THE ONSET [03:10:05] OF THE PANDEMIC AND HOW THIS PERFORMANCE FACTORS INTO OUR [03:10:07] PLANNING. MOST NOTABLE IN THIS PRESENTATION IS THAT OUR [03:10:10] EXPENSES ARE TRENDING BELOW OUR REVISED BUDGET, WHICH IS GOOD [03:10:14] NEWS IF YOU'RE TRYING TO MEET A REVISED BUDGET. THE [03:10:17] PRESENTERS, I'M GOING TO START AND TURN IT OVER TO DAN THOMAS AND [03:10:21] I THINK WE HAVE A NUMBER OF PRESENTERS HERE AND HE'LL IN [03:10:24] TURN INTRODUCED THEM AS WE GO THROUGH. SO CHIEF FINANCIAL, DAN [03:10:27] THOMAS. DAN. [03:10:29] THANK YOU STEVE, AGAIN. AND YEAH, WE'RE GOING TO TURN RIGHT [03:10:32] TO BORGEN ANDERSON. WE'RE GOING TO BEGIN WITH AVIATION AND THEN [03:10:35] WORK THROUGH THE REST OF THE DIVISIONS AND FINISH UP WITH A [03:10:37] PORT WIDE SUMMARY. SO BORGEN, ARE YOU THERE? I AM. [03:10:42] THANK YOU, DAN. [03:10:44] MOVE ON TO THE NEXT SLIDE, PLEASE. [03:10:48] SO EARLIER I TALKED ABOUT HOW WE HAVE BETTER THAN EXPECTED [03:10:52] FINANCIAL RESULTS FOR THE THIRD QUARTER AND THAT IS LEADING US [03:10:55] TO CHANGE OUR PLANNING A LITTLE BIT ON THE CARES GRANT. SO I [03:10:59] WANT TO TRY TO WALK YOU THROUGH THAT GIVEN THAT THE FIRST

[03:11:01] COUPLE LINE ITEMS ARE BIG NEGATIVE VARIANCES REMINDING YOU AGAIN [03:11:06] THAT WHERE WE WERE WHEN WE SET THE REVISED BUDGET. AT THAT

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[03:11:10] POINT TIME IN TIME WE DID NOT HAVE A REALLY GOOD HANDLE ON [03:11:13] WHAT THE CARES GRANTS WERE GOING TO LOOK LIKE AND HOW WE [03:11:15] COULD USE THEM. SO AS YOU CAN SEE THE REVISED BUDGET MATCHES THE [03:11:19] APPROVED BUDGET. WE DID NOT CHANGE THE AERONAUTICAL BUDGET [03:11:23] AT ALL ON THE REVENUE SIDE. ON THE NON AERONAUTICAL SIDE, WHEN [03:11:27] WE SET THE REVISED BUDGET, WE WERE ASSUMING A FIFTY ONE [03:11:31] PERCENT DROP IN PASSENGERS FOR THE YEAR. AND WE SUBSEQUENTLY [03:11:35] UPDATED THAT TO BE DOWN 61 PERCENT. AND THE PRIMARY [03:11:38] DIFFERENCE IS THAT THE 51 PERCENT DROP SCENARIO ASSUMED A 103:11:43] FOURTH-QUARTER RECOVERY THAT WE'RE REALLY NOT ASSUMING RIGHT [03:11:46] NOW. AND SO IF WE WERE TO LOOK AT THE YEAR-TO-DATE NUMBERS, [03:11:50] WHICH YOU'LL SEE IN SUBSEQUENT SLIDES IN THE [03:11:53] APPENDIX, YOU'LL SEE THAT ON THE NON AERONAUTICAL SIDE, [03:11:56] WE'RE ACTUALLY TRACKING VERY CLOSE TO THE REVISED BUDGET [03:11:59] THROUGH THE THIRD QUARTER, BUT FROM A FORECAST STANDPOINT, [03:12:02] WE'RE EXPECTING TO BE BELOW AND THAT'S BECAUSE THE FOURTH [03:12:05] QUARTER IS THE BIGGEST DIFFERENCE IN THE ENPLANEMENT [03:12:08] FORECAST. [03:12:10] BUT WHAT WE ARE SEEING AND WHAT I'D LIKE TO EMPHASIZE IS THAT [03:12:13] WHEN WE SET THAT REVISED, EXCUSE ME, WHEN WE SET THE [03:12:17] BUDGET, EXCUSE ME, THAT WHEN WE UPDATED OUR NON AERONAUTICAL [03:12:21] FORECAST ALIGNED WITH THE 61% PASSENGER DROP SCENARIO, WE [03:12:27] WERE ASSUMING REVENUES OF A HUNDRED AND THIRTEEN MILLION [03:12:30] AND WE'RE NOW FORECASTING A HUNDRED AND EIGHTEEN MILLION. [03:12:33] SO THAT'S THE BETTER-THAN-EXPECTED RESULTS [03:12:36] THAT I WAS REFERRING TO EARLIER. [03:12:38] ON THE EXPENSE SIDE, WE ARE WELL BELOW AND THERE'S [03:12:42] A NUMBER OF AREAS, BUT PRIMARILY WE'VE GOT SOME [03:12:45] SIGNIFICANT SAVINGS IN UTILITIES AND WE REALIZED [03:12:48] SOME SAVINGS IN OUR [03:12:51] ENVIRONMENTAL REMEDIATION LIABILITY EXPENSE AS WELL, SO WE [03:12:54] EXPECT TO COME IN WELL BELOW THE REVISED BUDGET. THE KEY [03:12:58] MEASURES THOUGH THAT I'D LIKE TO POINT OUT ARE THE DEBT 103:13:01] SERVICE COVERAGE WHICH YOU CAN SEE IN THE SECOND BOX OF 135 [03:13:06] AND THE CASH BALANCE, OR THE ADF BALANCE, ESTIMATED AT [03:13:10] 280 MILLION DOLLARS AND BOTH OF THOSE [03:13:15] ARE WELL ABOVE WHAT WE WERE EXPECTING EARLIER AND THAT'S [03:13:18] WHAT GIVES US SOME COMFORT IN MOVING SOME SMALL AMOUNT OF [03:13:22] CARES GRANT MONEY 4.7 MILLION INTO 2021. AND WE CAN DO THAT [03:13:29] WITHOUT IMPACTING THE AIRLINE DEFICIT. WHEN WE [03:13:36] PRESENTED OUR Q2 RESULTS, WE WERE EXPECTING A YEAR-END [03:13:38] DEFICIT WITH THE AIRLINE'S 25 MILLION DOLLARS. MEANING THEY [03:13:41] WOULD OWE US. WE UPDATED THAT FORECAST IN AUGUST IS A PART [03:13:46] OF THE BUDGET THAT WAS REDUCED TO 5 MILLION AND NOW IT'S DOWN TO [03:13:50] LESS THAN 1 MILLION. SO WE'VE ESSENTIALLY ADDRESSED THE [03:13:53] AIRLINE'S PRIMARY CONCERN OF ADDRESSING THE YEAR-END DEFICIT [03:13:59] AND THAT ALLOWED US THE ABILITY TO PUSH SOME OF THE CARES MONEY [03:14:03] INTO 2021 TO REDUCE THE LANDING FEE NEXT YEAR AS I HAD SAID [03:14:07] BEFORE WITHOUT REALLY IMPACTING OUR RESULTS THIS YEAR TOO MUCH. [03:14:13] SO THOSE ARE THE HIGHLIGHTS FOR THE AIRPORT, AND I'D BE HAPPY [03:14:17] TO ANSWER QUESTIONS OR TURN IT OVER TO KELLY WHO I THINK IS [03:14:21] COMING NEXT. [03:14:24] PAUSE FOR QUESTIONS COMMISSIONERS? [03:14:30] OKAY, LET'S CONTINUE. I HAVE A QUESTION. I JUST THOUGHT THAT YOU WERE DOING ROLL CALL. [03:14:34] YES. I'M SORRY. I JUST DIDN'T SEE ANY HANDS UP [03:14:38] THOUGH. LET'S DO ROLL CALL AT THIS POINT. WOULD YOU LIKE ME [03:14:41] TO GO THROUGH THE FULL ROLL? YES PLEASE, THANK YOU. [03:14:44] BEGINNING WITH COMMISSIONER FELLEMAN. [03:14:49] NOT AT THIS TIME. THANK YOU. THANK YOU. COMMISSIONER CHO. NO, THANKS. [03:14:52] THANK YOU. COMMISSIONER CALKINS. [03:14:57] NONE AT THIS TIME. THANK YOU. COMMISSIONER BOWMAN. HI BORGEN, [03:15:02] COULD YOU GIVE SOME ILLUMINATION TO WHAT YOU MIGHT

[03:15:05] SPEND THE 33 MILLION ON OF THE CARES ACT NEXT YEAR? WHAT DO



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103:15:111 YOU THINK ABOUT THAT? SO IT'S 33. WE'RE ACTUALLY GOING TO [03:15:14] INCREASE IT BY 4.7 BUT THE FOCUS IS GOING TO BE ON DEBT [03:15:17] SERVICE. AND FOR THE PUBLIC CAN YOU ILLUMINATE WHY THAT'S [03:15:23] IMPORTANT. WELL THAT'S IMPORTANT BECAUSE UM, IF WE [03:15:27] USED THE CARES MONEY TO PAY DEBT SERVICE WE KEEP THOSE [03:15:31] COSTS OUT OF THE AIRLINE RATE BASE. AND SO IT REDUCES WHAT [03:15:35] THE AIRLINE'S OWE US AND THAT ALLOWS US TO MODERATE THE RATE [03:15:40] INCREASES BECAUSE FOR NEXT YEAR, WE'RE STILL EXPECTING [03:15:44] PASSENGER TRAFFIC TO BE DOWN 30% AND [03:15:50] THAT'S STILL A BIG DROP IN VOLUME AND MANY OF OUR RATES [03:15:53] ARE BASED ON SORT OF VOLUME METRICS LIKE LANDED WEIGHT [03:15:57] DRIVES THE LANDING FEE, OR THE NUMBER OF INTERNATIONAL [03:16:00] ARRIVING PASSENGERS DRIVES THE FEDERAL INSPECTION SERVICES [03:16:04] RATE THAT IS PAID BY THE AIRLINE'S FOR INTERNATIONAL [03:16:06] ARRIVALS. AND BOTH OF THOSE RATES ARE SEVERELY IMPACTED BY [03:16:11] THE DROP IN ACTIVITY AND THE ABILITY TO USE CARES MONEY [03:16:17] TO MODERATE THOSE RATE INCREASES IS EXTREMELY [03:16:19] IMPORTANT. THANKS BORGEN, I JUST WANT TO JUST TO MAKE [03:16:23] SURE THAT THE PUBLIC, WHOEVER MIGHT STILL BE LISTENING, [03:16:25] UNDERSTANDS WHY WE WOULD DO THAT AND FOR THE [03:16:30] RECORD, I AGREE WITH THAT STRATEGY. I WOULD ASK HOWEVER [03:16:33] FOR THE STAFF TO CONSIDER THAT IF WE NOW ARE AT. SO ABOUT [03:16:38] THIRTY SEVEN POINT FIVE MILLION? IS THAT WHAT I'M [03:16:41] HEARING? [03:16:43] IN RESERVES FROM THE CARE ACT. YOU SAID ADDITIONAL 4.5? [03:16:49] SORRY FOR RESERVE ON? I'M SORRY, [03:16:53] YOU'RE GOING TO RESERVE 33 MILLION. BUT YOU SAID NOW IT'S [03:16:56] AN ADDITIONAL? FOR THE CARES [03:16:59] FOR NEXT YEAR. YES. YEAH, SO I'D ASK THE STAFF TO CONSIDER [03:17:05] WHETHER WE COULD SET A SMALL PORTION OF THAT THREE FOUR [03:17:09] MILLION ASIDE [03:17:11] INTO A FUND TO THINK ABOUT WHETHER, TO BE ABLE TO USE, IF WE [03:17:14] NEED IT, FOR CONTINUED SUPPORT OF OUR ADR TENANTS IF THE NEED 103:17:21] ARISES SO THAT YOU ALL DON'T HAVE TO FIGURE OUT HOW TO DO [03:17:24] THAT. IT'S A SMALL AMOUNT OF MONEY. YOU KNOW, AGAIN, I JUST [03:17:27] ASKED YOU ALL TO THINK ABOUT IT AND MAYBE GET BACK TO US ABOUT [03:17:30] WHAT THAT WOULD LOOK LIKE? [03:17:33] AGAIN, THE CARES MONEY CAN ONLY BE USED TO REIMBURSE COSTS THAT [03:17:37] WE HAVE INCURRED. SO THERE ARE SOME LIMITATIONS ON WHAT WE CAN [03:17:41] DO WITH IT, BUT WE'LL TAKE YOUR YOUR RECOMMENDATION AND [03:17:46] SEE IF WE CAN THINK OF SOMETHING THAT WOULD [03:17:48] ADDRESS THE NEED. [03:17:50] OKAY, THANK YOU. [03:17:54] ALL RIGHT. [03:17:58] I HAVE NO QUESTIONS AT THIS TIME. WE CAN CONTINUE WITH THE [03:18:01] PRESENTATION. [03:18:04] OKAY. WE'LL MOVE ON THE KELLY. [03:18:08] GOOD AFTERNOON, COMMISSIONERS HERE IS A ROLLUP OF THE [03:18:11] NON-AVIATION FORECASTS. REVENUES ARE BELOW OUR REVISED BUDGET [03:18:16] FOR ECONOMIC DEVELOPMENT AND MARITIME DUE TO COVID-19 HAVING [03:18:20] A DEEPER IMPACT TO CRUISE AND CONFERENCE AND EVENT CENTER [03:18:23] THAN WE ANTICIPATED LAST SPRING ALONG WITH LOWER [03:18:28] CONTAINER VOLUMES AT THE SEAPORT ALLIANCE. THESE WERE [03:18:31] PARTIALLY OFFSET BY SOME VARIABLE COST SAVINGS. OVERALL [03:18:36] NET OPERATING INCOME IS LOWER THAN WHAT WE BUDGETED BUT [03:18:40] IN LINE WITH FUNDING SCENARIOS WE PRESENTED THIS SUMMER THAT [03:18:44] ARE DRIVING OUR CIP. [03:18:50] THE STORMWATER UTILITY YOU CAN SEE HERE IS REVENUES ARE COMING [03:18:54] IN ABOUT FLAT TO BUDGET AND OUR EXPENSES ARE BELOW PRIMARILY [03:18:59] DUE TO SOME OF THOSE COST CUTTING SAVINGS THAT [03:19:02] WE'VE HAD THIS YEAR. [03:19:05] NEXT SLIDE.

[03:19:09] HERE'S THE SUMMARY FOR THE MARITIME DIVISION.



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[03:19:13] YOU CAN SEE THAT REVENUES ARE COMING IN A LITTLE [03:19:17] BELOW BUDGET LIKE WE HAD MENTIONED. MOST OF THAT'S DUE TO [03:19:21] NO RETURN OF THE CRUISE BUSINESS. WE HAD ANTICIPATED [03:19:24] THEY WOULD COME IN AROUND LATE AUGUST, BUT THE SEASON GOT [03:19:28] CANCELLED FOR THE YEAR. THE FISHING COMMERCIAL AND [03:19:31] RECREATIONAL MARINAS IN THE LEASING PORTFOLIO ARE SEEING [03:19:35] LIMITED IMPACT AND THEN THE GRAIN TERMINAL IS ACTUALLY [03:19:39] DOING BETTER THAN WE THOUGHT DUE TO HIGHER DEMAND FOR FEEDSTOCK [03:19:43] PRIMARILY FROM CHINA AND [03:19:47] NORTHEAST ASIA. [03:19:50] ALSO, WE HAD THE ELIMINATION OF THE PORT VALET AND FURTHER CUTS [03:19:53] IN CENTRAL SERVICES, WHICH REALLY REDUCED OUR OPERATING [03:19:56] EXPENSES. SO NET, THE MARITIME DIVISION IS FORECAST [03:20:00] TO COME IN RIGHT ABOUT ON TRACK TO THE NOI WE HAD IN THE [03:20:04] REVISED BUDGET. [03:20:06] FOR CAPITAL TERMINAL 117, RESTORATION IS PLANNED TO COME. [03:20:12] A LOT MORE OF THOSE COSTS WERE PUSH FORWARD THIS YEAR THAT'S [03:20:15] WHY OUR CAPITAL FORECAST IS SLIGHTLY AHEAD OF WHAT OUR [03:20:18] REVISED BUDGET WAS. AND ONE MAJOR SUCCESS THAT WE'VE HAD [03:20:24] THIS YEAR WAS, AND IT SHOWS UP IN OUR NON-OPERATING INCOME, WAS [03:20:28] THAT WE RECOVERED ABOUT TWENTY SEVEN POINT FOUR MILLION [03:20:30] DOLLARS YEAR TO DATE [03:20:33] IN COST RECOVERY FOR ENVIRONMENTAL REMEDIATION [03:20:36] LIABILITY AND IT SHOWS UP IN NON-OPERATING INCOME. [03:20:50] COMMISSION STEINBREUCK. CAN I JUST ASK A MARITIME QUESTION? [03:20:54] SURE. SO THE ONE THING I'VE COME TO LEARN AND [03:21:00] IT'S NO MYSTERY IS THAT GRAIN IS SEASONAL AND SO THIRD [03:21:07] QUARTER, THIS WAS A GOOD [03:21:11] MONTHS FOR GRAIN AND I THINK RIGHT NOW WE ARE [03:21:15] SUPPOSEDLY GOING TO BE. LIKE THERE'S A GRAIN SHIP [03:21:18] ANCHORED OFF OF OUR 86 RIGHT NOW, [03:21:22] BUT THIS IS A PERIOD OF TIME WHEN PRODUCT IS COMING TO 103:21:271 MARKET. AND SO JUST IN TERMS OF LOOKING IT AS A TREND. IT'S [03:21:30] MORE CYCLIC. THAT'S ALL. [03:21:33] ONE OF THE THINGS THAT WE WERE INFORMED OF BY LOUIS [03:21:37] DREYFUS WAS THAT BRAZIL AND SOME OF THE OTHER [03:21:42] COUNTRIES THEY WERE LOOKING FOR TO GIVE THEM MORE [03:21:44] FEEDSTOCK WERE UNABLE TO MEET THE SUPPLY. SO THAT IS ONE OF [03:21:48] THE REASONS WHY WE'VE KIND OF PICKED BACK UP IN LIEU OF THE [03:21:51] TARIFFS. BUT YEAH, YOU WERE RIGHT, I REMEMBER YOU SAYING IN [03:21:54] SEPTEMBER YOU SAW A LOT OF SHIPS OUT THERE, AND THAT [03:21:57] ACTUALLY CAME IN AND SEPTEMBER REVENUE, SO [03:22:01] IN FACT, THE COAST GUARD IS CONCERNED ABOUT HAVING ENOUGH [03:22:03] ANCHORAGE, AND SO I DON'T THINK THAT'S BEEN A PROBLEM YET, BUT [03:22:06] IT IS A KNOWN CHALLENGE. SO, THANK YOU. [03:22:10] OKAY, AND THEN THE NEXT SLIDE WE HAVE HERE IS THE ECONOMIC [03:22:14] DEVELOPMENT DIVISION. [03:22:17] YOU CAN SEE THE BIG DRIVER HERE IS THE CONFERENCE AND [03:22:21] EVENT CENTER. IT IS DRIVING THAT 5.6 MILLION DOLLAR [03:22:27] VARIANCE TO REVISED BUDGET REVENUE. AGAIN, THIS ONE WE HAD [03:22:30] A LITTLE DEEPER CUTS THAN WE ANTICIPATED WHEN WE BUILT THIS [03:22:35] IN THE MARCH/APRIL TIMEFRAME. ON THE FLIP SIDE YOU CAN SEE SEE [03:22:40] ON THE THE OPERATING EXPENSES ARE SIGNIFICANTLY BELOW BUDGET. [03:22:44] AND THIS ONE, THE NOI IS, WE'RE LOOKING TO COME IN RIGHT ABOUT [03:22:47] ON TARGET TO BUDGET MAYBE A LITTLE BELOW BUT PRETTY DARN [03:22:52] CLOSE TO BUDGET. AND OUR CAPITAL SPENDING, AGAIN, IS WE'RE COMING [03:22:56] IN RIGHT ON TARGET AS WELL HERE. [03:23:02] I'M SORRY, ONE MORE TIME. WASN'T THERE [03:23:05] A RESERVE IN THE ECONOMIC DEVELOPMENT BUDGET FOR [03:23:08] POTENTIAL REAL ESTATE ACQUISITIONS? I'M SORRY

[03:23:12] ABOUT THIS PHONE SITUATION. ON A

[03:23:16] OPPORTUNISTIC BASIS? THAT WE DON'T HAVE THAT RESERVE AT THIS



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[00.00.40]	TIME
[03:23:19]	
	SOME OF THOSE. WE DO HAVE THE RESERVE AND WE'VE ALSO GOT
[03:23:25]	A CASH FLOW ADJUSTMENT. THERE'S A FEW MOVING PIECES IN THERE
[03:23:28]	AND I CAN ELABORATE ON A LITTLE FURTHER. BUT
[03:23:32]	BUT MOST OF THE RESERVE WE PUT OUT ON THERE IS IN THE FUTURE
	BECAUSE WE TYPICALLY DON'T. WE TYPICALLY AREN'T GOING TO BUY A
	PROPERTY IN THE SAME YEAR. SO SOME OF THE RESERVE WE HAVE IS
	BUILT FOR THAT.
	BUT IN THE GIVEN YEAR WHEN WE DO THE BUDGET WE'RE LOOKING
	MOSTLY AT PROJECTS THAT WE'RE ANTICIPATING TO SPEND IN THAT
	GIVEN YEAR. SO IT IS IN THE CIP SOMETIMES BUT NOT NECESSARILY
	IN THE GIVEN YEAR BUDGET DAVE CAN ELABORATE. I CAN DO THAT.
	COMMISSIONER FELLEMAN, EARLIER IN THIS YEAR WHEN WE'RE PUTTING
[03:24:08]	OUR INITIAL CIP TOGETHER WE DID HAVE A RESERVE THAT WAS
[03:24:12]	KIND OF EARMARKED HOPEFULLY FOR ACQUISITIONS. THAT WAS WHEN
[03:24:16]	WE HAD A CIP FORECAST OF OVER 500 MILLION AND SINCE THAT IS
[03:24:21]	NOW DROPPED TO ABOUT 300 MILLION WE'VE HAD TO POSTPONE
	THAT AND WE ALSO HAD TO REDUCE
	OUR RESERVE SIGNIFICANTLY AS WELL.
	I JUST WANT TO COMMEND THE STAFF FOR ALL THE
	BELT-TIGHTENING WE'VE HAD TO DO THROUGHOUT THIS PERIOD. I JUST
	WANT TO ALSO RECOGNIZE THE FACT THAT THE ORGANIZATION HAS, YOU
	KNOW, LESS MEAT ON THE BONE.
	· · · · · · · · · · · · · · · · · · ·
	I HAVE A QUESTION, IF I MIGHT?
	DO YOU WANT TO DO ROLL CALL? WHY DON'T WE GO THROUGH
	ROLL CALL? OKAY, GREAT. SO NEXT WE WILL GO TO COMMISSIONER CHO
[03:25:01]	FOR ANY QUESTIONS.
[03:25:09]	MR. CHO.
[03:25:15]	I DON'T KNOW IF HE'S STILL WITH US.
[03:25:21]	WE'LL GO TO COMMISSIONER CALKINS THEN.
[03:25:26]	I'M WONDERING WITH KELLY ON HERE, KELLY WHAT HAPPENS IF
	NEXT YEAR ONE OF OUR LINES OF BUSINESS SAY CRUISE
	DOES SIGNIFICANTLY BETTER THAN WE ANTICIPATE? HOW MUCH
	ADDITIONAL.
	I KNOW WE BUDGETED AT 25% OF 2019 REVENUES. LET'S SAY WE HIT
	50%. HOW DOES THAT IMPACT OUR OVERALL BUDGET?
	AT 50% IT WOULD ROUGHLY, I MEAN OFF THE TOP OF MY HEAD
	IT'S GOING TO BE ROUGHLY AN ADDITIONAL, FIVE, SIX
	MILLION DOLLARS. WE BUDGETED ABOUT 25%. AND I'D SAY OFF THE TOP MY
	HEAD FOUR TO FIVE MILLION DOLLARS. WE'VE GOT A LOT OF
	BUSINESS BOOKED FOR NEXT YEAR, BUT WE'RE ANTICIPATING A LOT OF,
	YOU KNOW, WITH COVID MOVING THAT WE ARE
	LIKELY TO GET IT, YOU KNOW, SOME CANCELLATIONS ON THAT AS WELL.
[03:26:31]	AND I KNOW STEPHANIE'S ON HERE I DON'T KNOW IF SHE WANTS TO.
	SO WE DO HAVE, IN TERMS OF SCHEDULED CALLS NEXT YEAR, IT
[03:26:39]	WOULD BE A RECORD BREAKING YEAR. BUT OF COURSE WE
[03:26:42]	ANTICIPATE, WHAT WE'RE PLANNING ON FROM A FINANCIAL
[03:26:45]	PERSPECTIVE IS A QUARTER OF THE BUDGET. SO I THINK I'D AGREE
	WITH KELLY. IT'S PROBABLY ABOUT FIVE OR SIX ADDITIONAL MILLION
	DOLLARS IN REVENUE IF WE WERE TO GET
	FIFTY PERCENT INSTEAD OF 25% BUT WE WOULD
	HAVE SOME ADDITIONAL COSTS AS WELL BECAUSE THERE ARE FOR
[03:27:03]	INSTANCE SOME COSTS AROUND PORT VALET AND OTHER OPERATING
	COSTS. SO IT WOULDN'T JUST
	BE ALL UPSIDE. BUT I THINK IT WOULD BE A
	SIGNIFICANT IMPROVEMENT. AND WE DID CONSCIOUSLY BUDGET VERY
	CONSERVATIVELY FOR NEXT YEAR FIGURING THAT IT WOULD BE
	EASIER FOR US. IF WE WERE TO FIND THAT WE WERE IN A BETTER
	FINANCIAL SITUATION TO ADD THINGS BACK THEN TO KEEP KIND
	OF INCREMENTALLY CUTTING AWAY AT THINGS. AND IT IS A HIGH MARGIN BUSINESS
[03:27:35]	SO I'D SAY YOU'RE LOOKING AT

[03:27:39] COST TRAILING ABOUT 25% OF THAT, YOU KNOW,

[03:27:45] COMING WITH COST INCREASES GIVE OR TAKE A LITTLE BIT.



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103:27:491 AND SO WE'RE NOT DOING ANYTHING, BY WRITING A BUDGET [03:27:52] THAT ANTICIPATES 25% OF 2019, WE'RE NOT DOING ANYTHING THAT'S [03:27:57] GOING TO IMPAIR OUR ABILITY TO MEET 50 OR 75 OR EVEN A HUNDRED [03:28:02] PERCENT OF 2019 NUMBERS SHOULD SAY THIS PFIZER VACCINE BE [03:28:08] WIDELY DISTRIBUTED BY APRIL 1ST, AND THEREFORE PEOPLE BEING [03:28:11] ABLE TO TRAVEL WITH CONFIDENCE? I SHOULD BE CLEAR THAT FROM OUR [03:28:15] FINANCIAL PERSPECTIVE. WE'RE PLANNING ON 25% BUT FROM AN [03:28:18] OPERATIONAL PERSPECTIVE, WE ARE PLANNING TO BE READY FOR WHAT [03:28:21] COMES. SO YEAH, ABSOLUTELY. THANK YOU. OKAY, GREAT. THANK 103:28:271 YOU. AND WE ARE HOPING THAT IT'S BETTER THAN 25% OBVIOUSLY. [03:28:33] THANK YOU. MOVING TO COMMISSIONER BOWMAN. THANK YOU. [03:28:37] THIS IS PROBABLY MORE OF A QUESTION FOR DAVE MCFADDEN AND [03:28:41] DAVE YOU CAN GET BACK TO ME ABOUT IT. BUT COULD YOU GET FROM THE [03:28:45] BELLE HARBOR CONFERENCE CENTER A LIST OF THEIR PROJECTED [03:28:49] CONFERENCES FOR NEXT YEAR? AND THE REASON I'M ASKING, I KNOW [03:28:54] THAT WE WERE MORE OPTIMISTIC EVEN JUST I THINK TWO MONTHS [03:28:59] AGO, BUT AS I CONTINUED TO SEE CONFERENCES CANCEL. [03:29:03] CONFERENCES HAVE TO BE PLANNED A YEAR IN ADVANCE. AND SO I'D [03:29:07] JUST BE CURIOUS AS TO WHAT THEIR CURRENT THINKING IS [03:29:12] IN TERMS OF EVENTS COMING BACK. YOU KNOW, EVEN AGAIN, I [03:29:18] APPRECIATE THAT EVEN IF WE WERE TO GET A VACCINE [03:29:23] THE VACCINE WAS WIDELY DISTRIBUTED BY APRIL 1ST, [03:29:25] THAT'S NOT LIKELY EARLY ENOUGH TO BRING BACK CONFERENCES GIVEN [03:29:29] THE LONG LEAD TIME THAT EVENTS LIKE THAT TAKE. SO I JUST WOULD [03:29:33] LIKE TO GET A BETTER UNDERSTANDING OF WHAT THE [03:29:36] CONFERENCE CENTER IS REALISTICALLY PROJECTING FOR [03:29:39] NEXT YEAR. [03:29:41] DULY NOTED COMMISSIONER. AND I WILL GO AND GET THAT DETAIL [03:29:46] AND SHARE BACK WITH YOU ALL. THANK YOU SO MUCH. THANK YOU [03:29:50] COMMISSIONER BOWMAN. AND THEN GOING BACK TO COMMISSIONER CHO. [03:29:55] YA SORRY ABOUT EARLIER. I DON'T HAVE ANY [03:29:58] FURTHER QUESTIONS. THANKS. THANK YOU. AND THE COMMISSIONER [03:30:01] STEINBREUCK, I SEE COMMISSIONER FELLEMAN'S HAND UP. [03:30:06] SO I HAVE NO QUESTIONS. [03:30:09] I'M SORRY. [03:30:14] I'M PUTTING MY HAND DOWN NOW. OKAY, AND I HAVE NO QUESTION. [03:30:19] AND WE I THINK WE HAVE SOME ADDITIONAL PRESENTATION TO [03:30:21] CONTINUE WITH. [03:30:24] YES. WE'LL MOVE ON NOW TO MICHAEL TONG WHO WILL COVER CENTRAL [03:30:27] SERVICES. [03:30:30] THANK YOU. GOOD AFTERNOON AGAIN. FOR CENTRAL SERVICES WE [03:30:34] ARE FORECASTING A 2.4 MILLION FAVORABLE BUDGET VARIANCE ON [03:30:38] THE OPERATING REVENUES DUE TO UNBUDGETED FORFEITURES REVENUE [03:30:42] FROM THE POLICE DEPARTMENT. [03:30:45] ON THE EXPENSES SIDE WE ARE FORECASTING A 1.6 MILLION [03:30:49] FAVORABLE VARIANCE FOR CALL CENTERS, SUPPORT SERVICES. [03:30:54] AND ANOTHER 1.2 MILLION FROM THE POLICE DEPARTMENT COMPARED [03:30:58] TO THE REVISED BUDGET. MAINLY DUE TO THE PAYROLL SAVING AND [03:31:02] OTHER DISCRETIONARY BUDGET SAVINGS. [03:31:07] FOR CAPITAL DEVELOPMENT WHICH INCLUDES ENGINEERING DEPARTMENT [03:31:11] AND PORT CONSTRUCTION SERVICES, [03:31:14] WE EXPECT 194,000 OVER THE [03:31:19] REVISED BUDGET MAINLY DUE TO LESS CHARGES TO THE CAPITAL [03:31:23] PROJECT AND PLANTED. ENVIRONMENTAL AND [03:31:26] SUSTAINABILITY, WE EXPECT TO BE A LITTLE BIT OVER BUDGET BY [03:31:30] 74,000 MAINLY DUE TO A SERRATIONS OF THE SAM [03:31:37] ENVIRONMENTAL [03:31:39] ANALYSIS AS WELL AS THE COUPLE UNPLANNED OUTSIDE SERVICES. [03:31:44] SO OVERALL WE ARE FORECASTING A 2.6 MILLION [03:31:48] FAVORABLE BUDGET VARIANCE COMPARED TO THE REVISED BUDGET. [03:31:53] THAT'S AFTER WE HAVE SOMETHING ANOTHER ESTIMATED 2.5 MILLION [03:31:57] FOR AN UNANTICIPATED LEGAL EXPENSES FOR THIS YEAR.

[03:32:04] ON THE LEFT HAND SIDE IS SEVERAL KEY BUSINESS HIGHLIGHTS.



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103:32:081 YOU CAN FIND MORE FROM THE WRITTEN REPORT IN YOUR PACKAGE. [03:32:13] I WANT TO COMMENT ON A COUPLE HERE. WE [03:32:17] GOT THE ACE FUND GRAND TO NINE NONPROFIT ORGANIZATIONS AND [03:32:24] SOME OF YOU PARTICIPATED IN THE GROUNDBREAKING CEREMONIES FOR [03:32:29] THE T 117 HABIT RESTORATION PROJECT. [03:32:34] THEN ALSO NUMBER OF YOU AND SOME OF THE EXECUTIVE TEAM [03:32:37] MEMBERS WILL DELIVER THE PORT OF SEATTLE 38 CITY [03:32:43] PRESENTATION TO SEVERAL ROTARIES, CHAMBER COMMERCE, AND [03:32:47] SOUTH CITY ASSOCIATION. LAST BUT NOT LEAST, THE PORT IMPLEMENTED [03:32:53] SECURITY CHANGES TO ACHIEVE FULL COMPLIANCE FOR THE PCI. [03:32:59] SO THAT'S THAT. [03:33:00] DON'T KNOW IF WE HAVE ANY OTHER [03:33:03] QUESTIONS. OTHERWISE I CAN TURN IT OVER TO DAN. [03:33:07] LET'S PAUSE AND TAKE A ROLL CALL ON COMMISSIONERS. [03:33:14] STARTING WITH COMMISSIONER FELLEMAN. [03:33:17] NOT AT THIS TIME. THANK YOU. COMMISSIONER CHO. I'M GOOD. [03:33:21] THANK YOU. COMMISSIONER CALKINS. NONE FOR ME. THANK YOU. COMMISSIONER [03:33:26] BOWMAN. NO QUESTIONS. THANK YOU. THANK YOU. COMMISSIONER [03:33:30] STEINBREUCK. NO QUESTIONS. [03:33:34] OKAY THEN ROLLING ALL THESE RESULTS UP FOR A PORT WIDE [03:33:37] LOOK. AGAIN. I'LL BE VERY BRIEF. SO THIS IS JUST PULLING [03:33:40] TOGETHER ALL THE INFORMATION. [03:33:43] WHILE AGAIN ON THE REVENUE SIDE, YOU KNOW, ON THE SURFACE [03:33:45] IT APPEARS THAT OUR REVENUES ARE WELL BELOW OUR REVISED [03:33:49] BUDGET FOR THE YEAR BY ROUGHLY A HUNDRED AND THIRTY-THREE [03:33:53] MILLION, THAT'S LARGELY DUE AS YOU HEARD EARLIER FROM BORGEN [03:33:57] ON THE AIRPORT SIDE BECAUSE WHEN THEY DID THE [03:34:00] REVISED BUDGET, THEY HADN'T FULLY TAKEN INTO ACCOUNT THE [03:34:04] THE EFFECTS OF THE CARES ACT GRANT ON AERONAUTICAL [03:34:07] REVENUE SO THEY DID NOT REVISE THEIR NAUTICAL REVENUES. THAT [03:34:11] SINCE CHANGED AND ALSO IN THE NON AERONAUTICAL SIDE [03:34:14] INITIALLY THEY WERE USING THE 51 PERCENT OR 50 PERCENT OR SO [03:34:19] ENPLANEMENT DROP WHICH IS NOW. WE'RE NOW USING THE 61%. SO 103:34:24] BASED ON OUR MORE CURRENT ASSUMPTIONS. WE'RE ACTUALLY [03:34:26] PERFORMING PRETTY WELL AGAINST THOSE. BUT THEN MORE IMPORTANTLY [03:34:30] AS WE'VE TALKED ABOUT BELT-TIGHTENING, AS YOU KNOW, WE [03:34:33] DID CUT EXPENSES SIGNIFICANTLY THIS YEAR IN THE REVISED BUDGET. [03:34:37] AND THE GOOD NEWS IS, OVERALL, PORT WIDE, WE'RE STILL COMING [03:34:40] IN EVEN, ABOUT 19 MILLION DOLLARS BELOW EVEN THE REVISED [03:34:44] BUDGET. SO SPENDING MUCH LESS THAN WE HAD PLANNED [03:34:48] AS WE REVISED OUR BUDGET. SO OVERALL WE FEEL LIKE, YOU KNOW, [03:34:52] DESPITE THE CHALLENGES OF THIS YEAR, WE THINK WE'RE PERFORMING [03:34:55] FAIRLY WELL AGAINST OUR REVISED PLANS. AND HOPEFULLY WE'LL WIND [03:35:01] UP THE YEAR-END WITH RESULTS THAT ARE CONSISTENT WITH [03:35:05] THESE. WE DID KEEP THIS PRESENTATION BRIEF ONLY A FEW [03:35:09] SLIDES, BUT JUST WANT TO MAKE SURE YOU'RE AWARE THERE'S A [03:35:11] LOT MORE DETAIL ON THE APPENDIX FOR YOUR REFERENCE. AND WITH [03:35:15] THAT WOULD BE HAPPY TO TAKE ANY MORE QUESTIONS. [03:35:19] OKAY. ROLL CALL. BEGINNING WITH COMMISSIONER FELLEMAN. [03:35:27] I WOULD JUST LIKE TO THANK YOU AGAIN AND YOUR DEXTERITY AND [03:35:31] SPEED WITH WHICH YOU'RE ABLE TO ADJUST TO THIS CHANGING TIMES [03:35:36] AND HOPEFULLY WE WILL GET A LITTLE BIT MORE CERTAINTY INTO [03:35:42] THE FUTURE. BUT THANK YOU VERY MUCH FOR THE PRESENTATION. [03:35:47] MOVING TO COMMISSIONER CHO. [03:35:50] I WANT TO ECHO THOSE SENTIMENTS AND JUST COMPLIMENT EVERYONE ON [03:35:53] THEIR SUCCESS IN THESE UNCERTAIN TIMES. [03:35:56] I THINK HISTORY WILL SHOW THAT WE WERE PRETTY GOOD ABOUT [03:36:02] GETTING THROUGH THIS PANDEMIC. KNOCK ON WOOD. SO, THANK YOU. [03:36:06] COMMISSIONER CALKINS. [03:36:10] I RECALL BACK IN MARCH WHEN WE REALLY BEGAN TO DIG INTO WHAT A 103:36:15] BUDGET WOULD LOOK LIKE IN A PANDEMIC AND DAN YOU AND YOUR [03:36:19] TEAM HAVE DONE EXTRAORDINARY WORK IN PROVIDING US NUMBERS TO

[03:36:23] MAKE GOOD DECISIONS THROUGHOUT AND SO I FEEL VERY CONFIDENT



- 103:36:27] THAT WE'VE CREATED A BUDGET FOR 2021 THAT WILL BE AGILE AS NEW [03:36:31] INFORMATION COMES IN, BUT THAT ALSO PUTS US ON A COURSE TO BE [03:36:34] ABLE TO CONTINUE OPERATIONS REGARDLESS OF WHAT COMES. SO [03:36:37] THANK YOU SO MUCH. THANK YOU/ [03:36:41] AND THEN MOVING TO COMMISSIONER BOWMAN. [03:36:44] NOT MUCH MORE TO ADD. I JUST AGAIN APPRECIATE ALL THE WORK [03:36:47] BY EVERYBODY ON STAFF FROM THE EXECUTIVE TEAM AND DEPARTMENT [03:36:52] HEADS [03:36:54] ALL THE WAY THROUGHOUT THE ORGANIZATION FOR ALL OF YOUR 103:36:561 EFFORTS TO HELP US GET THROUGH THIS YEAR. IT'S JUST BEEN [03:37:00] PRETTY REMARKABLE AND DAN IT'S REALLY ENCOURAGING TO SEE US [03:37:04] NET-POSITIVE AT THIS POINT. SO BUT AGAIN, I KNOW THAT'S WITH [03:37:09] JUST ENORMOUS EFFORTS BY EVERYBODY AT THE PORT THINKING [03:37:12] ABOUT WAYS THAT THEY CAN REDUCE EXPENSES AND STILL CONTINUE TO [03:37:16] DO THE WORK THAT THEY'RE DOING IN A PRETTY CHALLENGING [03:37:19] ENVIRONMENT. SO REALLY APPRECIATE EVERYTHING YOU'VE [03:37:22] DONE. [03:37:25] AND THEN COMMISSIONER STEINBREUCK. JUST TO SECOND [03:37:29] ALL THE GRATITUDE AND APPRECIATION THAT WE HAVE FOR [03:37:33] THIS WORK AND THE RESULTS THAT ARE EMERGING HERE. THANK YOU. [03:37:41] THANK YOU. [03:37:47] OKAY, I THINK WE ARE APPROACHING THE END OF THE [03:37:50] AGENDA. [03:37:52] WE ARE PRETTY MUCH ON SCHEDULE HERE. AND IF COMMISSIONERS [03:37:58] WOULD LIKE TO HEAR EXECUTIVE STAFF RESPONSE TO THE EARLIER [03:38:03] AMENDMENTS THAT WERE SUBMITTED IN ADVANCE OF TODAY'S MEETING [03:38:09] REGARDING THE BUDGET RESOLUTIONS, WE COULD HEAR THAT 103:38:111 NOW OR WE COULD HEAR ALL OF THE [03:38:16] EXECUTIVE RESPONSE AT THE NEXT MEETING ON NOVEMBER 17TH. [03:38:22] COMMISSIONER STEINBREUCK IF I MIGHT? YEAH, IT'S MOST OF US [03:38:25] HAVE BEEN IN THIS MEETING SINCE 10:30 THIS MORNING. SO I [03:38:30] THINK THIS IS A GREAT TIME TO CALL IT. I KIND OF FELT THAT AS [03:38:33] WELL. YEAH. YEAH COMMISSIONER STEINBREUCK, I WILL 103:38:381 COLLECT THAT AND NOW THAT WE KNOW ALL THE AMENDMENTS THAT [03:38:40] ARE OUT THERE, WE CAN HAVE A WRITTEN RESPONSE TO THOSE AND [03:38:43] WILL GET THOSE OUT TO THE COMMISSIONERS FOR FURTHER [03:38:44] DISCUSSION. WE'LL WORK ON THAT RATHER THAN TALKING ABOUT THEM [03:38:48] NOW, SO WE'LL GET THOSE OUT YOU KNOW SOON AS POSSIBLE HERE. [03:38:52] OKAY. [03:38:55] ALL RIGHT. THAT BRINGS US TO THE FINAL [03:39:01] AGENDA, WHICH IS ANY NEW BUSINESS BEFORE WE ADJOURN [03:39:05] FROM COMMISSIONERS. OR ANY NEW ITEMS TO MENTION OR REPORT OUT [03:39:10] ON. [03:39:12] THESE ARE CLOSING COMMENTS. DO YOU [03:39:16] WANT ME TO GO THROUGH THE ROLL? ANY CLOSING COMMENTS? [03:39:20] COMMISSIONER FELLEMAN? [03:39:26] YOU'RE ON MUTE, SIR. WE APPRECIATE ALL THAT YOU'VE DONE. [03:39:38] I ALSO JUST WANT TO REITERATE MY APPRECIATION ON VETERANS [03:39:41] DAY. MY DAD FOUGHT THE BIG WAR. HE WAS IN THE BULGE. HE'S NO [03:39:47] LONGER WITH US, BUT IT WAS CLEARLY ONE OF THE MOST [03:39:50] IMPORTANT THINGS THAT AFFECTED HIS LIFE. AND I ALSO THINK IT'S [03:39:54] SOMETHING VERY INTERESTING ABOUT THAT WHOLE GENERATION [03:39:56] THAT WE WERE LOSING RAPIDLY. [03:40:00] CONSERVATION WAS JUST IN THEIR BLOOD. IT WASN'T [03:40:04] LIKE. OH THE GREENIES ARE DOING THINGS. IT'S JUST LIKE, YOU [03:40:07] WOULDN'T WASTE THINGS. THEY WEREN'T CHEAP. BUT THE IDEA [03:40:10] THAT. THE EXPRESSION I REMEMBER MY PARENTS SAYING LIKE
- [03:40:13] WHAT ARE WE, THE ROCKEFELLERS? YOU KNOW, YOU'RE LEAVING THE
- [03:40:15] WHAT ARE WE, THE ROOKET ELEERS! TOO KNOW, TOO RE LEAVING T
- [03:40:18] THIS GENERATION JUST ACKNOWLEDGED THE FACT THAT WE
- [03:40:23] SHOULDN'T TAKE THESE THINGS FOR GRANTED AND I FEAR
- [03:40:27] WE'VE LOST SIGHT OF THIS AND THAT GENERATION'S
- [03:40:31] MESSAGE SHOULD NOT BE LOST AND VETERANS DAY IS A GOOD TIME TO

Port of Seattle

Transcript of Regular Meeting on Nov 10, 2020 12:00pm

The Port of Seattle Commission.

[03:40:34] REMEMBER THIS. THE OTHER THING IS THAT THERE WAS A VETERAN			
	100.40.041 DEMEMBED THE	THE OTHER THING IS	THAT THERE WAS A VETERAL

[03:40:37] THAT HAD PLAYED A VERY BIG ROLE IN THE RESTORATION OF PORT

[03:40:40] PROPERTIES. HIS NAME WAS JOHN BEAL AND WAS VERY MUCH INVOLVED

[03:40:44] WITH T- 117 AND I BELIEVE THERE IS STILL A VETERAN'S

[03:40:49] CONSERVATION CORPS THAT THE PORT HAS RELATIONS WITH AND I

[03:40:53] WOULD LOVE TO SEE US DO MORE WORK WITH THEM. I KNOW WE'VE

[03:40:57] HAD,

[03:40:59] I FORGET HIS NAME, BUT HE WOULD COME TO ALL OUR

[03:41:01] COMMISSION MEETINGS.

[03:41:03] BUT ANYWAY, IT'S GOOD FOR THE ENVIRONMENT. IT'S GOOD FOR VETERANS TO BE OUTSIDE DOING CONSTRUCTIVE WORK. AND

[03:41:10] AND I THOUGHT JOHN SET SUCH A GREAT EXAMPLE THAT I JUST

[03:41:13] WANTED TO REMIND FOLKS OF ON THIS IMPORTANT DAY. SO, THANKS

[03:41:17] AGAIN.

[03:41:19] THANK YOU COMMISSIONER FELLEMAN. COMMISSIONER CHO FOR

[03:41:21] ANY CLOSING COMMENTS.

[03:41:24] NO, THANK YOU, EVERYONE. COMMISSIONER CALKINS.

[03:41:28] NONE FOR ME EITHER. THANK YOU. COMMISSIONER BOWMAN. NO

[03:41:32] COMMENTS. THANK YOU. AND COMMISSIONER STEINBREUCK IT'S

[03:41:35] BACK TO YOU. JUST TO SAY THANKS TO MY COLLEAGUES AND THE

[03:41:38] COMMISSION AND PORT STAFF FOR THE EFFORT THAT'S GONE INTO

[03:41:43] TODAY'S REVIEW OF THE BUDGET AND RELATED ITEMS. IT'S BEEN A

[03:41:49] LONG DAY AND I'M SURE EVERYONE LOOKS FORWARD TO A LITTLE

[03:41:53] BREATHER. SO THANK YOU ALL. I HAVE NO FURTHER COMMENTS. WE

[03:42:00] I THINK ARE NOW AT THE POINT OF ADJOURNMENT. IT'S NOW 3:48 AND THE

[03:42:05] MEETING IS ADJOURNED. THANKS VERY MUCH. SEE YOU SOON. GOOD MEETING. THANKS EVERYONE.

[03:42:12] YES, AND THANKS CLERK STAFF AS WELL ESPECIALLY.

[03:42:17] THANK YOU. THANK YOU, MICHELLE. THANK YOU.

END OF TRANSCRIPT